

Budget by Program 2024 - 2025

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2024/2025 Operational Plan - Budget Fact Sheet

Key Highlights

Operational Spend \$161.4 million

+ Capital Program \$134.6 Million

+ Loan Repayments \$5.1 million

= Total Budget \$301.1 million

Cash Surplus \$131,079

Key Assumptions - 2024/2025 Operational Plan

Rate Increase	4.7%	
Fees & Charges	4.0%	
Water Charges	5.0%	\$5.03 kilolitre
Sewer Charges	0.0%	\$1,013.00
Stormwater	0.0%	
Waste Charges	Various	as per Waste review
Borrowings	Nil	

Planned Capital Investment 2024/2025 - \$134.6 million

Infrastructure	
Roads	\$9.49 m
Bridges	\$2.04 m
Drainage	\$769 k
Footpaths	\$298 k

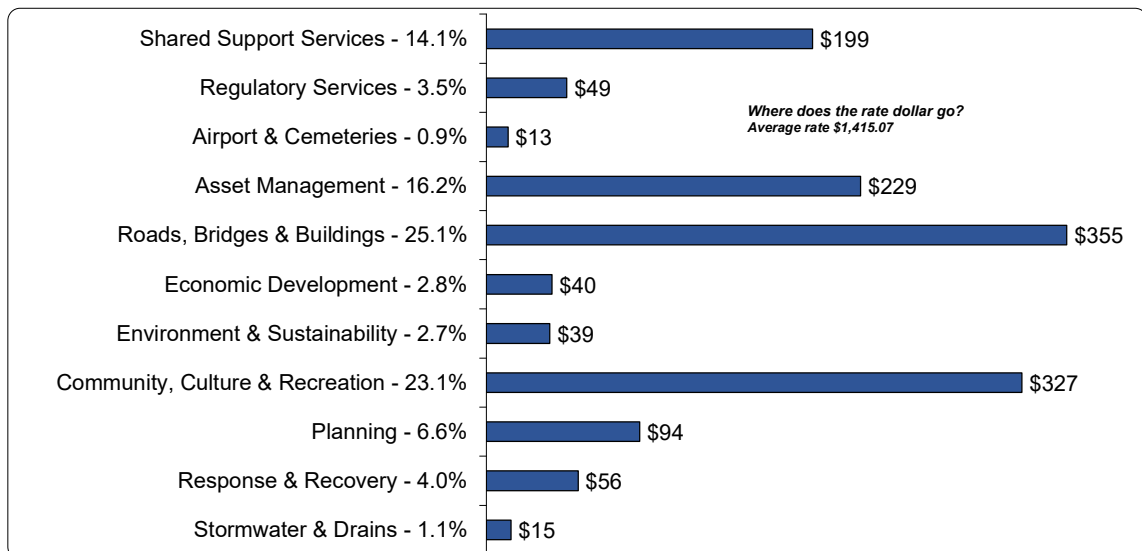
Waste	
Haul Road	\$945 k
Collection Bins	\$400 k

Water & Waste Water	
Water	\$4.19 m
Sewer	\$3.18 m

Parks & Open Spaces	
Including:	
Sports Precinct	\$1.32 m
Spinase Park	\$505 k

Natural Disaster Works	
Buildings	\$21.31 m
Roads & Bridges	\$62.68 m
Waste	\$10.55 m
Resilience	\$1.5 m
Sewer	\$9.91 m
Water	\$1.34 m
Total	\$107.29 m

Average residential rate - where does the money go








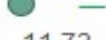
Lismore City Council
Consolidated Income Statement (by Fund)
Year ending June 2025



	Budget General '000	Budget Wastewater '000	Budget Water '000	Budget 2024/25 '000
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	46,139	14,429	6,254	66,821
User Charges & Fees	10,352	847	11,804	23,004
Other Revenues	7,043	226	0	7,269
Grants & Contributions provided for Operating Purposes	22,693	7	9	22,709
Grants & Contributions provided for Capital Purposes	103,880	10,838	1,565	116,283
Interest & Investment Revenue	2,637	1,931	536	5,104
Total Income from Continuing Operations	192,744	28,278	20,168	241,190
Expenses from Continuing Operations				
Employee Benefits & On-Costs	36,835	2,232	1,623	40,690
Borrowing Costs	641	589	376	1,606
Materials & Contracts	35,824	6,084	11,482	53,390
Depreciation & Amortisation	26,465	6,051	3,929	36,444
Other Expenses	3,476	0	0	3,476
Net Losses from the Disposal of Assets	1,452	627	1,359	3,439
Joint Ventures & Associated Entities	9	0	0	9
Total Expenses from Continuing Operations	104,702	15,583	18,769	139,054
Operating Result from Continuing Operations	88,042	12,695	1,399	102,136
Net Operating Result before Grants and Contributions provided for Capital Purposes	(15,838)	1,857	(166)	(14,147)

Lismore City Council	General	Wastewater	Water	Consolidated
Balance Sheet (by Fund)	2024/25	2024/25	2024/25	2024/25
Year ending June 2025	\$ '000	\$ '000	\$ '000	\$ '000
ASSETS				
Current Assets				
Cash & Cash Equivalents	15,077	4,952	50	20,079
Investments	29,086	35,703	9,224	74,013
Receivables	9,938	934	4,588	15,461
Inventories	1,778	476	360	2,613
Contract assets and contract cost assets	16,523	0	0	16,523
Other	63	0	0	63
Total Current Assets	72,465	42,065	14,222	128,752
Non-Current Assets				
Investments	0	8,869	0	8,869
Receivables	3,214	523	1,490	5,226
Inventories	124	0	0	124
Infrastructure, Property, Plant & Equipment	1,595,638	340,572	197,944	2,134,155
Right of use assets	2,147	4	51	2,202
Investments Accounted for using the equity method	1,741	0	0	1,741
Total Non-Current Assets	1,602,863	349,968	199,485	2,152,317
TOTAL ASSETS	1,675,328	392,033	213,707	2,281,069
LIABILITIES				
Current Liabilities				
Payables	18,861	245	421	19,527
Contract liabilities	22,049	721	0	22,770
Borrowings	0	1,403	847	2,250
Employee benefit provisions	6,699	331	308	7,338
Other provisions	506	0	0	506
Total Current Liabilities	48,116	2,699	1,576	52,390
Non-Current Liabilities				
Lease liabilities	2,220	4	50	2,274
Borrowings	13,832	13,926	6,327	34,085
Employee benefit provisions	343	16	15	374
Other provisions	10,230	0	0	10,230
Total Non-Current Liabilities	26,624	13,947	6,392	46,962
TOTAL LIABILITIES	74,740	16,646	7,968	99,353
Net Assets	1,600,589	375,387	205,740	2,181,716
EQUITY				
Retained Earnings	662,130	84,148	43,108	789,386
Revaluation Reserves	938,459	291,239	162,632	1,392,330
Other Reserves	0	0	0	0
Council Equity Interest	1,600,589	375,387	205,740	2,181,716
Non-controlling equity interests	0	0	0	0
Total Equity	1,600,589	375,387	205,740	2,181,716

Lismore City Council Cashflow Statement (by Fund) Year ending June 2025	General 2024/25 \$ '000	Wastewater 2024/25 \$ '000	Water 2024/25 \$ '000	Consolidated 2024/25 \$ '000
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	46,082	14,439	6,147	66,667
User Charges & Fees	10,352	847	11,610	22,809
Investment & Interest Revenue Received	2,538	1,939	532	5,009
Grants & Contributions	128,778	11,326	1,574	141,678
Other	7,123	225	0	7,348
Payments:				
Employee Benefits & On-Costs	(36,613)	(2,231)	(1,623)	(40,467)
Materials & Contracts	(37,170)	(6,130)	(11,499)	(54,799)
Borrowing Costs	(659)	(604)	(382)	(1,645)
Other	(3,347)	0	0	(3,347)
Net Cash provided (or used in) Operating Activities	117,084	19,811	6,358	143,253
Cash Flows from Investing Activities				
Receipts:				
Sale of Infrastructure, Property, Plant & Equipment	758	27	32	817
Payments:				
Purchase of Investment Securities	0	(3,378)	0	(3,378)
Purchase of Infrastructure, Property, Plant & Equipment	(114,882)	(13,092)	(5,536)	(133,510)
Purchase of Interests in Joint Ventures & Associates	9	0	0	9
Net Cash provided (or used in) Investing Activities	(114,115)	(16,442)	(5,505)	(136,062)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings & Advances	0	0	0	0
Payments:				
Repayment of Borrowings & Advances	(2,892)	(1,346)	(804)	(5,042)
Net Cash Flow provided (used in) Financing Activities	(2,892)	(1,346)	(804)	(5,042)
Net Increase/(Decrease) in Cash & Cash Equivalents	77	2,023	50	2,150
plus: Cash & Cash Equivalents - beginning of year	15,000	2,929	(0)	17,929
Cash & Cash Equivalents - end of the year	15,077	4,952	50	20,079
Cash & Cash Equivalents - end of the year	15,077	4,952	50	20,079
Investments - end of the year	29,086	44,572	9,224	82,882
Cash, Cash Equivalents & Investments - end of the year	44,163	49,524	9,274	102,961

Lismore City Council
Key Performance Indicators - Consolidated
Year Ended 30 June 2025

Operating Performance Ratio	Snapshot	
	Actual Ratio	-8.57%
Own Source Operating Revenue Ratio	Snapshot	
	Actual Ratio	42.37%
Unrestricted Current Ratio	Snapshot	
	Actual Ratio	2.05
Debt Service Cover Ratio	Snapshot	
	Actual Ratio	4.11
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	
	Actual Ratio	9.10%
Cash Expense Cover Ratio	Snapshot	
	Actual Ratio	11.73

-  Within benchmark
-  Not within benchmark

Ratio	Benchmark
Operating Performance Ratio	> 0%
Own Source Operating Revenue Ratio	> 60%
Unrestricted Current Ratio	> 1.5
Debt Service Cover Ratio	> 2
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	< 10%
Cash Expense Cover Ratio	> 3 mths

Lismore City Council
Unconsolidated Budget & Cash Result by Program - Budget 2024/2025

Cost Centre/Program	Operating Income	Operating Expenditure	Capital Grants & Contributions	Loan Borrowings	Asset Sales	Capital Expenditure	Loan Principal Repayments	Net Reserve Funding	Net Result after Deprec	Add back Depreciation	Net Result before Deprec	Add back P/L on disposal	Net cash Result 24/25
CCO													
CCO Office	0	504,384	0	0	0	0	0	0	(504,384)	0	(504,384)	0	(504,384)
Community Engagement	156,000	162,300	0	0	0	0	0	0	(6,300)	0	(6,300)	0	(6,300)
Contact Centre	0	(0)	0	0	0	0	0	0	0	5,200	5,200	0	5,200
Livable & Active Communities	2,689,500	7,185,485	0	0	0	0	1,162,600	0	(5,658,585)	576,000	(5,082,585)	0	(5,082,585)
Media & Communications	0	(0)	0	0	0	0	0	0	0	0	0	0	0
Public Libraries	186,400	2,358,496	0	0	0	0	0	0	(2,172,096)	34,900	(2,137,196)	0	(2,137,196)
Destination & Economy	14,200	1,573,925	0	0	0	0	0	106,000	(1,453,725)	500	(1,453,225)	0	(1,453,225)
Investment & Growth	270,000	270,000	0	0	0	0	0	0	0	0	0	0	0
Environmental Strategies	4,900	1,494,106	0	0	0	0	0	84,500	(1,404,706)	0	(1,404,706)	0	(1,404,706)
Statutory Planning	1,672,700	4,241,331	1,194,100	0	0	0	0	(1,291,300)	(2,665,831)	0	(2,665,831)	0	(2,665,831)
Strategic Planning	18,700	3,251,711	0	0	0	0	0	2,500,000	(733,011)	0	(733,011)	0	(733,011)
Total CCO	5,012,400	21,041,738	1,194,100	0	0	0	1,162,600	1,399,200	(14,598,638)	616,600	(13,982,038)	0	(13,982,038)
CFO													
CFO Office	0	671,143	0	0	0	0	0	0	(671,143)	0	(671,143)	0	(671,143)
Finance	43,962,083	861,724	0	0	0	(9,000)	0	(531,400)	42,577,959	0	42,577,959	1,452,300	44,030,259
Governance	0	184,500	0	0	0	0	0	0	(184,500)	0	(184,500)	0	(184,500)
People Services	99,700	(354,600)	0	0	0	0	0	0	454,300	0	454,300	0	454,300
Technology Services	36,400	36,400	0	0	0	0	0	0	0	1,900	1,900	0	1,900
Total CFO	44,098,183	1,399,167	0	0	0	(9,000)	0	(531,400)	42,176,616	1,900	42,178,516	1,452,300	43,630,816
COO													
COO Office	0	1,587,768	0	0	0	0	0	0	(1,587,768)	0	(1,587,768)	0	(1,587,768)
Compliance	1,147,500	2,958,269	0	0	0	0	0	(229)	(1,810,998)	28,400	(1,782,598)	0	(1,782,598)
COO Shared Services Office	590,300	3,482,042	0	0	0	577,000	0	675,500	(2,793,242)	0	(2,793,242)	0	(2,793,242)
Property	218,200	1,671,893	0	0	0	0	239,500	0	(1,693,193)	709,300	(983,893)	0	(983,893)
Response & Recovery	0	2,298,683	0	0	0	0	9,600	11,900	(2,296,383)	328,500	(1,967,883)	0	(1,967,883)
Airport	72,400	817,773	410,000	0	0	410,000	10,500	0	(755,873)	139,900	(615,973)	0	(615,973)
Buildings & CBD	0	1,289,917	0	0	0	2,644,048	0	0	(3,933,965)	408,100	(3,525,865)	0	(3,525,865)
Cemeteries	1,312,900	1,211,061	0	0	0	0	20,300	0	81,539	56,000	137,539	0	137,539
Fleet	10,357,100	8,067,780	0	0	758,200	3,000,000	0	(2,578,726)	(2,531,206)	1,532,100	(999,106)	0	(999,106)
Parks & Reserves	180,600	8,400,176	1,321,600	0	0	15,000	53,400	0	(6,966,376)	2,271,500	(4,694,876)	0	(4,694,876)
Roadside Maintenance	0	613,500	0	0	0	0	0	0	(613,500)	0	(613,500)	0	(613,500)
Flood Recovery Flood Mitigation	0	0	1,500,000	0	0	1,500,000	0	0	0	0	0	0	0
Flood Recovery Buildings	0	0	21,310,613	0	0	21,310,613	0	0	0	0	0	0	0
Flood Recovery Transport	0	0	62,678,170	0	0	62,678,170	0	0	0	0	0	0	0
Flood Recovery Waste	0	0	10,550,101	0	0	10,550,101	0	0	0	0	0	0	0
Flood Recovery Sewer	0	0	9,908,981	0	0	9,908,981	0	0	0	0	0	0	0
Flood Recovery Water	0	0	1,343,120	0	0	1,343,120	0	0	0	0	0	0	0
Bridges	0	2,331,193	1,540,000	0	0	2,040,000	592,800	0	(3,423,993)	1,449,900	(1,974,093)	0	(1,974,093)
Quarry	7,248,000	6,379,415	0	0	0	160,000	26,900	0	681,685	153,700	835,385	0	835,385
Roads	7,785,300	31,411,117	3,295,240	0	0	9,550,992	268,000	1,563,552	(28,586,017)	17,801,500	(10,784,517)	0	(10,784,517)
Roads & Quarry Management	0	295,100	0	0	0	0	0	0	(295,100)	0	(295,100)	0	(295,100)
Urban Stormwater Drainage Maintenance	0	409,200	0	0	0	0	21,800	0	(431,000)	0	(431,000)	0	(431,000)
Urban Stormwater Drainage Capital	0	0	80,000	0	0	192,000	0	0	(112,000)	0	(112,000)	0	(112,000)
Flood Monitoring	0	46,400	0	0	0	0	0	0	(46,400)	0	(46,400)	0	(46,400)
Waste Collection	11,006,595	9,608,350	0	0	0	0	0	(400,000)	998,245	0	998,245	0	998,245
Waste Disposal	11,800,316	12,712,419	0	0	0	1,345,000	576,900	1,345,000	(1,489,003)	967,100	(521,903)	0	(521,903)
Waste Minimisation	17,500	887,629	0	0	0	0	0	875,829	5,700	0	5,700	0	5,700
Sewer	17,522,100	15,665,098	929,100	0	27,300	3,182,600	1,346,100	(4,962,502)	(6,677,800)	6,050,500	(627,300)	627,300	(0)
Water	18,628,700	18,794,896	221,900	0	31,800	4,193,200	803,600	(378,604)	(5,287,900)	3,928,800	(1,359,100)	1,359,100	0
Total COO	87,887,511	130,939,678	115,088,825	0	817,300	134,600,825	3,969,400	(3,848,280)	(69,564,547)	35,825,300	(33,739,247)	1,986,400	(31,752,847)
GM													
GM & Support Services	0	1,058,373	0	0	0	0	0	0	(1,058,373)	0	(1,058,373)	0	(1,058,373)
GM Office	10,230,000	6,936,480	0	0	0	0	0	0	3,293,520	0	3,293,520	0	3,293,520
Total GM	10,230,000	7,994,853	0	0	0	0	0	0	2,235,147	0	2,235,147	0	2,235,147
TOTAL	147,228,094	161,375,435	116,282,925	0	817,300	134,591,825	5,132,000	(2,980,480)	(39,751,421)	36,443,800	(3,307,621)	3,438,700	131,079

