

Budget by Program 2022/23

Lismore City Council
Income Statement (by Fund) & Funding Sources (by Fund)
Year ending June 2023

	Budget General	Budget Wastewater	Budget Water	Budget 2022/23
	2022/23 '000	2022/23 '000	2022/23 '000	2022/23 '000
Income Statement (Consolidated)				
Income				
Rates & Annual Charges	38,338	13,986	5,605	57,928
User Fees & Charges	15,747	464	10,935	27,145
Interest and Investment Revenues	468	337	257	1,062
Other Revenues	5,434	18	-	5,451
Grants & Contributions - Operating	10,778	6	8	10,791
Grants & Contributions - Capital	16,985	929	203	18,117
Net Gain from Disposal of Assets	-	-	-	-
Net Share of Interest in Joint Ventures & Associated Entities using the Equity Method	-	-	-	-
Total Income from Continuing Operations	87,748	15,739	17,008	120,495
Expenses				
Employee Benefits & On- Costs	28,872	2,037	1,669	32,577
Interest & Borrowing Costs	1,096	711	456	2,263
Materials & Contracts	25,409	5,742	10,037	41,188
Depreciation & Amortisation	24,330	5,944	3,547	33,820
Other Expenses	3,542	-	-	3,542
Net Loss on the Disposal of Assets	1,452	600	1,300	3,352
Net Share in Associated Entities	41	-	-	41
Total Expenses from Continuing Operations	84,741	15,034	17,008	116,783
Net Operating Result for the Year - Surplus / (Deficit)	3,007	705	-	3,712
Net Operating Result before Capital Grants and Contributions - Surplus / (Deficit)	(13,978)	(224)	(203)	(14,405)
Funding Sources (Consolidated)				
Subtract Funds Deployed for Non-operating Purposes				
Acquisition of Assets	(33,302)	(9,016)	(9,610)	(51,928)
Investment in Associates	41	-	-	41
Other non-cash Expenses contra Income	1,452	600	1,300	3,352
Repayment of Principal on Loans	(3,490)	(1,271)	(705)	(5,466)
Finance Lease Repayments	-	-	-	-
Add Funds received from Non-operating Purposes	-	-	-	-
Proceeds from Sale of intangible & tangible Assets	540	-	-	540
Subtract Unexpended Grants and Contributions Received During Year	(1,202)	-	-	(1,202)
Reverse Expenses Not Involving a Flow of Funds	-	-	-	-
Depreciation	24,330	5,944	3,547	33,820
Total funding required from other than operations	(8,625)	(3,038)	(5,468)	(17,131)
Non-operating Funds Employed				
Loan Funds New	-	-	-	-
Loan Funds Unexpended	-	-	-	-
Unexpended Grants Used	1,566	-	-	1,566
Developer Contributions Used	241	-	-	241
Reserve Funds Utilised - Transfer From	8,797	3,038	5,468	17,303
Reserve Funds Future Use - Transfer To	(1,534)	-	-	(1,534)
Increase/(Decrease) in Unfunded Operations	445	0	-	445

LISMORE CITY COUNCIL
BALANCE SHEET - CONSOLIDATED
Year ending June 2023










	General 2022/23 \$ 000	Wastewater 2022/23 \$ 000	Water 2022/23 \$ 000	Consolidated 2022/23 \$ 000
ASSETS				
Current Assets				
Cash & Cash Equivalents	-	1,512	1,266	2,777
Investments	36,763	22,547	8,640	67,950
Receivables	7,409	818	4,281	12,507
Inventories	1,499	526	335	2,361
Contract Assets	10,418	-	31	10,449
Other	27	-	-	27
Non-current assets classified as "held for sale"	-	-	-	-
Total Current Assets	56,116	25,402	14,553	96,071
Non-Current Assets				
Investments	2,352	6,172	428	8,952
Receivables	1,620	534	1,461	3,614
Inventories	120	-	-	120
Contract Assets	-	-	93	93
Infrastructure, Property, Plant & Equipment	1,208,021	329,107	191,542	1,728,669
Investments Accounted for using the equity method	814	-	-	814
Right of Use Assets	874	6	42	922
Intangible Assets	39	-	-	39
Total Non-Current Assets	1,213,839	335,818	193,566	1,743,224
TOTAL ASSETS	1,269,955	361,221	208,119	1,839,294
LIABILITIES				
Current Liabilities				
Payables	10,556	271	233	11,060
Contract Liabilities	3,825	-	-	3,825
Borrowings	3,528	1,540	763	5,831
Provisions	7,508	331	330	8,169
Total Current Liabilities	25,417	2,142	1,325	28,885
Non-Current Liabilities				
Lease Liabilities	882	7	42	931
Borrowings	15,365	17,109	8,413	40,887
Provisions	9,108	26	11	9,145
Total Non-Current Liabilities	25,355	17,142	8,466	50,963
TOTAL LIABILITIES	50,772	19,284	9,792	79,848
Net Assets	1,219,182	341,937	198,327	1,759,446
EQUITY				
Retained Earnings	469,408	73,810	33,983	577,201
Revaluation Reserves	749,774	268,127	164,344	1,182,245
Council Equity Interest	1,219,182	341,937	198,327	1,759,446
Total Equity	1,219,182	341,937	198,327	1,759,446

**LISMORE CITY COUNCIL
CASH FLOW STATEMENT
Year ending June 2023**

	General 2022/23 \$000	Wastewater 2022/23 \$000	Water 2022/23 \$000	Consolidated 2022/23 \$000
Cash Flows from Operating Activities				
Receipts:				
Rates & Annual Charges	38,352	13,979	5,545	57,875
User Charges & Fees	15,757	464	11,177	27,398
Interest & Investment Revenue Received	746	330	255	1,331
Grants & Contributions	23,689	935	211	24,835
Other	10,256	17	0	10,273
Payments:				
Employee Benefits & On-Costs	(28,872)	(2,127)	(1,669)	(32,667)
Materials & Services	(26,236)	(5,496)	(10,043)	(41,775)
Borrowing Costs	(1,089)	(724)	(461)	(2,274)
Other	(3,714)	-	-	(3,714)
Net Cash provided (or used in) Operating Activities	28,888	7,378	5,016	41,282
Cash Flows from Investing Activities				
Receipts:				
Sale of Investment Securities	1,066	507	-	1,573
Sale of Infrastructure, Property, Plant & Equipment	540	-	-	540
Payments:				
Purchase of Infrastructure, Property, Plant & Equipment	(33,744)	(9,016)	(9,610)	(52,369)
Purchase of Interests in Joint Ventures & Associates	41	-	-	41
Net Cash provided (or used in) Investing Activities	(32,097)	(8,509)	(9,610)	(50,216)
Cash Flows from Financing Activities				
Receipts:				
Proceeds from Borrowings	-	-	-	-
Payments:				
Repayment of Borrowings	(3,490)	(1,271)	(705)	(5,466)
Net Cash Flow provided (used in) Financing Activities	(3,490)	(1,