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates

Overall Budget Summary

Unconsolidated and Unrestricted Cash Result



Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue				
4,754,400	4,754,400	Chief Community Office	5,012,400	4,825,100	4,904,200	5,047,800
39,985,400	43,006,000	Chief Financial Office	44,098,183	45,052,671	46,712,900	48,111,600
82,057,941	86,106,078	Chief Operating Office	87,887,511	92,172,704	93,856,959	96,829,400
8,545,000	8,545,000	General Manager	10,230,000	2,917,600	0	0
135,342,741	142,411,478	Total Operating Revenue	147,228,094	144,968,075	145,474,059	149,988,800
		Operating Expenditure				
17,163,586	18,511,172	Chief Community Office	21,041,738	18,434,709	18,753,568	19,050,470
1,152,544	1,279,844	Chief Financial Office	1,399,167	1,035,405	1,189,212	1,217,648
124,395,512	128,065,210	Chief Operating Office	130,939,678	133,521,100	133,608,013	136,549,045
5,523,486	5,523,486	General Manager	7,994,853	665,486	(2,328,193)	(2,380,962)
148,235,128	153,379,712	Total Operating Expenditure	161,375,435	153,656,700	151,222,600	154,436,200
(12,892,387)	(10,968,234)	Operating Result before Capital Grants and Contributions	(14,147,341)	(8,688,625)	(5,748,541)	(4,447,400)
		Capital Revenue				
206,564,041	96,369,408	Capital Grants and Contributions	116,282,925	237,386,983	194,581,291	134,262,900
193,671,654	85,401,174	Operating Result after Capital Grants and Contributions	102,135,584	228,698,358	188,832,750	129,815,500
		Add: Non-Cash Expenses				
34,665,700	34,665,700	Depreciation	36,443,800	36,951,400	37,466,900	37,989,900
3,409,300	3,409,300	Net Losses from the Disposal of Assets	3,438,700	3,468,500	3,498,800	3,529,500
		Add: Non-Operating Funds Deployed				
4,900,000	1,500,000	Loan Funds	0	3,300,000	8,900,000	0
1,124,500	1,124,500	Proceeds from Sale of Assets	817,300	504,600	376,800	580,500
		Less: Capital Movements				
236,461,417	151,780,748	Capital Expenditure	134,591,825	260,510,983	229,508,991	159,664,500
0	0	Non-Cash Dedications	0	0	0	0
5,941,400	5,891,000	Loan Principal Repayments	5,132,000	4,905,300	4,808,400	5,006,700
(4,631,663)	(31,571,074)	Overall Cash Movement	3,111,559	7,506,575	4,757,859	7,244,200
		Equity Movements				
(4,812,454)	(31,884,890)	Restricted Funds - increase/(decrease)	2,980,480	7,318,075	4,568,146	7,051,304
180,791	313,816	Unrestricted Cash Surplus/(Deficit)	131,079	188,500	189,713	192,896

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates

Directorate: Chief Community Office

Budget Summary



Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	CCO Office	0	0	0	0	0
197,600	197,600	Community Engagement	(41,600)	156,000	0	0	0
0	0	Contact Centre	0	0	0	0	0
2,476,100	2,476,100	Liveable & Active Communities	213,400	2,689,500	2,781,900	2,877,500	2,962,200
0	0	Media & Communications	0	0	0	0	0
182,700	182,700	Public Libraries	3,700	186,400	190,300	194,200	198,200
13,700	13,700	Destination & Economy	500	14,200	14,700	15,200	15,700
0	0	Investment & Growth	270,000	270,000	82,400	0	0
122,700	122,700	Environmental Strategies	(117,800)	4,900	5,100	5,300	5,500
1,706,600	1,706,600	Statutory Planning	(33,900)	1,672,700	1,731,300	1,791,900	1,845,500
55,000	55,000	Strategic Planning	(36,300)	18,700	19,400	20,100	20,700
4,754,400	4,754,400	Total Operating Revenue	258,000	5,012,400	4,825,100	4,904,200	5,047,800
		Operating Expenditure					
471,045	471,045	CCO Office	33,339	504,384	518,288	532,165	546,874
(603,800)	(603,800)	Community Engagement	766,100	162,300	6,300	6,300	6,300
0	0	Contact Centre	0	0	0	0	0
6,757,525	7,016,171	Liveable & Active Communities	427,960	7,185,485	7,289,177	7,405,452	7,550,239
470,800	470,800	Media & Communications	(470,800)	0	0	0	0
2,137,652	2,264,641	Public Libraries	220,844	2,358,496	2,395,892	2,434,098	2,472,800
1,304,990	2,124,301	Destination & Economy	268,935	1,573,925	1,438,646	1,448,824	1,486,392
927,300	927,300	Investment & Growth	(657,300)	270,000	82,400	0	0
1,502,713	1,502,713	Environmental Strategies	(8,607)	1,494,106	1,575,332	1,663,951	1,581,852
3,461,516	3,485,156	Statutory Planning	779,815	4,241,331	4,356,898	4,471,705	4,593,826
733,845	852,845	Strategic Planning	2,517,866	3,251,711	771,776	791,074	812,186
17,163,586	18,511,172	Total Operating Expenditure	3,878,152	21,041,738	18,434,709	18,753,568	19,050,470
(12,409,186)	(13,756,772)	Operating Result - Surplus/(Deficit)	(3,620,152)	(16,029,338)	(13,609,609)	(13,849,368)	(14,002,670)
(11,800,686)	(13,148,272)	Operating Cash Result - Surplus/(Deficit)	(3,620,152)	(15,412,738)	(12,984,809)	(13,216,168)	(13,361,070)
		Capital Movements					
		Capital Grants and Contributions		1,194,100	1,224,000	1,254,800	1,286,100
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		3,296,100	749,700	800,300	712,400
		Capital Expenditure		0	0	0	0
		Loan Repayments		1,162,600	969,700	585,700	446,200
		Transfer to Reserves		1,896,900	1,948,400	2,001,400	2,055,100
		Program Cash Result - Surplus/(Deficit)		(13,982,038)	(13,929,209)	(13,748,168)	(13,863,870)

Directorate: Chief Community Office
Program: Chief Community Office

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Other Revenue	0	0	0	0	0
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Chief Community Office					
374,300	374,300	Chief Community Office Staff Costs	24,300	398,600	410,200	422,100	434,400
8,900	8,900	Chief Community Officer Expenses	100	9,000	9,100	9,200	9,300
87,845	87,845	ABC Charges	8,939	96,784	98,988	100,865	103,174
471,045	471,045	Total Operating Expenditure	33,339	504,384	518,288	532,165	546,874
(471,045)	(471,045)	Operating Result - Surplus/(Deficit)	(33,339)	(504,384)	(518,288)	(532,165)	(546,874)
(471,045)	(471,045)	Operating Cash Result - Surplus/(Deficit)	(33,339)	(504,384)	(518,288)	(532,165)	(546,874)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(504,384)	(518,288)	(532,165)	(546,874)

**Directorate: Chief Community Office
Program: Community Engagement**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
197,600	197,600	Grants Op Community Worker	(41,600)	156,000	0	0	0
197,600	197,600	Total Operating Revenue	(41,600)	156,000	0	0	0
		Operating Expenditure					
350,200	350,200	Partnering & Community Engage Staff Cost	120,400	470,600	484,600	499,000	513,800
8,300	8,300	Partnering & Community Engage Operations	0	8,300	8,300	8,300	8,300
197,600	197,600	Community Disaster Recovery Grant	(41,600)	156,000	0	0	0
6,300	6,300	Disability Action Plan	0	6,300	6,300	6,300	6,300
10,000	10,000	Reconciliation Action Plan	(10,000)	0	0	0	0
(1,176,200)	(1,176,200)	ABC Charges	697,300	(478,900)	(492,900)	(507,300)	(522,100)
(603,800)	(603,800)	Total Operating Expenditure	766,100	162,300	6,300	6,300	6,300
801,400	801,400	Operating Result - Surplus/(Deficit)	(807,700)	(6,300)	(6,300)	(6,300)	(6,300)
801,400	801,400	Operating Cash Result - Surplus/(Deficit)	(807,700)	(6,300)	(6,300)	(6,300)	(6,300)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(6,300)	(6,300)	(6,300)	(6,300)

Directorate: Chief Community Office
Program: Contact Centre

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
0	0	Operating Revenue	0	0	0	0	0
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Contact Centre					
900,600	900,600	Contact Centre Staff Costs	158,000	1,058,600	1,090,200	1,122,700	1,156,200
2,100	2,100	Contact Centre Operations	0	2,100	2,100	2,100	2,100
5,200	5,200	Depreciation	0	5,200	5,200	5,200	5,200
(907,900)	(907,900)	ABC Charges	(158,000)	(1,065,900)	(1,097,500)	(1,130,000)	(1,163,500)
0	0	Total Operating Expenditure	(0)	0	0	0	0
0	0	Operating Result - Surplus/(Deficit)	0	0	0	0	0
5,200	5,200	Operating Cash Result - Surplus/(Deficit)	0	5,200	5,200	5,200	5,200
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		5,200	5,200	5,200	5,200

Directorate: Chief Community Office
Program: Liveable & Active Communities

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Liveable & Active Communities					
234,300	234,300	Art Gallery	7,000	241,300	248,100	255,000	261,100
10,300	10,300	Quadrangle	400	10,700	11,100	11,500	11,800
216,500	216,500	Events	8,600	225,100	233,000	241,200	248,500
614,900	614,900	GSAC	24,600	639,500	661,900	685,000	705,500
590,600	590,600	GSAC Gym	23,700	614,300	635,800	658,000	677,800
620,800	620,800	GSAC Swimstations	24,800	645,600	668,200	691,600	712,300
169,100	169,100	Lismore Memorial Baths	111,500	280,600	290,300	300,500	309,500
19,600	19,600	Lismore Memorial Baths - Swimsations	12,800	32,400	33,500	34,700	35,700
2,476,100	2,476,100	Total Operating Revenue	213,400	2,689,500	2,781,900	2,877,500	2,962,200
		Operating Expenditure					
		Art Gallery					
307,000	307,000	Art Gallery Staff Costs	79,300	386,300	397,800	409,700	421,900
183,600	171,300	Art Gallery Operations	5,000	188,600	193,600	198,700	204,000
12,400	16,500	Artist Fees	200	12,600	12,800	13,000	13,200
0	19,147	Create NSW Multi Year Funding 2021	0	0	0	0	0
90,000	90,000	Create NSW Multi Year Funding 2022	1,300	91,300	92,700	94,100	95,500
0	828	Grant Project Summer Holiday Program	0	0	0	0	0
0	5,000	Grant Project Autumn Holiday Program	0	0	0	0	0
0	13,636	Gordon Darling Foundation	0	0	0	0	0
0	12,656	Ausco Public Programs Grant	0	0	0	0	0
0	20,932	Grant Project Youth Future of Toys	0	0	0	0	0
0	54,932	Feasibility Study for Art Gallery and Museum	0	0	0	0	0
0	2,646	Arts and Cultural Funding Program	0	0	0	0	0
0	84,422	Lismore Regional Art Gallery	0	0	0	0	0
3,700	28,700	Permanent Collection	100	3,800	3,900	4,000	4,100
2,700	2,700	Public Art - Legacy	0	2,700	2,700	2,700	2,700
16,500	19,300	Public Programs - Legacy	200	16,700	16,900	17,100	17,300
4,200	7,200	Youth Week Event	100	4,300	4,400	4,500	4,600
16,000	16,000	Hannah Cabinet Costs	(16,000)	0	0	0	0
54,300	54,300	Interest on Loans	(4,400)	49,900	45,700	41,100	36,500
7,600	7,600	Depreciation	100	7,700	7,800	7,900	8,000
148,411	148,411	ABC Charges	12,372	160,783	164,081	166,113	169,533
		Quadrangle					
44,500	44,500	Quadrangle Staff Costs	6,800	51,300	52,800	54,400	56,000
18,500	18,500	Quadrangle Operations	3,300	21,800	22,200	22,600	23,000
0	10,000	Inspiring Australia Funding Dark Science	0	0	0	0	0
		Events					
185,300	185,300	Events Staff Costs	181,400	366,700	377,500	388,600	400,100
40,500	40,500	Baseball	600	41,100	41,700	42,300	42,900
55,000	55,000	Carols by Candlelight	800	55,800	56,600	57,400	58,200
204,100	204,100	Community Events	3,100	207,200	210,300	213,400	216,600
61,400	61,400	Eat The Street	900	62,300	63,200	64,100	65,100
48,300	48,300	Events Operations	900	49,200	50,100	51,000	51,900
50,000	50,000	Flood Concert	(50,000)	0	0	0	0
30,400	30,400	Lantern Parade	9,600	40,000	40,000	40,000	40,000
75,700	75,700	Masters Games	1,100	76,800	77,900	79,000	80,200
27,700	27,700	Naidoc Week	400	28,100	28,500	28,900	29,300
20,000	20,000	North Coast National Show	(10,000)	10,000	10,000	10,000	10,000
30,000	30,000	Rugby Union/AFL Match	0	30,000	30,000	30,000	30,000
0	3,108	Youth Skatepark Jam @ G'Bah Skatepark	0	0	0	0	0
150,345	150,345	ABC Charges	14,612	164,957	168,580	171,906	175,705

Directorate: Chief Community Office
Program: Liveable & Active Communities (continued)

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Goonellabah Sports & Aquatic Centre (GSAC)							
131,100	131,100	GSAC Staff Costs	4,000	135,100	138,700	142,400	146,200
1,004,300	1,004,300	GSAC Operations	34,600	1,038,900	1,069,800	1,101,600	1,134,500
126,400	126,400	GSAC Kiosk	3,200	129,600	132,500	135,600	138,700
372,200	372,200	GSAC Pool	9,700	381,900	390,800	399,900	409,200
16,200	16,200	GSAC Skatepark Maintenance	200	16,400	16,600	16,800	17,100
12,900	12,900	GSAC Stadium	200	13,100	13,300	13,500	13,700
303,100	303,100	GSAC Gym	9,900	313,000	321,800	330,900	340,200
359,900	359,900	GSAC Swimstations	12,600	372,500	383,700	395,200	407,000
193,400	193,400	Interest on Loans	(51,500)	141,900	87,300	42,700	13,300
379,000	379,000	Depreciation	4,800	383,800	388,700	393,700	398,700
478,799	478,799	ABC Charges	41,930	520,729	531,629	538,001	549,312
Liveable & Active Communities Management							
177,500	177,500	LAC Management Staff Costs	6,000	183,500	188,900	194,400	200,100
3,100	3,100	LAC Management Operations	900	4,000	4,100	4,200	4,300
64,700	64,700	Project Officer Staff Costs	2,200	66,900	68,900	70,900	73,000
500	500	Project Officer Operations	0	500	500	500	500
109,600	109,600	Recreation Officer Staff Costs	3,800	113,400	116,800	120,300	123,900
0	8,739	Office of Sport Active Fest Fit Together	0	0	0	0	0
168,726	168,726	ABC Charges	15,837	184,563	188,511	191,671	195,795
Lismore Memorial Baths							
541,300	541,300	Lismore Memorial Baths Operations	67,400	608,700	627,100	646,100	665,900
38,800	38,800	Lismore Memorial Baths Kiosk	15,700	54,500	55,600	56,700	57,800
33,800	33,800	Plant & Equipment Maintenance	21,100	54,900	55,700	56,500	57,300
9,800	9,800	Lismore Memorial Baths Swimsations	300	10,100	10,400	10,700	11,000
37,300	37,300	Interest on Loans	(30,300)	7,000	0	0	0
181,800	181,800	Depreciation	2,700	184,500	187,200	190,000	192,800
125,144	125,144	ABC Charges	10,909	136,053	138,876	140,662	143,595
6,757,525	7,016,171	Total Operating Expenditure	427,960	7,185,485	7,289,177	7,405,452	7,550,239
(4,281,425)	(4,540,071)	Operating Result - Surplus/(Deficit)	(214,560)	(4,495,985)	(4,507,277)	(4,527,952)	(4,588,039)
(3,713,025)	(3,971,671)	Operating Cash Result - Surplus/(Deficit)	(206,960)	(3,919,985)	(3,923,577)	(3,936,352)	(3,988,539)
Capital Movements							
Capital Grants and Contributions				0	0	0	0
Asset Sales				0	0	0	0
Loan Borrowings				0	0	0	0
Transfer from Reserves				0	0	0	0
Capital Expenditure				0	0	0	0
Loan Repayments				1,162,600	969,700	585,700	446,200
Transfer to Reserves				0	0	0	0
Program Cash Result - Surplus/(Deficit)				(5,082,585)	(4,893,277)	(4,522,052)	(4,434,739)

**Directorate: Chief Community Office
Program: Media & Communications**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Media & Communications					
0	0		0	0	0	0	0
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Media & Communications					
458,400	458,400	Media & Community Relations	(32,900)	425,500	436,600	437,900	449,500
12,400	12,400	Lismore Show Stand	(10,600)	1,800	2,000	2,200	2,400
0	0	ABC Charges	(427,300)	(427,300)	(438,600)	(440,100)	(451,900)
470,800	470,800	Total Operating Expenditure	(470,800)	0	0	0	0
(470,800)	(470,800)	Operating Result - Surplus/(Deficit)	470,800	0	0	0	0
(470,800)	(470,800)	Operating Cash Result - Surplus/(Deficit)	470,800	0	0	0	0
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		0	0	0	0

**Directorate: Chief Community Office
Program: Public Libraries**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Public Libraries					
182,700	182,700	Art Gallery	3,700	186,400	190,300	194,200	198,200
182,700	182,700	Total Operating Revenue	3,700	186,400	190,300	194,200	198,200
		Operating Expenditure					
		Public Libraries					
81,200	81,200	Lismore City Library Operations	2,700	83,900	86,600	89,300	92,200
56,100	56,100	Lismore Library Local Priorities Grant Op Costs	800	56,900	57,800	58,700	59,600
1,892,000	1,892,000	Contrib to Richmond Tweed Regional Library	209,000	2,101,000	2,132,500	2,164,500	2,197,000
0	126,989	Grant Lismore Pop up Library Fitout	0	0	0	0	0
34,400	34,400	Depreciation	500	34,900	35,400	35,900	36,400
73,952	73,952	ABC Charges	7,844	81,796	83,592	85,698	87,600
2,137,652	2,264,641	Total Operating Expenditure	220,844	2,358,496	2,395,892	2,434,098	2,472,800
(1,954,952)	(2,081,941)	Operating Result - Surplus/(Deficit)	(217,144)	(2,172,096)	(2,205,592)	(2,239,898)	(2,274,600)
(1,920,552)	(2,047,541)	Operating Cash Result - Surplus/(Deficit)	(216,644)	(2,137,196)	(2,170,192)	(2,203,998)	(2,238,200)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(2,137,196)	(2,170,192)	(2,203,998)	(2,238,200)

Directorate: Chief Community Office
Program: Destination & Economy

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Tourism					
13,700	13,700	Tourism	500	14,200	14,700	15,200	15,700
13,700	13,700	Total Operating Revenue	500	14,200	14,700	15,200	15,700
		Operating Expenditure					
		Economic Development					
339,400	339,400	Economic Development Staff Costs	3,900	343,300	353,600	364,200	375,100
39,600	29,600	Economic Development Operations	600	40,200	40,800	41,400	42,000
0	17,000	Business Facilitation	132,000	132,000	134,000	136,000	138,000
0	380,280	Nimbin Village Wayfinding Project	0	0	0	0	0
0	177,531	Safer Cities Her Way Program	0	0	0	0	0
0	15,500	Business Program Delivery	0	0	0	0	0
0	20,000	Event Delivery and Sponsorship	0	0	0	0	0
0	15,000	Project Development	0	0	0	0	0
0	49,500	Business Centre Infrastructure	0	0	0	0	0
185,273	185,273	ABC Charges	22,640	207,913	212,966	216,775	222,074
		CBD Activation - Lismore Business SRV					
40,000	80,000	CBD Promotion & Marketing	21,900	61,900	63,800	65,700	67,600
40,000	40,000	CBD Experience & Placemaking Initiatives	(28,700)	11,300	11,600	11,900	12,300
0	0	Overheads & Contingency	10,000	10,000	10,300	10,600	10,900
95,200	95,200	Coordination & Delivery	47,700	142,900	111,100	114,400	117,800
0	5,000	Support Information Resources	5,000	5,000	0	0	0
45,300	55,300	CBD Events Sponsorship	(11,900)	33,400	28,200	29,100	30,000
0	0	Innovation Initiatives	5,000	5,000	0	0	0
0	10,000	Micro Grant Pilot	10,000	10,000	0	0	0
10,000	19,000	Arts & Heritage Placemaking Activities	500	10,500	10,800	11,100	11,400
10,000	75,000	New Pop-up Activities & Events	51,000	61,000	11,400	11,800	12,100
25,000	25,000	Christmas CBD Activation	31,200	56,200	47,600	49,000	50,500
		Nimbin Business Rate					
17,100	17,100	CBD Activation - Operations	800	17,900	18,400	19,000	19,600
		Tourism					
227,000	227,000	Tourism Staff Costs	(67,700)	159,300	164,100	169,000	174,100
98,000	113,500	Tourism Operations	26,400	124,400	75,700	52,000	53,400
22,600	22,600	Tourism Development Costs	300	22,900	23,200	23,500	23,800
8,000	8,000	Tourism Signs	100	8,100	8,200	8,300	8,400
500	500	Depreciation	0	500	500	500	500
102,017	102,017	ABC Charges	8,195	110,212	112,380	114,549	116,818
1,304,990	2,124,301	Total Operating Expenditure	268,935	1,573,925	1,438,646	1,448,824	1,486,392
(1,291,290)	(2,110,601)	Operating Result - Surplus/(Deficit)	(268,435)	(1,559,725)	(1,423,946)	(1,433,624)	(1,470,692)
(1,290,790)	(2,110,101)	Operating Cash Result - Surplus/(Deficit)	(268,435)	(1,559,225)	(1,423,446)	(1,433,124)	(1,470,192)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		106,000	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(1,453,225)	(1,423,446)	(1,433,124)	(1,470,192)

Directorate: Chief Community Office
Program: Investment & Growth

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Investment & Growth					
0	0	Capacity, Capability & Recovery Roadmap	270,000	270,000	82,400	0	0
0	0	Total Operating Revenue	270,000	270,000	82,400	0	0
		Operating Expenditure					
		Roadmap					
122,600	122,600	Communications	(122,600)	0	0	0	0
150,000	150,000	Development of Marketing Plan	(150,000)	0	0	0	0
654,700	654,700	Review economic data	(384,700)	270,000	82,400	0	0
927,300	927,300	Total Operating Expenditure	(657,300)	270,000	82,400	0	0
(927,300)	(927,300)	Operating Result - Surplus/(Deficit)	927,300	0	0	0	0
(927,300)	(927,300)	Operating Cash Result - Surplus/(Deficit)	927,300	0	0	0	0
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		0	0	0	0

**Directorate: Chief Community Office
Program: Environmental Strategies**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Environmental Strategies					
118,000	118,000	Grants	(118,000)	0	0	0	0
4,700	4,700	Other Revenue	200	4,900	5,100	5,300	5,500
122,700	122,700	Total Operating Revenue	(117,800)	4,900	5,100	5,300	5,500
		Operating Expenditure					
		Biodiversity Management					
57,000	57,000	Weed management High Conservation	(7,000)	50,000	50,000	50,000	50,000
20,000	20,000	Spatial Data Review	2,000	22,000	22,000	22,000	22,000
5,000	5,000	Recognition of community achievements	(2,000)	3,000	3,000	3,000	3,000
38,500	38,500	Strategic conservation projects	(7,500)	31,000	19,200	0	0
10,000	10,000	Education actions & RLI information Pack	7,000	17,000	17,300	17,600	17,900
145,000	145,000	Rural Landholder Initiative	(43,200)	101,800	200,000	206,000	212,200
106,800	106,800	Rural Landholder Initiative - ext officer	5,000	111,800	115,200	118,700	122,300
25,000	25,000	Coastal Zone Management Plan Implementation	10,000	35,000	35,000	45,000	0
17,000	17,000	Community and industry group partnerships	50,000	67,000	62,500	62,500	62,500
25,000	25,000	Implement Sport & Recreation Plan	0	25,000	0	0	0
1,700	1,700	Wellbeing and tourism initiatives	(200)	1,500	1,500	1,500	1,500
50,000	50,000	Weed management in urban bushland	20,000	70,000	70,000	70,000	70,000
60,000	60,000	Weed management in priority riparian areas	0	60,000	60,000	60,000	60,000
4,000	4,000	Road and traffic management for wildlife	0	4,000	4,000	4,000	4,000
4,000	4,000	Development Assessment Training	(4,000)	0	0	0	0
26,000	26,000	Koala habitat restoration program & Advisory Group	10,000	36,000	36,000	36,000	36,000
45,000	45,000	Koala density and population Study	(45,000)	0	0	55,000	0
33,000	33,000	Landcare Partnership	17,000	50,000	50,000	45,000	50,000
2,000	2,000	Urban Habitat for Wildlife Program	2,000	4,000	3,000	3,000	0
1,000	1,000	Evaluation Reporting and Review	0	1,000	1,000	1,000	1,000
		Environmental Strategies					
483,200	483,200	Environmental Strategies Staff Costs	92,200	575,400	592,400	609,900	627,900
5,700	5,700	Environmental Strategies Operations	2,100	7,800	7,900	8,000	8,100
15,000	15,000	State of the Environment Report	(15,000)	0	0	17,000	0
10,300	10,300	Catchment Administration	200	10,500	10,700	10,900	11,100
118,000	118,000	Grant Projects	(118,000)	0	0	0	0
194,513	194,513	Biodiversity Strategy Implementation	15,793	210,306	214,632	217,851	222,352
1,502,713	1,502,713	Total Operating Expenditure	(8,607)	1,494,106	1,575,332	1,663,951	1,581,852
(1,380,013)	(1,380,013)	Operating Result - Surplus/(Deficit)	(109,193)	(1,489,206)	(1,570,232)	(1,658,651)	(1,576,352)
(1,380,013)	(1,380,013)	Operating Cash Result - Surplus/(Deficit)	(109,193)	(1,489,206)	(1,570,232)	(1,658,651)	(1,576,352)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		690,100	749,700	800,300	712,400
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		605,600	623,800	642,500	661,800
		Program Cash Result - Surplus/(Deficit)		(1,404,706)	(1,444,332)	(1,500,851)	(1,525,752)

Directorate: Chief Community Office
Program: Statutory Planning

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Statutory Planning					
904,300	904,300	Building Services	(177,400)	726,900	752,400	778,700	802,000
199,000	199,000	Business Support	36,400	235,400	243,600	252,100	259,600
603,300	603,300	Development Services	9,900	613,200	634,700	657,000	676,700
0	0	Statutory Planning Office	97,200	97,200	100,600	104,100	107,200
1,706,600	1,706,600	Total Operating Revenue	(33,900)	1,672,700	1,731,300	1,791,900	1,845,500
		Operating Expenditure					
		Business Support					
401,300	401,300	Business Support Staff Costs	49,500	450,800	464,300	478,200	492,500
8,200	8,200	Business Support Operations	100	8,300	8,400	8,500	8,600
2,100	2,100	Business Support Staff Recognition Program	0	2,100	2,100	2,100	2,100
182,782	182,782	ABC Charges	13,266	196,048	199,975	202,814	206,893
		Development Services					
1,865,601	1,865,601	Development Services Staff Costs	686,899	2,552,500	2,627,200	2,704,100	2,783,200
50,000	50,000	Development Services Operations	800	50,800	51,600	52,400	53,200
654,161	654,161	ABC Charges	62,231	716,392	732,342	746,004	762,699
		Statutory Planning Office					
217,137	217,137	Statutory Planning Staff Costs	(36,837)	180,300	185,200	190,300	195,600
25,200	25,200	Statutory Planning Operations	400	25,600	26,000	26,400	26,800
0	23,640	NSW Planning Portal API Grant - Round 2	0	0	0	0	0
55,035	55,035	ABC Charges	3,456	58,491	59,781	60,887	62,235
3,461,516	3,485,156	Total Operating Expenditure	779,815	4,241,331	4,356,898	4,471,705	4,593,826
(1,754,916)	(1,778,556)	Operating Result - Surplus/(Deficit)	(813,715)	(2,568,631)	(2,625,598)	(2,679,805)	(2,748,326)
(1,754,916)	(1,778,556)	Operating Cash Result - Surplus/(Deficit)	(813,715)	(2,568,631)	(2,625,598)	(2,679,805)	(2,748,326)
		Capital Movements					
		Capital Grants and Contributions		1,194,100	1,224,000	1,254,800	1,286,100
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		1,291,300	1,324,600	1,358,900	1,393,300
		Program Cash Result - Surplus/(Deficit)		(2,665,831)	(2,726,198)	(2,783,905)	(2,855,526)

**Directorate: Chief Community Office
Program: Strategic Planning**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Strategic Planning					
55,000	55,000	Strategic Planning	(36,300)	18,700	19,400	20,100	20,700
55,000	55,000	Total Operating Revenue	(36,300)	18,700	19,400	20,100	20,700
		Operating Expenditure					
		Strategic Planning					
266,600	266,600	Strategic Planning Staff Costs	222,500	489,100	503,400	518,100	533,200
9,900	17,900	Strategic Planning Operations	19,500	29,400	29,800	30,200	30,600
190,000	190,000	Lismore Affordable Housing Project	2,310,000	2,500,000	0	0	0
37,000	37,000	Strategic Planning Grants Projects	(37,000)	0	0	0	0
0	30,000	Flood Projects	0	0	0	0	0
19,100	24,600	S7.11 Plan Review	(19,100)	0	0	0	0
0	34,400	Walking and Cycling Strategy	0	0	0	0	0
0	20,100	Climate Resilience Strategy	0	0	0	0	0
0	21,000	Lismore Floodplain Risk Management Plan	0	0	0	0	0
211,245	211,245	ABC Charges	21,966	233,211	238,576	242,774	248,386
733,845	852,845	Total Operating Expenditure	2,517,866	3,251,711	771,776	791,074	812,186
(678,845)	(797,845)	Operating Result - Surplus/(Deficit)	(2,554,166)	(3,233,011)	(752,376)	(770,974)	(791,486)
(678,845)	(797,845)	Operating Cash Result - Surplus/(Deficit)	(2,554,166)	(3,233,011)	(752,376)	(770,974)	(791,486)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		2,500,000	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(733,011)	(752,376)	(770,974)	(791,486)

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates

Directorate: Chief Financial Office

Budget Summary



Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	CFO Office	0	0	0	0	0
39,761,000	42,781,600	Finance	4,201,083	43,962,083	44,911,871	46,567,200	47,961,600
0	0	Governance	0	0	0	0	0
95,900	95,900	People Services	3,800	99,700	103,100	106,700	109,800
128,500	128,500	Technology Services	(92,100)	36,400	37,700	39,000	40,200
39,985,400	43,006,000	Total Operating Revenue	4,112,783	44,098,183	45,052,671	46,712,900	48,111,600
		Operating Expenditure					
956,566	956,566	CFO Office	(285,423)	671,143	686,843	703,536	721,222
578,044	697,044	Finance	283,680	861,724	880,162	934,423	954,814
(185,300)	(185,300)	Governance	369,800	184,500	(206,000)	(210,100)	(214,300)
(327,016)	(327,016)	People Services	(27,584)	(354,600)	(363,300)	(277,648)	(284,288)
130,250	138,550	Technology Services	(93,850)	36,400	37,700	39,000	40,200
1,152,544	1,279,844	Total Operating Expenditure	246,623	1,399,167	1,035,405	1,189,212	1,217,648
38,832,856	41,726,156	Operating Result - Surplus/(Deficit)	3,866,160	42,699,016	44,017,266	45,523,688	46,893,952
38,834,756	41,728,056	Operating Cash Result - Surplus/(Deficit)	3,866,160	42,700,916	44,019,166	45,525,588	46,895,852
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		5,744,700	0	0	0
		Capital Expenditure		(9,000)	(9,300)	(9,600)	(9,900)
		Loan Repayments		0	0	0	0
		Transfer to Reserves		6,226,100	991,000	951,400	1,016,800
		Program Cash Result - Surplus/(Deficit)		42,228,516	43,037,466	44,583,788	45,888,952

Directorate: Chief Financial Office
Program: Chief Financial Office

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Chief Financial Office					
346,800	346,800	CFO Office Staff Costs	26,100	372,900	383,800	395,000	406,500
0	0	CFO Office Operations	25,000	25,000	25,400	25,800	26,200
5,200	5,200	International Women`s Day	100	5,300	5,400	5,500	5,600
75,466	75,466	ABC Charges	7,877	83,343	85,243	86,636	88,622
		Section 356 Donations					
129,700	129,700	Section 356 Donations	(8,300)	121,400	122,200	124,200	126,200
		Integrated Planning & Reporting					
48,100	48,100	IP&R Staff Costs	1,700	49,800	51,300	52,800	54,400
13,300	13,300	IP&R Operations	100	13,400	13,500	13,600	13,700
		Procurement					
323,000	323,000	Procurement Staff Costs	155,600	478,600	492,900	507,600	522,800
15,000	15,000	Procurement Operations	200	15,200	15,400	15,600	15,800
0	0	ABC Charges	(493,800)	(493,800)	(508,300)	(523,200)	(538,600)
956,566	956,566	Total Operating Expenditure	(285,423)	671,143	686,843	703,536	721,222
(956,566)	(956,566)	Operating Result - Surplus/(Deficit)	285,423	(671,143)	(686,843)	(703,536)	(721,222)
(956,566)	(956,566)	Operating Cash Result - Surplus/(Deficit)	285,423	(671,143)	(686,843)	(703,536)	(721,222)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(671,143)	(686,843)	(703,536)	(721,222)

Directorate: Chief Financial Office

Program: Finance

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		General Purpose Revenues					
22,959,100	22,959,100	Rates - Residential	1,284,400	24,243,500	24,970,800	25,719,900	26,491,500
5,851,700	5,851,700	Rates - Business	870,900	6,722,600	6,924,300	7,132,000	7,346,000
4,856,300	4,856,300	Rates - Farmland	270,400	5,126,700	5,280,500	5,438,900	5,602,100
(736,300)	(736,300)	Abandonments Pensioner	(34,600)	(770,900)	(794,000)	(817,800)	(842,300)
(25,900)	(25,900)	Abandonments Other	(1,200)	(27,100)	(27,900)	(28,700)	(29,600)
400,000	400,000	Pensioner Subsidy Rates	16,000	416,000	430,600	445,700	459,100
1,326,700	3,213,100	Interest	1,281,283	2,607,983	2,314,271	2,688,800	2,766,700
5,033,500	5,717,400	Financial Assistance Grant - GenComponent	488,500	5,522,000	5,687,700	5,858,300	6,034,000
		Finance					
94,800	94,800	Section 603 Certificates	3,800	98,600	102,100	105,700	108,900
20,000	20,000	Credit Card Surcharge	800	20,800	21,500	22,300	23,000
0	0	Fees & Charges - Other	0	0	0	0	0
0	450,300	Insurance Refund	0	0	0	0	0
(29,400)	(29,400)	Net Share in JV & Associates	20,400	(9,000)	(9,300)	(9,600)	(9,900)
10,500	10,500	Other Revenue	400	10,900	11,300	11,700	12,100
39,761,000	42,781,600	Total Operating Revenue	4,201,083	43,962,083	44,911,871	46,567,200	47,961,600
		Operating Expenditure					
		Rates & Debt Recovery					
468,200	468,200	Rates & Debt Recovery Staff Costs	(308,200)	160,000	164,500	169,200	174,000
219,400	219,400	Rates & Debt Recovery Operations	3,200	222,600	225,900	229,200	232,600
		Finance					
649,600	649,600	Financial Services Staff Costs	776,100	1,425,700	1,468,300	1,645,400	1,694,600
557,600	676,600	Financial Services Operations	8,400	566,000	574,500	583,100	591,800
100,000	100,000	Financial Services Special Projects	1,500	101,500	103,000	104,500	106,100
12,000	12,000	Interest Paid - Trust Funds	200	12,200	12,400	12,600	12,800
(1,428,756)	(1,428,756)	ABC Charges	(197,520)	(1,626,276)	(1,668,438)	(1,809,577)	(1,857,086)
578,044	697,044	Total Operating Expenditure	283,680	861,724	880,162	934,423	954,814
39,182,956	42,084,556	Operating Result - Surplus/(Deficit)	3,917,403	43,100,359	44,031,709	45,632,777	47,006,786
39,182,956	42,084,556	Operating Cash Result - Surplus/(Deficit)	3,917,403	43,100,359	44,031,709	45,632,777	47,006,786
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		5,744,700	0	0	0
		Capital Expenditure		(9,000)	(9,300)	(9,600)	(9,900)
		Loan Repayments		0	0	0	0
		Transfer to Reserves		6,226,100	991,000	951,400	1,016,800
		Program Cash Result - Surplus/(Deficit)		42,627,959	43,050,009	44,690,977	45,999,886

Directorate: Chief Financial Office
Program: Governance

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Legal Services					
500,000	500,000	Legal Services	7,500	507,500	515,100	522,800	530,600
		Governance					
283,700	283,700	Governance Staff Costs	16,300	300,000	308,800	317,900	327,200
0	0	Governance Operations	0	0	0	0	0
1,600,000	1,600,000	Insurance Premiums	99,000	1,699,000	1,724,400	1,750,200	1,776,600
91,100	91,100	Internal Audit Function	1,400	92,500	93,900	95,300	96,700
40,400	40,400	ARIC Attendance Fees	700	41,100	41,700	42,300	42,900
0	0	Election Costs	386,400	386,400	0	0	0
(2,893,200)	(2,893,200)	ABC Charges	(146,000)	(3,039,200)	(3,092,500)	(3,146,800)	(3,202,200)
		Records Management					
169,100	169,100	Records Management Staff Costs	4,200	173,300	178,400	183,700	189,100
21,600	21,600	Records Management Operations	300	21,900	22,200	22,500	22,800
2,000	2,000	Records Storage & Destruction	0	2,000	2,000	2,000	2,000
(185,300)	(185,300)	Total Operating Expenditure	369,800	184,500	(206,000)	(210,100)	(214,300)
185,300	185,300	Operating Result - Surplus/(Deficit)	(369,800)	(184,500)	206,000	210,100	214,300
185,300	185,300	Operating Cash Result - Surplus/(Deficit)	(369,800)	(184,500)	206,000	210,100	214,300
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(184,500)	206,000	210,100	214,300

Directorate: Chief Financial Office
Program: People Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
95,900	95,900	People Services	3,800	99,700	103,100	106,700	109,800
95,900	95,900	Total Operating Revenue	3,800	99,700	103,100	106,700	109,800
		Operating Expenditure					
		People & Culture Management					
802,400	802,400	People & Culture Management Staff Costs	24,700	827,100	851,600	876,900	902,900
0	0	Reconciliation Action Plan	10,000	10,000	10,200	10,400	10,600
		Organisational Development Staff					
0	0	Organisational Development - Staff Costs	210,600	210,600	216,900	223,400	230,100
0	0	Organisational Development - Operations	0	0	0	0	0
		Organisational Development Programs					
22,000	22,000	Corporate Training	96,800	118,800	120,600	122,400	124,200
300,000	300,000	Compliance Training	(300,000)	0	0	0	0
24,700	24,700	Education Assistance	400	25,100	25,500	25,900	26,300
32,400	32,400	Culture Development	5,400	37,800	38,300	38,800	39,400
		People Services					
21,500	21,500	People Services Operations	10,300	31,800	32,300	32,800	33,300
122,000	122,000	Recruitment	48,000	170,000	172,500	175,000	177,500
		Employee Relations					
0	0	Employee Relations Operations	0	0	0	0	0
277,200	277,200	Health & Wellbeing	(39,000)	238,200	243,500	248,900	254,400
		Employee Leave Entitlements					
3,400,000	3,400,000	Superannuation	51,000	3,451,000	3,502,800	3,555,300	3,608,600
1,018,000	1,018,000	Workers Compensation Insurance	364,000	1,382,000	1,451,100	1,523,700	1,599,900
1,324,400	1,324,400	Public Holidays	(220,400)	1,104,000	1,137,200	1,171,300	1,206,400
1,273,400	1,273,400	Sick Leave	(207,400)	1,066,000	1,097,900	1,130,900	1,164,800
2,522,800	2,522,800	Annual Leave	(420,000)	2,102,800	2,165,900	2,230,900	2,297,900
1,103,700	1,103,700	Long Service Leave	(183,700)	920,000	947,700	976,200	1,005,500
		Oncost Credits					
(11,373,300)	(11,373,300)	Oncost Credits	725,800	(10,647,500)	(10,935,300)	(11,232,100)	(11,538,200)
		ABC Charges					
(1,198,216)	(1,198,216)	ABC Charges	(204,084)	(1,402,300)	(1,442,000)	(1,388,348)	(1,427,888)
(327,016)	(327,016)	Total Operating Expenditure	(62,284)	(354,600)	(363,300)	(277,648)	(284,288)
422,916	422,916	Operating Result - Surplus/(Deficit)	66,084	454,300	466,400	384,348	394,088
422,916	422,916	Operating Cash Result - Surplus/(Deficit)	66,084	454,300	466,400	384,348	394,088
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		454,300	466,400	384,348	394,088

Directorate: Chief Financial Office
Program: Technology Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
128,500	128,500	Technology Services	(92,100)	36,400	37,700	39,000	40,200
128,500	128,500	Total Operating Revenue	(92,100)	36,400	37,700	39,000	40,200
		Operating Expenditure					
		Business Systems					
269,900	249,900	Business Systems Staff Costs	285,900	555,800	572,400	589,400	607,000
166,500	137,000	Business Systems Operations	(95,000)	71,500	72,600	73,700	74,800
1,400,000	1,404,400	Business Systems Software Purchases	63,400	1,463,400	1,485,400	1,507,700	1,530,300
9,800	0	MyRoadInfo Expense	(9,800)	0	0	0	0
		Technology Infrastructure					
762,800	765,800	Technology Infrastructure Staff Costs	(308,500)	454,300	467,800	481,700	496,000
1,166,800	1,224,600	Technology Infrastructure Operations	206,700	1,373,500	1,394,100	1,415,000	1,436,200
61,800	61,800	Technology Infrastructure Hardware Maintenance	(56,300)	5,500	5,600	5,700	5,800
546,300	546,300	Technology Infrastructure Software Purchases	134,100	680,400	690,600	701,000	711,500
		Technology Management					
322,400	324,800	Technology Services Management Staff Costs	11,000	333,400	342,600	352,200	362,100
1,750	1,750	Technology Services Management Operations	50	1,800	1,800	1,800	1,800
1,900	1,900	Depreciation	0	1,900	1,900	1,900	1,900
(4,579,700)	(4,579,700)	ABC Charges	(325,400)	(4,905,100)	(4,997,100)	(5,091,100)	(5,187,200)
130,250	138,550	Total Operating Expenditure	(93,850)	36,400	37,700	39,000	40,200
(1,750)	(10,050)	Operating Result - Surplus/(Deficit)	1,750	0	(0)	(0)	0
150	(8,150)	Operating Cash Result - Surplus/(Deficit)	1,750	1,900	1,900	1,900	1,900
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		1,900	1,900	1,900	1,900

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates

Directorate: Chief Operating Office

Budget Summary



Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Chief Operating Office	0	0	0	0	0
1,148,200	1,049,200	Compliance	(700)	1,147,500	1,187,700	1,229,400	1,266,300
0	0	COO Shared Services Office	0	0	0	0	0
191,780	191,780	Property	26,420	218,200	225,800	233,600	240,600
0	0	Response & Recovery	0	0	0	0	0
69,500	69,500	Airport	2,900	72,400	74,900	77,500	79,800
0	0	Buildings & CBD	0	0	0	0	0
1,262,400	1,262,400	Cemeteries	50,500	1,312,900	1,358,900	1,406,400	1,448,500
10,229,400	10,229,400	Fleet	127,700	10,357,100	10,534,400	10,715,300	10,893,700
173,600	819,611	Parks & Reserves	7,000	180,600	186,800	193,300	199,100
0	0	Roadside Maintenance	0	0	0	0	0
900,861	900,861	Flood Recovery	(900,861)	0	0	0	0
0	0	Bridges	0	0	0	0	0
6,969,300	6,969,300	Quarry	278,700	7,248,000	7,501,700	7,764,300	7,997,200
9,183,300	11,048,226	Roads	(1,210,800)	7,972,500	8,132,300	8,296,200	8,463,300
401,100	401,100	Urban Stormwater Drainage	2,000	403,100	405,100	407,100	409,100
8,138,400	8,138,400	Northern Rivers Waste Collection	2,868,195	11,006,595	11,494,444	10,484,959	10,805,200
8,578,300	9,704,400	Northern Rivers Waste Disposal	3,222,016	11,800,316	12,214,400	12,641,800	13,021,000
16,800	16,800	Waste Minimisation	700	17,500	1,255,960	1,293,700	1,332,600
17,160,000	17,670,100	Lismore Wastewater	362,100	17,522,100	18,056,000	18,608,600	19,165,000
17,635,000	17,635,000	Lismore Water	993,700	18,628,700	19,544,300	20,504,800	21,508,000
82,057,941	86,106,078	Total Operating Revenue	5,829,570	87,887,511	92,172,704	93,856,959	96,829,400
		Operating Expenditure					
1,492,657	1,492,657	Chief Operating Office	95,111	1,587,768	1,627,475	1,667,120	1,708,931
2,691,991	2,770,691	Compliance	266,278	2,958,269	3,030,539	3,102,060	3,178,405
1,909,416	1,908,916	COO Shared Services Office	95,026	2,004,442	2,055,578	2,105,341	2,158,968
1,576,389	1,576,389	Property	95,504	1,671,893	1,692,908	1,714,075	1,736,283
2,303,790	2,303,790	Response & Recovery	41,293	2,345,083	2,381,323	2,473,739	2,569,549
761,699	761,699	Airport	56,074	817,773	835,172	852,962	871,149
1,259,501	1,263,001	Buildings & CBD	30,416	1,289,917	1,316,600	1,343,815	1,371,957
1,203,737	1,203,737	Cemeteries	7,324	1,211,061	1,236,089	1,261,003	1,286,581
8,344,657	8,344,657	Fleet	(276,877)	8,067,780	8,204,318	8,342,489	8,486,059
8,126,597	8,779,608	Parks & Reserves	273,579	8,400,176	8,570,341	8,741,191	8,918,906
600,000	600,000	Roadside Maintenance	13,500	613,500	626,100	638,900	652,100
900,861	921,361	Flood Recovery	(900,861)	0	0	0	0
2,308,353	2,308,853	Bridges	22,840	2,331,193	2,335,963	2,342,900	2,348,641
6,438,259	6,438,259	Quarry	(58,844)	6,379,415	6,493,397	6,610,097	6,728,548
32,469,378	33,513,265	Roads	(234,361)	32,235,017	32,785,085	33,317,037	33,858,476
576,200	576,200	Urban Stormwater Drainage	781,800	1,358,000	1,067,000	972,400	981,800
6,798,575	6,756,475	Northern Rivers Waste Collection	2,809,775	9,608,350	9,776,371	9,947,759	10,122,451
11,383,427	12,475,627	Northern Rivers Waste Disposal	1,328,992	12,712,419	12,859,366	10,534,021	10,905,049
831,353	831,353	Waste Minimisation	56,276	887,629	903,732	920,435	937,314
14,341,651	14,736,651	Lismore Wastewater	1,323,447	15,665,098	16,280,872	16,558,110	16,825,063
18,077,021	18,502,021	Lismore Water	717,875	18,794,896	19,442,872	20,162,558	20,902,815
124,395,512	128,065,210	Total Operating Expenditure	6,544,166	130,939,678	133,521,100	133,608,013	136,549,045
(42,337,571)	(41,959,132)	Operating Result - Surplus/(Deficit)	(714,596)	(43,052,167)	(41,348,396)	(39,751,054)	(39,719,645)
(4,872,971)	(4,494,532)	Operating Cash Result - Surplus/(Deficit)	1,084,804	(3,788,167)	(1,555,196)	579,546	1,156,255
		Capital Movements					
		Capital Grants and Contributions		115,088,825	236,162,983	193,326,491	132,976,800
		Asset Sales		817,300	504,600	376,800	580,500
		Loan Borrowings		0	3,300,000	8,900,000	0
		Transfer from Reserves		25,035,411	22,895,781	18,883,502	22,165,218
		Capital Expenditure		134,600,825	260,520,283	229,518,591	159,674,400
		Loan Repayments		3,969,400	3,935,600	4,222,700	4,560,500
		Transfer to Reserves		28,933,691	28,024,157	21,299,148	26,857,022
		Program Cash Result - Surplus/(Deficit)		(30,350,547)	(31,171,871)	(32,974,100)	(34,213,149)

Directorate: Chief Operating Office
Program: Chief Operating Office

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Chief Operating Office					
773,700	773,700	COO Management Office Staff Costs	(100)	773,600	796,500	820,000	844,200
103,900	103,900	COO Management Office Expenses	1,500	105,400	106,900	108,400	110,000
201,657	201,657	ABC Charges	17,811	219,468	224,175	227,920	232,831
		Work, Health & Safety					
407,400	407,400	Work Health & Safety COO Staff Costs	(127,200)	280,200	287,700	295,400	303,300
6,000	6,000	Work Health & Safety COO Operations	100	6,100	6,200	6,300	6,400
0	0	Compliance Training	203,000	203,000	206,000	209,100	212,200
1,492,657	1,492,657	Total Operating Expenditure	95,111	1,587,768	1,627,475	1,667,120	1,708,931
(1,492,657)	(1,492,657)	Operating Result - Surplus/(Deficit)	(95,111)	(1,587,768)	(1,627,475)	(1,667,120)	(1,708,931)
(1,492,657)	(1,492,657)	Operating Cash Result - Surplus/(Deficit)	(95,111)	(1,587,768)	(1,627,475)	(1,667,120)	(1,708,931)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(1,587,768)	(1,627,475)	(1,667,120)	(1,708,931)

Directorate: Chief Operating Office
Program: Compliance

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
211,200	182,200	Environmental & Public Health	(13,700)	197,500	204,500	211,700	218,100
8,000	118,000	Animal Control	115,500	123,500	127,800	132,300	136,300
11,100	11,100	CBD Security - Lismore SRV	500	11,600	11,900	12,300	12,700
458,800	329,800	Law Enforcement	(112,500)	346,300	358,500	371,100	382,200
459,100	408,100	Onsite Sewerage Management	9,500	468,600	485,000	502,000	517,000
1,148,200	1,049,200	Total Operating Revenue	(700)	1,147,500	1,187,700	1,229,400	1,266,300
		Operating Expenditure					
		Environmental & Public Health					
531,597	531,597	Environmental & Public Health Staff Costs	71,503	603,100	620,400	638,200	656,500
4,600	4,600	Environmental & Public Health Operations	2,500	7,100	7,100	7,100	7,100
1,000	1,000	Gasworks Remediation	0	1,000	1,000	1,000	1,000
1,000	1,000	Overgrown Allotment Clearing	0	1,000	1,000	1,000	1,000
12,400	12,400	Water & Environmental Monitoring	200	12,600	12,800	13,000	13,200
398,267	398,267	ABC Charges	38,396	436,663	446,441	455,639	465,900
		Animal Control					
92,700	92,700	Animal Control Expenses	7,500	100,200	101,500	102,800	104,100
		CBD Security - Lismore SRV					
121,200	155,200	Beat Patrol - Lismore SBRVL	45,100	166,300	170,100	174,100	178,300
55,600	55,600	City Safe - CCTV Lismore Monitoring	17,900	73,500	75,300	77,100	79,000
30,900	38,600	City Safe - CCTV Lismore Maintenance	7,100	38,000	39,000	40,000	41,000
14,600	14,600	Lismore Late Nighter Service	200	14,800	15,000	15,200	15,400
4,000	4,000	Contribution to Late Nighter Service	1,300	5,300	5,300	5,300	5,300
		CBD Security - Nimbin Business Rate					
6,200	6,200	City Safe - CCTV Nimbin Maintenance	100	6,300	6,400	6,500	6,600
		Law Enforcement					
557,882	557,882	Law Enforcement Staff Costs	17,718	575,600	591,500	607,800	624,700
38,000	38,000	Law Enforcement Operations	1,600	39,600	40,200	40,800	41,400
7,000	7,000	Disposal of Abandoned Vehicles	100	7,100	7,200	7,300	7,400
94,100	131,100	Lismore Base Hospital Parking Strategy	3,900	98,000	99,800	101,700	103,600
28,400	28,400	Depreciation	0	28,400	28,400	28,400	28,400
362,608	362,608	ABC Charges	38,127	400,735	409,977	417,915	427,603
		Onsite Sewerage Management					
274,485	274,485	OSSM Staff Costs	8,915	283,400	291,300	299,500	307,900
4,700	4,700	OSSM Operations	100	4,800	4,900	5,000	5,100
50,752	50,752	ABC Charges	4,019	54,771	55,922	56,706	57,901
2,691,991	2,770,691	Total Operating Expenditure	266,278	2,958,269	3,030,539	3,102,060	3,178,405
(1,543,791)	(1,721,491)	Operating Result - Surplus/(Deficit)	(266,978)	(1,810,769)	(1,842,839)	(1,872,660)	(1,912,105)
(1,515,391)	(1,693,091)	Operating Cash Result - Surplus/(Deficit)	(266,978)	(1,782,369)	(1,814,439)	(1,844,260)	(1,883,705)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		342,971	352,122	361,206	370,901
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		343,200	355,200	367,600	378,600
		Program Cash Result - Surplus/(Deficit)		(1,782,598)	(1,817,518)	(1,850,654)	(1,891,404)

Directorate: Chief Operating Office
Program: COO Shared Services Office

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Asset Management & Support					
768,700	768,200	Asset Management Staff Costs	26,100	794,800	818,100	842,000	866,600
112,900	112,900	Asset Management Costs	2,900	115,800	118,500	121,300	124,100
8,200	8,200	Asset Management Special Projects	100	8,300	8,400	8,500	8,600
82,400	82,400	NEWLOG Contribution	1,200	83,600	84,900	86,200	87,500
1,400	1,400	Broadcast Licences - Operating Costs	100	1,500	1,600	1,700	1,800
390,974	390,974	ABC Charges	40,974	431,948	441,517	450,308	460,342
		Survey & Design					
343,640	343,640	Survey & Design Staff Costs	11,160	354,800	364,800	375,000	385,500
1,200	1,200	Survey & Design Operations	0	1,200	1,200	1,200	1,200
9,300	9,300	Chart Plotter Consumables	0	9,300	9,300	9,300	9,300
25,600	25,600	Traffic Facilities	300	25,900	26,200	26,500	26,800
3,200	3,200	Radio Base Cost and Licenses - Wyreema Av	200	3,400	3,600	3,800	4,000
161,902	161,902	ABC Charges	11,992	173,894	177,461	179,533	183,226
1,909,416	1,908,916	Total Operating Expenditure	95,026	2,004,442	2,055,578	2,105,341	2,158,968
(1,909,416)	(1,908,916)	Operating Result - Surplus/(Deficit)	(95,026)	(2,004,442)	(2,055,578)	(2,105,341)	(2,158,968)
(1,909,416)	(1,908,916)	Operating Cash Result - Surplus/(Deficit)	(95,026)	(2,004,442)	(2,055,578)	(2,105,341)	(2,158,968)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(2,004,442)	(2,055,578)	(2,105,341)	(2,158,968)

Directorate: Chief Operating Office
Program: Property

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
191,780	191,780	Property Rentals & Other Revenue	26,420	218,200	225,800	233,600	240,600
191,780	191,780	Total Operating Revenue	26,420	218,200	225,800	233,600	240,600
		Operating Expenditure					
		Property					
294,300	294,300	Property Staff Costs	36,000	330,300	340,100	350,100	360,400
0	0	Land & Property Costs Recoverable	0	0	0	0	0
0	0	Leases and Licences	0	0	0	0	0
0	0	Native Title Claim	15,000	15,000	15,200	15,400	15,600
88,200	88,200	General Non-Recoverable Costs	1,800	90,000	91,600	93,200	94,800
4,100	4,100	Dept of Lands Lease Payment	100	4,200	4,300	4,400	4,500
0	0	Pocket Park Recoveries	0	0	0	0	0
0	0	Rail Corridor Fees	0	0	0	0	0
8,300	8,300	Interest on Loans	45,500	53,800	47,300	40,300	33,800
636,500	636,500	Depreciation	72,800	709,300	716,100	723,000	730,000
296,089	296,089	ABC Charges	19,904	315,993	322,008	328,275	334,583
		Crown Property					
99,300	99,300	Property Crown Reserves Staff Costs	(99,300)	0	0	0	0
		Real Estate Development					
15,500	15,500	Dunoon Rd Widening for Nth Lismore Plateau	200	15,700	15,900	16,100	16,300
1,000	1,000	General Recoverable Costs	0	1,000	1,000	1,000	1,000
48,800	48,800	Held for Sale Industrial Land Maintenance	2,200	51,000	52,500	54,000	55,600
7,000	7,000	Held for Sale Residential Land Maintenance	200	7,200	7,400	7,600	7,800
		Road Acquisition Costs					
15,500	15,500	Road Acquisitions General	200	15,700	15,900	16,100	16,300
61,800	61,800	Road Acquisitions Wyrallah Rd Tuckurimba	900	62,700	63,600	64,600	65,600
1,576,389	1,576,389	Total Operating Expenditure	95,504	1,671,893	1,692,908	1,714,075	1,736,283
(1,384,609)	(1,384,609)	Operating Result - Surplus/(Deficit)	(69,084)	(1,453,693)	(1,467,108)	(1,480,475)	(1,495,683)
(748,109)	(748,109)	Operating Cash Result - Surplus/(Deficit)	3,716	(744,393)	(751,008)	(757,475)	(765,683)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		239,500	246,100	238,800	231,300
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(983,893)	(997,108)	(996,275)	(996,983)

Directorate: Chief Operating Office
Program: Response & Recovery

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Flood Monitoring					
35,200	35,200	Flood Telemetry Maintenance	700	35,900	36,500	37,100	37,700
10,300	10,300	Flood Telemetry Upgrades	200	10,500	10,700	10,900	11,100
		Emergency Services					
67,100	67,100	Flood Pump Stn & Levee Maintenance	1,500	68,600	70,100	71,600	73,100
1,900	1,900	Contribution to Flood Plain Mgmt Authority	0	1,900	1,900	1,900	1,900
344,500	344,500	Contribution to Rous County Council	26,100	370,600	389,100	404,700	420,900
26,600	26,600	Flood Prone Property Costs	1,100	27,700	28,400	29,200	30,000
0	0	Flood Awareness Week	55,000	55,000	0	0	0
202,900	202,900	Contribution to State Emergency Service	(44,728)	158,172	166,100	174,400	183,100
1,100	1,100	SES Costs	100	1,200	1,200	1,200	1,200
4,500	4,500	Interest on Loans	(700)	3,800	3,100	2,400	1,600
44,200	44,200	Depreciation	700	44,900	45,600	46,300	47,000
51,584	51,584	ABC Charges	5,501	57,085	58,342	59,926	61,261
		Fire Control					
479,200	479,200	Contribution to NSW Rural Fire Service	(7,577)	471,623	495,200	520,000	546,000
710,800	710,800	Contribution to NSW Fire & Rescue	973	711,773	747,400	784,800	824,000
14,800	14,800	RFS Non Subsidised Costs	500	15,300	15,700	16,100	16,500
7,900	7,900	RFS Subsidised Costs - Station Maintenance	100	8,000	8,100	8,200	8,300
283,100	283,100	Depreciation	500	283,600	284,100	284,600	285,100
18,106	18,106	ABC Charges	1,324	19,430	19,780	20,413	20,788
2,303,790	2,303,790	Total Operating Expenditure	40,393	2,345,083	2,381,323	2,473,739	2,569,549
(2,303,790)	(2,303,790)	Operating Result - Surplus/(Deficit)	(40,393)	(2,345,083)	(2,381,323)	(2,473,739)	(2,569,549)
(1,976,490)	(1,976,490)	Operating Cash Result - Surplus/(Deficit)	(39,193)	(2,016,583)	(2,051,623)	(2,142,839)	(2,237,449)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		11,900	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		9,600	10,300	11,000	11,800
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(2,014,283)	(2,061,923)	(2,153,839)	(2,249,249)

Directorate: Chief Operating Office
Program: Airport

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
69,500	69,500	Lismore Regional Airport	2,900	72,400	74,900	77,500	79,800
69,500	69,500	Total Operating Revenue	2,900	72,400	74,900	77,500	79,800
		Operating Expenditure					
132,800	132,800	Airport Staff Costs	4,600	137,400	141,500	145,700	150,000
197,300	197,300	Airport Operations	6,700	204,000	210,000	216,200	222,600
57,700	57,700	Airport Building Maintenance	700	58,400	59,100	59,800	60,500
77,800	77,800	Airport Compliance	1,200	79,000	80,200	81,400	82,600
6,700	6,700	Airport Pavement Maintenance	100	6,800	6,900	7,000	7,100
30,900	30,900	Airport Lighting Maintenance	500	31,400	31,900	32,400	32,900
79,500	79,500	Airport Surrounds Maintenance	1,300	80,800	82,100	83,400	84,700
6,100	6,100	Airport Security Operations	100	6,200	6,300	6,400	6,500
0	0	Airport Carpark	0	0	0	0	0
1,700	1,700	Interest on Loans	(300)	1,400	1,000	600	300
105,900	105,900	Depreciation	34,000	139,900	142,100	144,300	146,500
65,299	65,299	ABC Charges	7,174	72,473	74,072	75,762	77,449
761,699	761,699	Total Operating Expenditure	56,074	817,773	835,172	852,962	871,149
(692,199)	(692,199)	Operating Result - Surplus/(Deficit)	(53,174)	(745,373)	(760,272)	(775,462)	(791,349)
(586,299)	(586,299)	Operating Cash Result - Surplus/(Deficit)	(19,174)	(605,473)	(618,172)	(631,162)	(644,849)
		Capital Movements					
		Capital Grants and Contributions		410,000	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		410,000	0	0	0
		Loan Repayments		10,500	10,900	11,300	11,600
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(615,973)	(629,072)	(642,462)	(656,449)

Directorate: Chief Operating Office
Program: Buildings & CBD

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Building Operations and Maintenance					
0	0	Animal Control	0	0	0	0	0
14,400	14,400	Art Gallery	200	14,600	14,800	15,000	15,200
24,700	24,700	Depreciation - Other Properties	400	25,100	25,500	25,900	26,300
4,929	4,929	ABC Charges - Other Properties	144	5,073	5,150	5,229	5,309
1,014,100	1,014,100	Buildings & CBD	25,400	1,039,500	1,062,600	1,086,300	1,110,700
164,100	164,100	Buildings & CBD - Crown	4,900	169,000	173,400	177,900	182,500
233,900	233,900	Lismore City Hall	5,000	238,900	243,200	247,500	252,000
377,300	377,300	Depreciation - G'Bah Admin Centre	5,700	383,000	388,700	394,500	400,400
(642,428)	(642,428)	ABC Charges - G'Bah Admin Centre	(12,328)	(654,756)	(667,250)	(680,014)	(693,052)
1,000	1,000	GSAC	0	1,000	1,000	1,000	1,000
300	300	Lismore Memorial Baths	0	300	300	300	300
61,200	61,200	Nimbin Pool	900	62,100	63,000	63,900	64,900
6,000	6,000	Other Council Properties	100	6,100	6,200	6,300	6,400
1,259,501	1,263,001	Total Operating Expenditure	30,416	1,289,917	1,316,600	1,343,815	1,371,957
(1,259,501)	(1,263,001)	Operating Result - Surplus/(Deficit)	(30,416)	(1,289,917)	(1,316,600)	(1,343,815)	(1,371,957)
(857,501)	(861,001)	Operating Cash Result - Surplus/(Deficit)	(24,316)	(881,817)	(902,400)	(923,415)	(945,257)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		1,921,600	750,000	800,000	750,000
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(2,803,417)	(1,652,400)	(1,723,415)	(1,695,257)

Directorate: Chief Operating Office
Program: Cemeteries

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
376,200	376,200	Crematorium	15,100	391,300	405,000	419,100	431,600
781,200	781,200	Lawn Cemetery	31,200	812,400	840,800	870,200	896,300
105,000	105,000	Other Cemeteries	4,200	109,200	113,100	117,100	120,600
1,262,400	1,262,400	Total Operating Revenue	50,500	1,312,900	1,358,900	1,406,400	1,448,500
		Operating Expenditure					
		Crematorium					
117,300	117,300	Crematorium Staff Costs	4,100	121,400	125,000	128,700	132,500
310,900	310,900	Crematorium Operations	(22,700)	288,200	294,500	300,800	307,100
6,200	6,200	Crematorium Maintenance Costs	0	6,200	6,200	6,200	6,200
0	0	Cremator Maintenance Costs	0	0	0	0	0
46,594	46,594	ABC Charges	4,796	51,390	52,531	53,594	54,792
		Lawn Cemetery					
59,500	59,500	Lawn Cemetery Staff Costs	2,000	61,500	63,300	65,100	67,000
227,300	219,500	Lawn Cemetery Operations	3,200	230,500	233,300	236,000	238,600
215,100	222,900	Lawn Cemetery Surrounds Maintenance	5,400	220,500	225,500	230,500	235,600
55,300	55,300	Depreciation	700	56,000	56,700	57,500	58,400
23,200	23,200	NCP Charges	300	23,500	23,900	24,300	24,700
67,243	67,243	ABC Charges	7,928	75,171	76,958	78,610	80,489
		Other Cemeteries					
75,100	75,100	Other Cemeteries	1,600	76,700	78,200	79,700	81,200
1,203,737	1,203,737	Total Operating Expenditure	7,324	1,211,061	1,236,089	1,261,003	1,286,581
58,663	58,663	Operating Result - Surplus/(Deficit)	43,176	101,839	122,811	145,397	161,919
113,963	113,963	Operating Cash Result - Surplus/(Deficit)	43,876	157,839	179,511	202,897	220,319
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		20,300	21,900	23,600	25,500
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		137,539	157,611	179,297	194,819

Directorate: Chief Operating Office
Program: Fleet

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
420,000	420,000	Fabrication Shop	16,800	436,800	452,100	467,900	481,900
387,500	387,500	Sign Shop	(38,000)	349,500	361,700	374,400	385,700
9,421,900	9,421,900	Plant Hire & Other Revenue	148,900	9,570,800	9,720,600	9,873,000	10,026,100
10,229,400	10,229,400	Total Operating Revenue	127,700	10,357,100	10,534,400	10,715,300	10,893,700
		Operating Expenditure					
		Fabrication Shop					
379,700	379,700	Fabrication Shop	(21,200)	358,500	367,900	377,500	387,500
		Sign Shop					
246,800	246,800	Sign Shop	3,300	250,100	256,300	262,700	269,300
		Fleet Management					
597,700	597,700	Fleet Management Staff Costs	8,700	606,400	624,400	642,900	662,100
0	0	Fleet Management Operations	0	0	0	0	0
107,800	107,800	Net Losses from Disposal of Assets	0	107,800	107,800	107,800	107,800
		Plant Running Costs					
5,775,857	5,775,857	Plant Running Costs	(235,077)	5,540,780	5,651,318	5,762,689	5,879,959
35,300	35,300	Interest on Loans	(35,300)	0	0	0	0
		Workshop					
369,900	369,900	Workshop Operating Costs	(25,300)	344,600	350,200	355,800	361,400
(1,233,057)	(1,233,057)	Reallocation to Plant Items	(26,723)	(1,259,780)	(1,286,618)	(1,312,389)	(1,341,859)
		Depreciation					
1,531,400	1,531,400	Depreciation	700	1,532,100	1,532,800	1,533,500	1,534,300
		ABC Charges					
533,257	533,257	ABC Charges	54,023	587,280	600,218	611,989	625,559
8,344,657	8,344,657	Total Operating Expenditure	(276,877)	8,067,780	8,204,318	8,342,489	8,486,059
1,884,743	1,884,743	Operating Result - Surplus/(Deficit)	404,577	2,289,320	2,330,082	2,372,811	2,407,641
3,523,943	3,523,943	Operating Cash Result - Surplus/(Deficit)	405,277	3,929,220	3,970,682	4,014,111	4,049,741
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		758,200	486,400	349,500	576,000
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		7,750,274	8,295,918	4,318,044	9,248,859
		Capital Expenditure		3,000,000	2,356,400	2,575,100	3,061,700
		Loan Repayments		0	0	0	0
		Transfer to Reserves		10,329,000	10,207,000	5,111,250	10,602,100
		Program Cash Result - Surplus/(Deficit)		(891,306)	189,600	995,306	210,800

Directorate: Chief Operating Office
Program: Parks & Reserves

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
10,900	10,900	Oakes Oval	400	11,300	11,700	12,100	12,500
4,800	4,800	Crozier Oval	200	5,000	5,200	5,400	5,600
130,700	130,700	Other Sports Fields	5,300	136,000	140,700	145,600	149,900
27,200	27,200	Parks & Reserves	1,100	28,300	29,200	30,200	31,100
0	646,011	Grants	0	0	0	0	0
173,600	819,611	Total Operating Revenue	7,000	180,600	186,800	193,300	199,100
		Operating Expenditure					
		Sports Fields					
0	25,000	Oakes Oval	25,600	25,600	26,200	26,800	27,400
0	25,000	Baxter Oval	25,600	25,600	26,200	26,800	27,400
0	20,000	Cozier Oval	20,500	20,500	21,000	21,500	22,000
0	62,000	Other Sports Fields	63,800	63,800	65,400	67,000	68,600
		Parks & Reserves					
200,900	200,900	Parks & Reserves Management	6,700	207,600	213,600	219,800	226,100
6,700	6,700	Interest on Loans	(1,100)	5,600	4,500	3,300	2,100
0	12,000	Quadrangle	12,300	12,300	12,600	12,900	13,200
0	0	Lismore Lake	0	0	0	0	0
4,946,200	5,455,211	Other Parks & Reserves	3,401	4,949,601	5,059,500	5,172,100	5,287,400
0	0	Sharps Disposal	10,000	10,000	10,200	10,400	10,600
		Depreciation					
2,238,200	2,238,200	Depreciation	33,300	2,271,500	2,305,200	2,339,500	2,374,300
		ABC Charges					
734,597	734,597	ABC Charges	73,478	808,075	825,941	841,091	859,806
8,126,597	8,779,608	Total Operating Expenditure	273,579	8,400,176	8,570,341	8,741,191	8,918,906
(7,952,997)	(7,959,997)	Operating Result - Surplus/(Deficit)	(266,579)	(8,219,576)	(8,383,541)	(8,547,891)	(8,719,806)
(5,714,797)	(5,721,797)	Operating Cash Result - Surplus/(Deficit)	(233,279)	(5,948,076)	(6,078,341)	(6,208,391)	(6,345,506)
		Capital Movements					
		Capital Grants and Contributions		1,321,600	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		737,448	1,063,800	1,263,800	1,353,800
		Loan Repayments		53,400	54,600	55,700	56,900
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(5,417,324)	(7,196,741)	(7,527,891)	(7,756,206)

Directorate: Chief Operating Office
Program: Roadside Maintenance

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Roadside Maintenance					
200,000	200,000	Roadside Maintenance - Urban	4,400	204,400	208,500	212,700	217,100
320,000	320,000	Roadside Maintenance - Rural - Sealed	7,100	327,100	333,700	340,400	347,200
80,000	80,000	Roadside Maintenance - Rural - Unsealed	2,000	82,000	83,900	85,800	87,800
600,000	600,000	Total Operating Expenditure	13,500	613,500	626,100	638,900	652,100
(600,000)	(600,000)	Operating Result - Surplus/(Deficit)	(13,500)	(613,500)	(626,100)	(638,900)	(652,100)
(600,000)	(600,000)	Operating Cash Result - Surplus/(Deficit)	(13,500)	(613,500)	(626,100)	(638,900)	(652,100)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(613,500)	(626,100)	(638,900)	(652,100)

Directorate: Chief Operating Office
Program: Flood Recovery

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Flood Recovery Waste	0	0	0	0	0
900,861	900,861	Leachate Management Costs	(900,861)	0	0	0	0
900,861	900,861	Total Operating Revenue	(900,861)	0	0	0	0
		Operating Expenditure					
		Flood Recovery Waste					
900,861	900,861	Leachate Management Costs	(900,861)	0	0	0	0
900,861	921,361	Total Operating Expenditure	(900,861)	0	0	0	0
0	(20,500)	Operating Result - Surplus/(Deficit)	0	0	0	0	0
0	(20,500)	Operating Cash Result - Surplus/(Deficit)	0	0	0	0	0
		Capital Movements					
		Capital Grants and Contributions		107,290,985	232,748,283	189,880,491	125,000,000
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		107,290,985	232,748,283	189,880,491	125,000,000
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		0	0	0	0

Directorate: Chief Operating Office
Program: Bridges

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Bridge Maintenance					
42,900	53,400	Bridge Management Staff Costs	1,300	44,200	45,400	46,600	47,800
495,600	485,600	Bridge Maintenance	13,300	508,900	521,000	533,400	546,200
196,400	196,400	Interest on Loans	(31,400)	165,000	131,000	96,200	61,500
1,428,500	1,428,500	Depreciation	21,400	1,449,900	1,471,600	1,493,700	1,516,100
144,953	144,953	ABC Charges	18,240	163,193	166,963	173,000	177,041
2,308,353	2,308,853	Total Operating Expenditure	22,840	2,331,193	2,335,963	2,342,900	2,348,641
(2,308,353)	(2,308,853)	Operating Result - Surplus/(Deficit)	(22,840)	(2,331,193)	(2,335,963)	(2,342,900)	(2,348,641)
(879,853)	(880,353)	Operating Cash Result - Surplus/(Deficit)	(1,440)	(881,293)	(864,363)	(849,200)	(832,541)
		Capital Movements					
		Capital Grants and Contributions		1,540,000	1,555,900	1,579,200	1,602,900
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		2,040,000	1,555,900	1,580,900	1,606,300
		Loan Repayments		592,800	598,000	601,900	688,300
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(1,974,093)	(1,462,363)	(1,452,800)	(1,524,241)

Directorate: Chief Operating Office
Program: Quarry

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
6,464,000	6,464,000	Blakebrook Quarry	258,500	6,722,500	6,957,800	7,201,300	7,417,300
500,000	500,000	Asphalt Plant	20,000	520,000	538,200	557,100	573,800
5,300	5,300	Other Quarries	200	5,500	5,700	5,900	6,100
6,969,300	6,969,300	Total Operating Revenue	278,700	7,248,000	7,501,700	7,764,300	7,997,200
		Operating Expenditure					
		Blakebrook Quarry					
474,000	474,000	Quarry Management & Admin Staff Costs	16,000	490,000	504,200	518,800	533,900
122,000	122,000	Quarry Management & Admin Operations	3,700	125,700	129,100	132,600	136,400
819,635	819,635	Cost of Sales	19,765	839,400	857,900	876,900	896,200
3,533,540	3,533,540	Production Costs	54,960	3,588,500	3,643,700	3,699,800	3,756,700
27,200	27,200	Site Maintenance	2,500	29,700	30,100	30,500	30,900
618,600	618,600	Compliance	(190,800)	427,800	437,400	447,200	457,200
18,800	18,800	Precoat Costs	700	19,500	20,100	20,700	21,300
13,600	13,600	Interest on Loans	(6,500)	7,100	5,200	3,100	900
21,100	21,100	Depreciation	200	21,300	21,500	21,700	21,900
18,400	18,400	NCP Charges	300	18,700	19,000	19,300	19,600
359,598	359,598	ABC Charges	35,084	394,682	403,230	412,485	421,492
		Asphalt Plant					
239,500	239,500	Asphalt Plant	3,600	243,100	246,700	250,400	254,100
132,100	132,100	Depreciation	300	132,400	132,700	133,000	133,300
15,186	15,186	ABC Charges	447	15,633	15,868	16,112	16,357
		Other Quarries					
25,000	25,000	Other Quarries Operations	900	25,900	26,700	27,500	28,300
6,438,259	6,438,259	Total Operating Expenditure	(58,844)	6,379,415	6,493,397	6,610,097	6,728,548
531,041	531,041	Operating Result - Surplus/(Deficit)	337,544	868,585	1,008,303	1,154,203	1,268,652
684,241	684,241	Operating Cash Result - Surplus/(Deficit)	338,044	1,022,285	1,162,503	1,308,903	1,423,852
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		160,000	160,000	160,000	160,000
		Loan Repayments		26,900	28,800	30,900	25,100
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		835,385	973,703	1,118,003	1,238,752

Directorate: Chief Operating Office
Program: Roads

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
2,018,500	2,018,500	State Road Maintenance	30,300	2,048,800	2,079,600	2,110,800	2,142,500
2,159,600	1,867,700	Regional Roads	(248,300)	1,911,300	1,955,700	2,001,200	2,047,900
647,200	3,142,926	Urban Roads	(608,200)	39,000	40,300	41,700	43,000
4,178,000	3,839,100	Rural Roads	(391,800)	3,786,200	3,862,900	3,941,900	4,023,300
180,000	180,000	Street Lighting	7,200	187,200	193,800	200,600	206,600
9,183,300	11,048,226	Total Operating Revenue	(1,210,800)	7,972,500	8,132,300	8,296,200	8,463,300
		Operating Expenditure					
		Roads Management					
283,100	283,100	Works Depot	6,900	290,000	296,500	303,100	309,800
5,000	5,000	Roads Management Operations	100	5,100	5,200	5,300	5,400
		Urban Road Maintenance					
3,112,900	3,229,789	Urban Roads	(478,200)	2,634,700	2,692,300	2,750,800	2,811,200
82,000	82,000	Interest on Loans	(12,100)	69,900	57,400	43,600	31,200
1,046,700	1,046,700	Net Losses from Disposal of Assets	0	1,046,700	1,046,700	1,046,700	1,046,700
12,723,500	12,723,500	Depreciation	10,700	12,734,200	12,925,200	13,119,100	13,315,900
		Sealed Rural Roads Maintenance					
2,989,700	3,159,516	Sealed Rural Roads	(487,700)	2,502,000	2,552,700	2,604,600	2,657,700
297,800	297,800	Net Losses from Disposal of Assets	0	297,800	297,800	297,800	297,800
3,786,200	3,786,200	Depreciation	713,800	4,500,000	4,567,500	4,636,000	4,705,500
518,922	518,922	ABC Charges	64,576	583,498	597,715	607,234	622,095
0	70,000	Roads Rural	0	0	0	0	0
		Regional Roads Maintenance					
1,609,900	1,443,782	Regional Roads	(306,900)	1,303,000	1,322,500	1,342,300	1,362,400
731,525	731,525	ABC Charges	74,914	806,439	824,257	851,796	870,821
		Unsealed Rural Roads Maintenance					
981,000	981,000	Unsealed Rural Roads	9,700	990,700	1,039,400	1,058,700	1,078,400
		Carpark Maintenance					
259,900	259,900	Carpark Maintenance	6,600	266,500	271,900	277,500	283,200
		State Road Maintenance Contract					
558,000	558,000	Routine Services	8,400	566,400	574,900	583,700	592,500
1,180,000	1,180,000	Ordered Works	17,900	1,197,900	1,215,900	1,234,200	1,252,800
		Roads Private Works					
7,800	7,800	Private Works	100	7,900	8,000	8,100	8,200
		Footpaths & Cycleways					
227,600	227,600	Footpath Maintenance	6,500	234,100	240,000	246,000	252,200
559,000	559,000	Depreciation	8,300	567,300	575,700	584,200	592,800
985,931	985,931	ABC Charges	104,249	1,090,180	1,114,213	1,137,607	1,162,860
		Bus Shelters					
11,700	11,700	Bus Shelter Maintenance	200	11,900	12,100	12,300	12,500

**Directorate: Chief Operating Office
Program: Roads (continued)**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Street Lighting					
226,600	226,600	Street Liught Use of Service (SLUOS)	3,400	230,000	233,500	237,000	240,600
284,600	284,600	Street Lighting Electricity	14,200	298,800	313,700	329,400	345,900
0	853,300	LED Upgrade	0	0	0	0	0
32,469,378	33,513,265	Total Operating Expenditure	(234,361)	32,235,017	32,785,085	33,317,037	33,858,476
(23,286,078)	(22,465,039)	Operating Result - Surplus/(Deficit)	(976,439)	(24,262,517)	(24,652,785)	(25,020,837)	(25,395,176)
(4,872,878)	(4,051,839)	Operating Cash Result - Surplus/(Deficit)	(243,639)	(5,116,517)	(5,239,885)	(5,337,037)	(5,436,476)
		Capital Movements					
		Capital Grants and Contributions		3,295,240	620,000	620,000	5,120,000
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		4,064,152	1,770,200	1,816,000	2,303,400
		Capital Expenditure		9,550,992	9,185,500	10,675,200	16,288,500
		Loan Repayments		268,000	280,700	260,200	239,100
		Transfer to Reserves		2,550,600	0	0	0
		Program Cash Result - Surplus/(Deficit)		(10,126,717)	(12,315,885)	(13,836,437)	(14,540,676)

Directorate: Chief Operating Office
Program: Urban Stormwater Drainage

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
401,100	401,100	Stormwater Management Service Charge	2,000	403,100	405,100	407,100	409,100
401,100	401,100	Total Operating Revenue	2,000	403,100	405,100	407,100	409,100
		Operating Expenditure					
		Stormwater Management Service					
91,300	91,300	Urban Stormwater Management Operations	(91,300)	0	0	0	0
34,900	34,900	Maintenance and Monitoring - Wilsons	(34,900)	0	0	0	0
25,500	25,500	Maintenance and Monitoring - Tucki	(25,500)	0	0	0	0
15,000	15,000	Education and Training	(15,000)	0	0	0	0
0	0	Community Education	10,000	10,000	0	10,000	0
0	0	Staff Training	0	0	10,000	0	10,000
0	0	Conduits & Pits Asset Management	39,600	39,600	39,600	39,600	39,600
0	0	Conduits & Pits Survey and design (internal)	30,800	30,800	30,800	30,800	30,800
0	0	Conduits & Pits Administration and management	40,000	40,000	40,000	40,000	40,000
0	0	Treatment Asset Management	13,200	13,200	13,200	13,200	13,200
0	0	Treatment Survey and design (internal)	30,800	30,800	30,800	30,800	30,800
0	0	Treatment Administration and management	20,000	20,000	20,000	20,000	20,000
0	0	Treatment Monitoring	10,000	10,000	10,000	10,000	10,000
0	0	Conduits & Pits CCTV & Rectification Works	600,000	600,000	200,000	200,000	200,000
0	0	Reactive Maintenance	100,000	100,000	102,000	100,000	102,000
0	0	Routine Treatment System Maintenance	46,200	46,200	46,200	46,200	46,200
0	0	Preparation of an updated USMP	0	0	100,000	0	0
9,500	9,500	Interest on Loans	(1,300)	8,200	6,700	5,200	3,600
		Urban Stormwater Drainage Maintenance					
400,000	400,000	Urban Stormwater Drainage Maintenance	9,200	409,200	417,700	426,600	435,600
576,200	576,200	Total Operating Expenditure	781,800	1,358,000	1,067,000	972,400	981,800
(175,100)	(175,100)	Operating Result - Surplus/(Deficit)	(779,800)	(954,900)	(661,900)	(565,300)	(572,700)
(175,100)	(175,100)	Operating Cash Result - Surplus/(Deficit)	(779,800)	(954,900)	(661,900)	(565,300)	(572,700)
		Capital Movements					
		Capital Grants and Contributions		80,000	80,000	80,000	80,000
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		1,078,600	1,033,900	976,500	637,500
		Capital Expenditure		769,000	1,044,400	1,111,000	793,000
		Loan Repayments		21,800	23,200	24,700	26,300
		Transfer to Reserves		403,100	405,100	407,100	409,100
		Program Cash Result - Surplus/(Deficit)		(990,200)	(1,020,700)	(1,051,600)	(1,083,600)

Directorate: Chief Operating Office
Program: Northern Rivers Waste Collection

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Domestic Waste Revenue					
4,747,700	4,747,700	Domestic Annual Charge - Urban	2,499,290	7,246,990	7,565,570	6,890,875	7,097,600
1,985,700	1,985,700	Domestic Annual Charge - Rural	797,195	2,782,895	2,904,970	2,640,477	2,719,700
(185,000)	(185,000)	Abandonments - Pensioner	500	(184,500)	(184,500)	(184,500)	(184,500)
(1,200)	(1,200)	Abandonments - Other	0	(1,200)	(1,200)	(1,200)	(1,200)
89,300	89,300	Pensioner Subsidy	3,600	92,900	96,200	99,600	102,600
28,500	28,500	Interest	1,100	29,600	30,600	31,700	32,700
		Non Domestic Waste Revenue					
1,222,900	1,222,900	Waste Non Domestic Collection Rateable	(443,490)	779,410	813,104	728,807	750,700
235,000	235,000	Waste Non Domestic Collection Account	9,400	244,400	253,000	261,900	269,800
15,500	15,500	Waste Non Domestic Public Events	600	16,100	16,700	17,300	17,800
8,138,400	8,138,400	Total Operating Revenue	2,868,195	11,006,595	11,494,444	10,484,959	10,805,200
		Operating Expenditure					
		Domestic Waste Collection					
355,700	370,700	Collection-Domestic-General: Management	12,500	368,200	379,300	390,700	402,400
70,900	16,900	Collection-Domestic-General: Sundry	(47,200)	23,700	24,000	24,300	24,600
149,100	149,100	Collection-Domestic-Rural: Organics	42,605	191,705	195,000	198,400	201,800
409,400	289,900	Collection-Domestic-Rural: Recyclables	46,783	456,183	464,200	472,400	480,800
1,017,700	1,110,700	Collection-Domestic-Rural: Waste	15,936	1,033,636	1,050,500	1,067,700	1,085,200
896,300	896,300	Collection-Domestic-Urban: Organic	1,986,923	2,883,223	2,928,600	2,974,600	3,021,500
642,000	642,000	Collection-Domestic-Urban: Recyclables	213,617	855,617	869,900	884,600	899,500
1,685,100	1,750,600	Collection-Domestic-Urban: Waste	218,949	1,904,049	1,934,500	1,965,400	1,996,900
366,892	366,892	ABC Charges	162,129	529,021	541,485	553,816	566,944
		Non Domestic Waste Collection					
40,300	40,300	Collection-Non Domestic-Account: Organics	1,000	41,300	42,200	43,100	44,000
102,100	60,000	Collection-Non Domestic-Account: Recyclables	(28,700)	73,400	75,000	76,600	78,300
199,000	199,000	Collection-Non Domestic-Account: Waste	38,500	237,500	241,800	246,300	250,800
143,200	143,200	Collection-Non Domestic-General: Management	5,000	148,200	152,600	157,200	161,900
39,000	39,000	Collection-Non Domestic-General: Sundry	40,200	79,200	80,400	81,600	82,800
42,500	42,500	Collection-Non Domestic-Ratable: Organics	254,766	297,266	301,900	306,600	311,300
30,800	30,800	Collection-Non Domestic-Ratable: Recyclables	43,233	74,033	75,100	76,200	77,300
374,400	374,400	Collection-Non Domestic-Ratable: Waste	(90,296)	284,104	288,700	293,400	298,200
234,183	234,183	ABC Charges	(106,170)	128,013	131,186	134,844	138,207
6,798,575	6,756,475	Total Operating Expenditure	2,809,775	9,608,350	9,776,371	9,947,759	10,122,451
1,339,825	1,381,925	Operating Result - Surplus/(Deficit)	58,420	1,398,245	1,718,073	537,200	682,749
1,339,825	1,381,925	Operating Cash Result - Surplus/(Deficit)	58,420	1,398,245	1,718,073	537,200	682,749
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		9,566,685	9,709,810	8,531,916	8,679,644
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		9,966,685	10,411,640	9,476,952	9,766,900
		Program Cash Result - Surplus/(Deficit)		998,245	1,016,243	(407,837)	(404,507)

Directorate: Chief Operating Office
Program: Northern Rivers Waste Disposal

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Waste Disposal Lismore					
525,000	700,000	CDS Collection	175,000	700,000	724,500	749,900	772,400
325,000	400,000	CDS Handling Fee	75,000	400,000	414,000	428,500	441,400
0	0	CDS Rental	0	0	0	0	0
45,600	45,600	Fees & Charges Other	(20,600)	25,000	25,900	26,800	27,600
2,829,100	3,524,100	Internal Charge Income Waste	74,095	2,903,195	3,004,900	3,110,100	3,203,300
695,000	0	Internal Charge Income Waste Organic	2,371,821	3,066,821	3,174,200	3,285,300	3,383,900
255,600	500,000	Kerbside Refunds	10,200	265,800	275,100	284,700	293,200
65,000	50,000	Paper Commons	(5,000)	60,000	62,100	64,300	66,200
14,500	14,500	Rentals & Hire	600	15,100	15,600	16,100	16,600
195,600	350,000	Sales Waste Metal	129,400	325,000	336,400	348,200	358,600
35,000	85,000	Sales Waste Aluminium	35,000	70,000	72,500	75,000	77,300
81,000	60,000	Sales Waste Cardboard	(21,000)	60,000	62,100	64,300	66,200
69,500	65,000	Sales Waste Compost	(69,500)	0	0	0	0
5,500	2,000	Sales Waste Glass & Sand	(5,500)	0	0	0	0
33,500	60,000	Sales Waste Plastic	26,500	60,000	62,100	64,300	66,200
5,500	7,500	Sales Waste Recycling	200	5,700	5,900	6,100	6,300
210,000	270,000	Sales Waste Revolve Centre	30,000	240,000	248,400	257,100	264,800
3,027,200	3,400,000	Weighbridge Fees	372,800	3,400,000	3,519,000	3,642,200	3,751,500
21,000	21,000	Weighbridge Fees Green Waste In	49,000	70,000	72,500	75,000	77,300
		Waste Disposal Nimbin					
65,000	75,000	Nimbin Transfer Station Charge	(9,000)	56,000	58,800	60,600	62,400
6,800	6,800	Sales Waste Recycling	300	7,100	7,300	7,600	7,800
67,900	67,900	Transfer Station Fees	2,700	70,600	73,100	75,700	78,000
8,578,300	9,704,400	Total Operating Revenue	3,222,016	11,800,316	12,214,400	12,641,800	13,021,000
		Operating Expenditure					
		Waste Disposal Lismore					
9,100	25,000	Illegal Dumping	30,900	40,000	40,600	41,200	41,800
121,800	121,800	Public Waste Bins	(80,100)	41,700	42,700	43,700	44,700
613,200	645,200	Transfer Station Working Costs	121,300	734,500	751,900	769,800	788,200
90,000	299,700	Waste Disposal Maintenance	(1,000)	89,000	90,300	91,600	92,900
507,500	490,600	Waste Disposal Management	89,300	596,800	534,300	549,000	564,100
88,500	88,500	Waste Disposal Management Compliance	116,400	204,900	172,200	92,700	94,100
10,100	10,100	Waste Disposal MRF Cost of Sales	200	10,300	10,500	10,700	10,900
0	0	Waste Disposal MRF Indirect Costs	0	0	0	0	0
1,169,700	1,291,200	Waste Disposal MRF Production	(279,600)	890,100	911,100	932,700	954,800
4,183,000	5,115,000	Waste Disposal Operations	1,181,900	5,364,900	5,430,100	2,764,500	2,812,700
15,500	500	Waste Disposal Organics Compliance	(12,500)	3,000	3,000	3,000	3,000
1,436,500	1,226,500	Waste Disposal Organics Green Waste Mulching	(67,500)	1,369,000	1,389,500	1,410,300	1,431,400
30,900	900	Waste Disposal Organics Maintenance	(29,900)	1,000	1,000	1,000	1,000
846,500	1,003,500	Waste Disposal Resource Recovery	315,400	1,161,900	1,183,000	1,204,500	1,226,400
11,000	11,000	Waste Disposal Chemical Shed Maintenance	(8,500)	2,500	2,500	2,500	2,500
10,000	5,000	Waste Disposal RRF Compliance Testing	(10,000)	0	0	0	0
14,400	400	Waste Disposal Organics Compliance Testing	(9,400)	5,000	5,100	5,200	5,300
20,600	20,600	Waste Disposal Management Compliance	300	20,900	21,200	21,500	21,800
740,235	740,235	ABC Charges	73,997	814,232	831,940	854,837	873,607
39,100	39,100	Depreciation Building	600	39,700	40,300	40,900	41,500
33,300	33,300	Depreciation Other Structures	500	33,800	34,300	34,800	35,300
563,800	563,800	Depreciation Land Improvements	8,500	572,300	580,900	589,600	598,400
321,300	321,300	Depreciation Plant & Equipment	0	321,300	321,300	321,300	321,300
62,900	62,900	NCP Charges	900	63,800	64,800	65,800	66,800
217,800	132,800	Interest Pd Loans	(108,800)	109,000	179,300	460,700	645,800

Directorate: Chief Operating Office
Program: Northern Rivers Waste Disposal (continued)

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Waste Disposal Nimbin					
210,400	210,400	Waste Disposal Management Nimbin	(5,200)	205,200	199,600	203,800	208,000
16,292	16,292	ABC Charges	1,295	17,587	17,926	18,384	18,742
11,383,427	12,475,627	Total Operating Expenditure	1,328,992	12,712,419	12,859,366	10,534,021	10,905,049
(2,805,127)	(2,771,227)	Operating Result - Surplus/(Deficit)	1,893,024	(912,103)	(644,966)	2,107,779	2,115,951
(1,847,627)	(1,813,727)	Operating Cash Result - Surplus/(Deficit)	1,902,624	54,997	331,834	3,094,379	3,112,451
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	3,300,000	8,900,000	0
		Transfer from Reserves		1,345,000	842,100	1,971,600	0
		Capital Expenditure		1,345,000	4,114,600	11,021,600	100,000
		Loan Repayments		576,900	411,600	610,000	771,500
		Transfer to Reserves		0	0	1,553,014	786,800
		Program Cash Result - Surplus/(Deficit)		(521,903)	(52,266)	781,365	1,454,151

**Directorate: Chief Operating Office
Program: Waste Minimisation**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Waste Minimisation & Farming					
0	0	Waste Minimisation Charge	0	0	1,237,860	1,275,000	1,313,300
16,800	16,800	Lease Farmland	700	17,500	18,100	18,700	19,300
16,800	16,800	Total Operating Revenue	700	17,500	1,255,960	1,293,700	1,332,600
		Operating Expenditure					
		Waste Minimisation & Farming					
93,200	93,200	Waste Minimisation Education	2,500	95,700	98,000	100,400	102,800
11,800	11,800	Farming Operations	0	11,800	12,000	12,200	12,400
8,800	8,800	Public Place Recycling	9,100	17,900	18,000	18,300	18,600
413,900	413,900	Waste Minimisation Tip Vouchers	28,100	442,000	448,600	455,300	462,100
36,000	36,000	Waste Minimisation Education Staff Costs	(200)	35,800	36,800	37,900	39,000
123,353	123,353	ABC Charges	14,076	137,429	140,632	143,935	147,314
831,353	831,353	Total Operating Expenditure	56,276	887,629	903,732	920,435	937,314
(814,553)	(814,553)	Operating Result - Surplus/(Deficit)	(55,576)	(870,129)	352,228	373,265	395,286
(814,553)	(814,553)	Operating Cash Result - Surplus/(Deficit)	(55,576)	(870,129)	352,228	373,265	395,286
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		875,829	891,732	908,235	924,914
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	1,237,860	1,275,000	1,313,300
		Program Cash Result - Surplus/(Deficit)		5,700	6,100	6,500	6,900

Directorate: Chief Operating Office
Program: Lismore Wastewater

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
14,569,700	14,569,700	Annual Charge	(185,000)	14,384,700	14,820,400	15,271,500	15,736,200
284,100	284,100	Trade Waste	11,400	295,500	305,800	316,500	326,000
540,400	540,400	Internal Plant Hire	8,100	548,500	556,700	565,100	573,600
52,300	52,300	Interest Charges - Wastewater	2,800	55,100	57,000	59,000	60,800
1,365,900	1,876,000	Interest - Operating Funds	510,100	1,876,000	1,941,700	2,009,700	2,070,000
120,100	120,100	Pensioner Rebate Subsidy	5,600	125,700	129,500	133,400	137,400
227,500	227,500	Other Income	9,100	236,600	244,900	253,400	261,000
17,160,000	17,670,100	Total Operating Revenue	362,100	17,522,100	18,056,000	18,608,600	19,165,000
		Operating Expenditure					
		Expenses					
158,600	158,600	Management Administration	3,900	162,500	165,700	168,900	172,300
30,100	30,100	Dividends General Fund	500	30,600	31,100	31,600	32,100
1,426,000	1,426,000	Governance Charges	76,900	1,502,900	1,526,600	1,576,700	1,616,900
973,051	973,051	ABC Charges	99,847	1,072,898	1,096,372	1,125,610	1,150,463
549,900	549,900	Management Engineering & Support	93,700	643,600	585,100	602,100	619,600
114,300	114,300	Plant Running Costs	2,300	116,600	118,900	121,200	123,600
387,900	292,900	Sewer Mains Operations	10,700	398,600	408,400	418,400	428,600
384,900	793,300	Sewer Mains Maintenance	7,100	392,000	398,800	405,900	413,100
164,200	164,200	Sewer Pump Station Operations	4,300	168,500	172,200	175,900	179,600
183,400	183,400	Sewer Pump Station Energy	9,200	192,600	202,200	212,300	222,900
661,400	736,400	Sewer Pump Station Maintenance	13,100	674,500	687,100	700,000	713,100
559,900	709,900	Sewer Treatment Operations	14,400	574,300	700,200	715,500	730,900
391,400	328,000	Sewer Treatment Chemicals	6,000	397,400	403,400	409,600	415,900
267,500	267,500	Sewer Treatment Energy	192,500	460,000	518,800	544,800	572,000
94,600	94,600	Sewer Treatment Effluent Mgmt	3,300	97,900	100,800	103,800	106,900
154,500	154,500	Sewer Treatment Biosolids Mgmt	2,300	156,800	232,300	236,800	241,700
586,200	586,200	Sewer Treatment Maintenance	15,800	602,000	850,400	867,700	885,100
515,900	435,900	Sewer Other Operations	12,900	528,800	540,600	552,600	565,100
220,400	220,400	Sewer Other Maintenance	5,600	226,000	231,200	236,400	241,700
18,500	18,500	Depreciation Plant & Equipment	0	18,500	18,500	18,500	18,500
5,201,500	5,201,500	Depreciation System Assets	798,500	6,000,000	6,090,000	6,181,400	6,274,100
31,500	31,500	Depreciation Other	500	32,000	32,500	33,000	33,500
648,000	648,000	Interest Expense	(59,200)	588,800	533,000	473,100	411,400
618,000	618,000	Sewer Gain or Loss on Sale of Assets	9,300	627,300	636,700	646,300	656,000
14,341,651	14,736,651	Total Operating Expenditure	1,323,447	15,665,098	16,280,872	16,558,110	16,825,063
2,818,349	2,933,449	Operating Result - Surplus/(Deficit)	(961,347)	1,857,002	1,775,128	2,050,490	2,339,937
8,687,849	8,802,949	Operating Cash Result - Surplus/(Deficit)	(153,047)	8,534,802	8,552,828	8,929,690	9,322,037
		Capital Movements					
		Capital Grants and Contributions		929,100	929,100	929,100	929,100
		Asset Sales		27,300	9,100	18,200	4,500
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		3,182,600	3,772,700	6,673,900	6,750,700
		Loan Repayments		1,346,100	1,402,600	1,461,900	1,524,000
		Transfer to Reserves		4,962,502	4,315,728	1,741,190	1,980,937
		Program Cash Result - Surplus/(Deficit)		0	0	0	0

Directorate: Chief Operating Office
Program: Lismore Water

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Operating Revenue							
5,937,000	5,937,000	Annual Charges	442,000	6,379,000	6,698,000	7,032,900	7,384,500
(231,400)	(231,400)	Abandonments	0	(231,400)	(231,400)	(231,400)	(231,400)
10,659,000	10,659,000	Consumption Charges	529,000	11,188,000	11,747,400	12,334,800	12,951,500
401,900	0	Internal Plant Hire Fees	6,000	407,900	414,000	420,200	426,500
82,900	82,900	Interest - Water	3,300	86,200	89,200	92,300	95,100
450,000	450,000	Interest - Operating Funds	0	450,000	465,800	482,100	496,600
127,300	127,300	Pensioner Rebate Subsidy	5,100	132,400	137,000	141,800	146,100
208,300	610,200	Other Income	8,300	216,600	224,300	232,100	239,100
17,635,000	17,635,000	Total Operating Revenue	993,700	18,628,700	19,544,300	20,504,800	21,508,000
Operating Expenditure							
276,700	276,700	Water Management Administration	6,600	283,300	289,300	295,400	301,700
19,600	19,600	Dividends General Fund	300	19,900	20,200	20,500	20,800
1,719,600	1,719,600	Governance Charges	92,700	1,812,300	1,840,900	1,901,300	1,949,800
910,721	910,721	ABC Charges	98,575	1,009,296	1,032,172	1,061,158	1,085,415
720,400	720,400	Water Management Eng & Support	99,400	819,800	842,700	866,200	890,400
230,800	230,800	Plant Running Costs	4,400	235,200	239,600	244,100	248,700
8,400	8,400	Water Dams & Weirs Operations	0	8,400	8,400	8,400	8,400
500	500	Water Dams & Weirs Maintenance	0	500	500	500	500
127,000	249,000	Water Mains Operations	3,200	130,200	133,100	136,100	139,600
739,300	739,300	Water Mains Maintenance	16,300	755,600	770,200	785,200	800,500
10,400	10,400	Water Reservoirs Operations	200	10,600	10,800	11,000	11,200
74,300	52,300	Water Reservoirs Maintenance	1,300	75,600	76,900	78,300	79,700
1,400	1,400	Water Pump Station Operations	0	1,400	1,400	1,400	1,400
89,300	89,300	Water Pump Station Energy	4,500	93,800	98,500	103,400	108,600
37,600	87,600	Water Pump Station Maintenance	900	38,500	39,300	40,100	40,900
41,600	121,600	Water Treatment Operations	1,100	42,700	43,700	44,700	45,700
9,300	9,300	Water Treatment Chemical	100	9,400	9,500	9,600	9,700
48,300	48,300	Water Treatment Maintenance	1,000	49,300	50,200	51,100	52,000
26,300	26,300	Water Other Operations	400	26,700	27,100	27,500	27,900
660,900	735,900	Water Other Operations Services	14,700	675,600	690,300	704,600	719,300
154,600	274,600	Water Other Maintenance	4,700	159,300	163,500	168,400	172,900
6,542,200	6,542,200	Water Purchase of Water	331,300	6,873,500	7,354,600	7,869,400	8,420,300
3,798,100	3,798,100	Depreciation System Assets	57,000	3,855,100	3,912,900	3,971,600	4,031,200
14,000	14,000	Depreciation Plant & Equipment	0	14,000	14,000	14,000	14,000
58,800	58,800	Depreciation Other	900	59,700	60,600	61,500	62,400
417,900	417,900	Water Interest Expense	(41,800)	376,100	333,000	286,900	238,600
1,339,000	1,339,000	Gain or Loss of Sale of Assets	20,100	1,359,100	1,379,500	1,400,200	1,421,200
18,077,021	18,502,021	Total Operating Expenditure	717,875	18,794,896	19,442,872	20,162,558	20,902,815
(442,021)	(867,021)	Operating Result - Surplus/(Deficit)	275,825	(166,196)	101,428	342,242	605,185
4,767,879	4,342,879	Operating Cash Result - Surplus/(Deficit)	353,825	5,121,704	5,468,428	5,789,542	6,133,985
Capital Movements							
Capital Grants and Contributions				221,900	229,700	237,700	244,800
Asset Sales				31,800	9,100	9,100	0
Loan Borrowings				0	0	0	0
Transfer from Reserves				0	0	0	0
Capital Expenditure				4,193,200	3,768,700	3,776,600	3,810,400
Loan Repayments				803,600	846,900	892,700	949,100
Transfer to Reserves				378,604	1,091,628	1,367,042	1,619,285
Program Cash Result - Surplus/(Deficit)				(0)	0	0	0

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates

Directorate: General Manager

Budget Summary



Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
8,545,000	8,545,000	General Manager's Office	1,685,000	10,230,000	2,917,600	0	0
0	0	Mayor and Councillors	0	0	0	0	0
8,545,000	8,545,000	Total Operating Revenue	1,685,000	10,230,000	2,917,600	0	0
		Operating Expenditure					
4,604,577	4,604,577	General Manager's Office	2,413,603	7,018,180	(335,162)	(3,351,995)	(3,428,529)
918,909	918,909	Mayor and Councillors	57,764	976,673	1,000,648	1,023,803	1,047,566
5,523,486	5,523,486	Total Operating Expenditure	2,471,367	7,994,853	665,486	(2,328,193)	(2,380,962)
3,021,514	3,021,514	Operating Result - Surplus/(Deficit)	(786,367)	2,235,147	2,252,114	2,328,193	2,380,962
3,021,514	3,021,514	Operating Cash Result - Surplus/(Deficit)	(786,367)	2,235,147	2,252,114	2,328,193	2,380,962
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		2,235,147	2,252,114	2,328,193	2,380,962

Directorate: General Manager
Program: General Manager's Office & Support Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
8,545,000	8,545,000	Capacity, Capability & Recovery Roadmap	1,685,000	10,230,000	2,917,600	0	0
8,545,000	8,545,000	Total Operating Revenue	1,685,000	10,230,000	2,917,600	0	0
		Operating Expenditure					
		General Manager's Office					
553,200	553,200	General Manager's Office Staff Costs	(22,500)	530,700	546,100	561,900	578,100
(650,400)	(650,400)	General Manager's Office Operations	(24,600)	(675,000)	(685,100)	(695,400)	(705,800)
110,500	110,500	Print Services Expenses	9,700	120,200	122,000	123,800	125,600
9,200	9,200	Australasian LG Performance Excellence Program	100	9,300	9,400	9,500	9,600
177,377	177,377	ABC Charges	15,503	192,880	197,238	201,305	205,871
(49,700)	(49,700)	Dividends - Water & Sewer Funds	(700)	(50,400)	(51,200)	(52,000)	(52,800)
(3,145,600)	(3,145,600)	Governance Charges	(169,600)	(3,315,200)	(3,367,500)	(3,478,000)	(3,566,700)
(104,500)	(104,500)	NCP Charges	(1,500)	(106,000)	(107,700)	(109,400)	(111,100)
		Capacity, Capability & Recovery Roadmap					
7,617,700	7,617,700	Capacity, Capability & Recovery Roadmap	2,612,300	10,230,000	2,917,600	0	0
		Support Services					
86,800	86,800	General Manager Support Costs	(5,100)	81,700	84,000	86,300	88,700
4,604,577	4,604,577	Total Operating Expenditure	2,413,603	7,018,180	(335,162)	(3,351,995)	(3,428,529)
3,940,423	3,940,423	Operating Result - Surplus/(Deficit)	(728,603)	3,211,820	3,252,762	3,351,995	3,428,529
3,940,423	3,940,423	Operating Cash Result - Surplus/(Deficit)	(728,603)	3,211,820	3,252,762	3,351,995	3,428,529
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		3,211,820	3,252,762	3,351,995	3,428,529

**Directorate: General Manager
Program: Mayor and Councillors**

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Movement 2024/2025	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0	0	0	0	0
		Operating Expenditure					
		Mayor and Councillor Expenses					
71,900	71,900	Mayoral Expenses	2,000	73,900	76,100	78,400	80,700
362,100	362,100	Councillor Expenses	31,350	393,450	405,700	416,800	428,200
38,800	38,800	Councillor Facilities	5,500	44,300	44,900	45,500	46,200
4,600	4,600	Civic Receptions	100	4,700	4,800	4,900	5,000
109,800	109,800	Council Memberships	1,700	111,500	113,200	114,900	116,700
76,100	76,100	Elected Officials Costs	200	76,300	78,200	80,100	82,100
15,000	15,000	Mayoral SCU Scholarships	0	15,000	15,000	15,000	15,000
(10,000)	(10,000)	Contr Op Mayoral SCU Scholarship	0	(10,000)	(10,000)	(10,000)	(10,000)
250,609	250,609	ABC Charges	16,914	267,523	272,748	278,203	283,666
918,909	918,909	Total Operating Expenditure	57,764	976,673	1,000,648	1,023,803	1,047,566
(918,909)	(918,909)	Operating Result - Surplus/(Deficit)	(57,764)	(976,673)	(1,000,648)	(1,023,803)	(1,047,566)
(918,909)	(918,909)	Operating Cash Result - Surplus/(Deficit)	(57,764)	(976,673)	(1,000,648)	(1,023,803)	(1,047,566)
		Capital Movements					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(976,673)	(1,000,648)	(1,023,803)	(1,047,566)

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates
Capital Expenditure 2024/2025 - 2027/2028

	Budget	Budget	Budget	Budget
Capital Works Program	2024/2025	2025/2026	2026/2027	2027/2028
Chief Financial Office				
Finance				
Investments in Associates - Richmond Tweed Regional Library	-9,000	-9,300	-9,600	-9,900
Total Finance	-9,000	-9,300	-9,600	-9,900
Total Chief Financial Office	-9,000	-9,300	-9,600	-9,900
Chief Operating Office				
Airport				
Instrument Landing System	410,000	0	0	0
Total Airport	410,000	0	0	0
Buildings & CBD				
Building Renewals - to be allocated	0	510,000	450,000	200,000
Gonnellabah Community Centre Carpark Reseal and Linemarking	0	100,000	0	0
Goonellabah Admin Centre - Air Conditioning Upgrade	80,000	0	0	0
Goonellabah Admin Centre - Customer Service Upgrade	0	100,000	0	0
Goonellabah Admin Centre - External Window Screens	0	0	0	50,000
GSAC - Replace Roof Flashing & Whirly Birds	0	40,000	0	0
Brunswick St Depot - Internal Road Reseal	0	0	0	200,000
Nimbin Public Toilets Upgrade	0	0	0	300,000
Riverview Park Roof	20,000	0	0	0
Lismore Urban Sports Precinct Skatepark	1,321,600	0	0	0
Wyrallah Rd Depot - Training Rooms & Offices	500,000	0	0	0
Wyrallah Rd Depot - Lower Yard New Building	0	0	350,000	0
Total Buildings & CBD	1,921,600	750,000	800,000	750,000
Fleet				
Plant Purchases	3,000,000	2,356,400	2,575,100	3,061,700
Total Fleet	3,000,000	2,356,400	2,575,100	3,061,700
Parks & Reserves				
Sun Protection Strategy	28,000	28,000	28,000	28,000
Capital Renewal - to be allocated	0	600,000	800,000	920,000
Spinase Park-Tullera Upgrade	505,390	0	0	0
Hepburn Park-Dog Exercise area upgrade	39,838	0	0	0
Joblin Park Bollard Installation	14,462	0	0	0
Bob Cowley Memorial Peace Park - Seat Installation	7,243	0	0	0
Elders Memorial Park - Bollard & Gate Installation	19,965	0	0	0
Fire Hazard Reduction - Emma Way, Earls Court	18,150	0	0	0
Union Street Medium Strip Planting Upgrade	59,400	0	0	0
Entry Signs Upgrade - Bruxner Hwy West	30,000	0	0	0
Sharps Disposal Bins	15,000	0	0	0
Tamarind Park - Dunoan Upgrade	0	305,800	0	0
Wilson's Walking Track - Section 1	0	100,000	0	0
Village Sign Replacement Section 1	0	30,000	0	0
Wanda Drive Park - Lismore Upgrade	0	0	305,800	0
Wilson's Walking Track - Section 2	0	0	100,000	0
Village Sign Replacement Section 2	0	0	30,000	0
Wilson's Walking Track - Section 3	0	0	0	100,000
Windsor Court Park - Goonellabah Upgrade	0	0	0	305,800
Total Parks & Reserves	737,448	1,063,800	1,263,800	1,353,800

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates
Capital Expenditure 2024/2025 - 2027/2028

	Budget	Budget	Budget	Budget
Capital Works Program	2024/2025	2025/2026	2026/2027	2027/2028
Capital Expenditure (continued)				
Flood Recovery				
Flood Recovery - Buildings				
Lismore Regional Gallery	1,239,515	0	0	0
Lismore City Hall	15,204,090	0	0	0
Lismore Regional Airport	2,101,950	0	0	0
Lismore Municipal Building	606,212	0	0	0
Lismore Saleyards	250,000	0	0	0
Buildings Project Management	909,600	0	0	0
Lismore Library	394,346	0	0	0
Arthur Park Archery Club	15,000	0	0	0
Quad Park Lismore CBD	589,900	0	0	0
Total Flood Recovery Buildings	21,310,613	0	0	0
Flood Recovery - Transport				
Roads Natural Disaster Works*	60,000,000	190,000,000	170,000,000	125,000,000
Howards Grass Rd Bridge*	800,000	0	0	0
Lagoons Grass Rd Bridge*	800,000	0	0	0
Cabbage Tree Bridge, Hutchinson Rd Nimbin*	1,078,170	0	0	0
Total Flood Recovery Transport	62,678,170	190,000,000	170,000,000	125,000,000
Flood Recovery - Waste				
Ongoing Program Management*	1,113,000	825,000	825,000	0
W1 Leachate Pump & Monitoring System Refurbishment*	239,500	239,500	0	0
W2 Leachate Treatment (Leachate Management)*	0	957,000	0	0
W3 Cell 2B Reinstatement (Leachate Liner and Interim Capping Damages)*	1,774,800	2,218,500	443,700	0
W4 Solid Waste Recovery Effects - Borehole Reinstatement*	0	55,000	0	0
W5 Contaminated Resource Stockpiles*	1	0	0	0
W6 Solid Waste Recovery*	1,916,000	1,916,000	0	0
W7a Concrete and earth damaged stockpile areas*	536,800	134,200	0	0
W7b Resurfacing of LRRC Access Road*	540,000	1,260,000	0	0
W8 LCC Additional Cost to Manager Flood Waste - Wheelie Bin Replacement*	0	455,000	0	0
BP-0066 Site Access Improvement (BETTERMENT FUNDED)	3,600,000	0	0	0
BP-0071 Betterment of LRRC Landfill (Cell 6) (BETTERMENT FUNDED)	830,000	7,470,000	0	0
Total Flood Recovery Waste	10,550,101	15,530,200	1,268,700	0
Flood Recovery - Flood Resilience				
Natural Disaster Works**	1,500,000	0	0	0
Total Flood Recovery - Flood Resilience	1,500,000	0	0	0
Flood Recovery - Sewer				
East Lismore Sewage Treatment Plant*	927,998	13,466,191	11,401,309	0
Nimbin Water Treatment Plant*	1,424,963	521,132	0	0
South Lismore Sewage Treatment Plant*	2,000,760	5,717,986	1,506,465	0
Sewer Pump Stations – Dry to Wet-Well Conversions*	898,750	6,885,711	5,704,017	0
City View Drive Sewer Repair*	1,158,358	0	0	0
Sewer Pump Stations – Switchboard Raising*	739,976	351,302	0	0
East Lismore Lagoon Dewatering*	2,027,840	0	0	0
Remote Monitoring and Controls*	266,035	0	0	0
Inflow & Infiltration (I&I) Issues*	227,554	275,761	0	0
Pressure Sewer Systems*	236,747	0	0	0
Total Flood Recovery Sewer	9,908,981	27,218,083	18,611,791	0
Flood Recovery - Water				
Nimbin Water Main Reinstatement*	1,193,120	0	0	0
Nimbin Weir Repairs*	150,000	0	0	0
Total Flood Recovery Water	1,343,120	0	0	0
Total Flood Recovery	107,290,985	232,748,283	189,880,491	125,000,000

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates
Capital Expenditure 2024/2025 - 2027/2028

	Budget	Budget	Budget	Budget
Capital Works Program	2024/2025	2025/2026	2026/2027	2027/2028
Capital Expenditure (continued)				
Bridges				
Fixing Country Bridges Program Fernside Bridge Fernside Road	1,540,000	0	0	0
Robert White Bridge Wilson St Lismore Painting	500,000	0	0	0
Bridge Renewals - to be allocated	0	1,555,900	1,580,900	1,606,300
Total Bridges	2,040,000	1,555,900	1,580,900	1,606,300
Quarry				
Capital Renewals	160,000	160,000	160,000	160,000
Total Quarry	160,000	160,000	160,000	160,000
Roads				
Urban Roads				
Reseal Program	401,280	422,400	735,800	745,100
Reseal Program (RTR)	368,700	0	0	0
Rehabilitation Works - to be allocated	1,413,800	678,400	404,100	500,200
AGBS Rous Road Single Lane Roundabout Oliver Avenue Rous Road Goonellabah	1,035,327	0	0	0
RERRF - Phillip St Pavement Rehab Stage 1	250,000	0	0	0
RERRF - Phillip St Pavement Rehab Stage 2	300,000	0	0	0
Simeoni Drive Goonellabah Roundabout	300,000	0	0	0
RERRF - Wilson St Sth Lismore - Casino St to Railway line	0	500,000	0	0
Union St - Casino St Kyogle St railway line	0	500,000	0	0
Magellan St - Keen St to Dawson St: median + pavement	0	0	600,000	0
College Rd, East Lismore - pavement stabilisation 419m	0	0	420,000	0
Pound St, Lismore - 280m + drainage	0	0	630,000	0
Gordon Blaire Dr - roundabout + drainage	0	0	500,000	0
Union St - Frank St to Colemans Bridge	0	0	0	300,000
Dawson Street - Ballina Road - James St, 350m	0	0	0	350,000
Zadoc St, Lismore - Dawson St to Molesworth St, 430m	0	0	0	430,000
Molesworth St - Ballina Rd to Junction N St Pavement Strengthen, 200m	0	0	0	200,000
Ewing Street - Cathcart to Dawson, 225m	0	0	0	225,000
Dedications	200,000	200,000	200,000	200,000
Total Urban Roads	4,269,107	2,300,800	3,489,900	2,950,300
Sealed Rural Roads				
Rural Roads Reseal Program	936,320	915,300	1,594,300	1,614,300
Rural Roads Reseal Program (RTR)	798,850	0	0	0
Grant Funded Works	0	0	0	4,500,000
Rous Road widening 744 to Alphasdale Rd 1.7km (RERRF, RTR, S7.11)	0	2,182,200	0	0
Rosehill Rd 1.1km less bridge approaches	0	1,000,000	0	0
Corndale Rd Swain Bridge south 1.7km	0	1,700,000	0	0
Tatham Rd - 0.4km south Bruxner Hwy to Tatham Bridge - Stage 1	0	0	900,000	0
Caniaba Rd - Muldoon Rd to start of AGBS project	0	0	900,000	0
Caniaba Rd - primary school east 800m (RTR)	0	0	0	729,000
Caniaba Rd - primary school west 800m	0	0	0	800,000
Tatham Rd - 0.4km south Bruxner Hwy to Tatham Bridge - Stage 2	0	0	0	1,000,000
Eltham School - Sealed Parking Area McKenzie Road (\$30k contrib from School)	60,000	0	0	0
Dedications	500,000	500,000	500,000	500,000
Total Sealed Rural Roads	2,295,170	6,297,500	3,894,300	9,143,300
Regional Roads				
Reseal Program	250,000	253,800	257,600	261,500
Reseal Program (RTR)	61,450	0	0	0
Wyrallah Road Arnett to Conte Streets	708,436	0	0	0
ABGS Lismore Nimbin Road 0.8 to 1.2km North of Booerie Creek Road	1,000,000	0	0	0
AGBS Lismore Nimbin Road Shipway Road Road Widening	633,429	0	0	0
Coraki Rd & Wyrallah Ferry Rd - intersection upgrade	0	0	700,000	0
Dunoon Rd - Whian Whian Rd to East Rd, approx 975m	0	0	1,000,000	0
Dunoon Rd - The Channon Rd to Numulgi Creek Rd, approx 955m	0	0	1,000,000	0
Nimbin Rd - pavement repairs	0	0	0	2,600,000
Dunoon Rd - #175 repairs	0	0	0	1,000,000
Total Regional Roads	2,653,315	253,800	2,957,600	3,861,500

Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates
Capital Expenditure 2024/2025 - 2027/2028

	Budget	Budget	Budget	Budget
Capital Works Program	2024/2025	2025/2026	2026/2027	2027/2028
Capital Expenditure (continued)				
Bus Shelters				
Bus Shelters	35,900	35,900	35,900	35,900
Total Bus Shelters	35,900	35,900	35,900	35,900
Footpaths				
Footpath Construction Program	297,500	297,500	297,500	297,500
Total Footpaths	297,500	297,500	297,500	297,500
Total Roads Capital Expenditure	9,550,992	9,185,500	10,675,200	16,288,500
Urban Stormwater Drainage				
Urban Stormwater Drainage				
Capital Renewals to be allocated	192,000	214,000	236,000	259,000
Stormwater Management Services				
Trunk drainage upgrades as part of roadworks	50,000	50,000	50,000	50,000
Drain rehabilitation - Zadoc Street to bat cave	130,000	10,000	120,000	0
Gasworks Creek detention basin/channel vegetation	35,000	0	0	0
Stormwater treatment device rectification works	50,000	80,000	70,000	50,000
Lismore Workers golf course detention basin/s	107,000	35,400	0	0
Browns Creek naturalisation - catchment water quality/flooding improvements	140,000	500,000	555,000	334,000
Monaltrie Creek catchment stormwater treatment system	50,000	50,000	50,000	50,000
Newbridge St stormwater treatment system	15,000	85,000	0	0
New stormwater treatment systems (e.g., vegetated swales, GPTs, bioretention gardens)	0	20,000	30,000	50,000
Total Urban Stormwater Drainage	769,000	1,044,400	1,111,000	793,000
Waste Disposal				
Phytocapping	0	0	4,700,000	0
Cell 3 Design & Construct	0	0	150,000	100,000
Leachate Dam and Sediment Basin	0	4,114,600	6,171,600	0
Mass Haul Road	945,000	0	0	0
New Collection Bins	400,000	0	0	0
Total Waste Disposal	1,345,000	4,114,600	11,021,600	100,000
Lismore Wastewater				
Sewer Manhole Inspection and Renewal Program	75,000	75,000	75,000	75,000
Wastewater Sewerage Reticulation Relining Program	1,500,000	1,500,000	2,987,400	3,031,100
Wastewater Sewer Lateral Program	927,000	929,100	943,800	958,800
Depot Building Works	30,000	30,000	30,000	30,000
Sewer Pump Station 8 - Park Ave Pumps	50,000	0	0	0
Sewer Pump Station 17 - Kadina St Pumps, RTU	100,000	0	0	0
Sewer Pump Station 18 - Just St Pumps	50,000	0	0	0
Sewer Pump Station 20 - Millar St covers	40,000	0	0	0
Sewer Pump Station Renewals - to be allocated	0	512,500	2,012,500	2,012,500
Sewer Treatment Plant Renewals - to be allocated	100,000	512,500	520,100	527,800
North Lismore Plateau	150,000	0	0	0
Sewer Plant Purchases	160,600	213,600	105,100	115,500
Total Lismore Wastewater	3,182,600	3,772,700	6,673,900	6,750,700

**Lismore City Council Budget by Program 2024/2025 including Forward Financial Estimates
Capital Expenditure 2024/2025 - 2027/2028**

	Budget	Budget	Budget	Budget
Capital Works Program	2024/2025	2025/2026	2026/2027	2027/2028
Capital Expenditure (continued)				
Lismore Water				
Water Mains - to be allocated	1,218,775	2,809,200	2,863,700	2,919,300
Water Mains Renewal McKenzie Street Hunter to Dibbs	305,148	0	0	0
Water Mains Renewal Keen Street Parke Street to Junction Street	423,313	0	0	0
Water Mains Renewal Dalziell Street McKenzie to Dibbs	302,112	0	0	0
Water Mains Renewal Diadem Street Leycester Street to Uralba Street Laurel to Uralba	236,552	0	0	0
Water Mains Renewal Caniaba Road Bruxner Road	270,000	0	0	0
Zone Metering & Pressure Reduction	126,800	128,500	130,200	132,000
Water Meter Renewals	176,100	179,600	183,100	186,800
Water Pump Station Renewals	60,000	60,000	60,000	60,000
Water Reservoir Capital Renewals to be allocated	750,000	512,300	512,300	512,300
North Lismore Plateau	150,000	0	0	0
Water Plant Purchases	174,400	79,100	27,300	0
Total Lismore Water	4,193,200	3,768,700	3,776,600	3,810,400
Total Chief Operating Office	134,600,825	260,520,283	229,518,591	159,674,400
Total Capital Expenditure	134,591,825	260,510,983	229,508,991	159,664,500
<p>* All Natural Disaster works referenced in this document are high level estimates prepared by Council and are subject to change as each project completes the design, application and assessment process with the relevant government authorities.</p> <p>*ⁱⁱ Amount captured is for the extent of works being delivered under this program that are currently owned and operated by LCC.</p>				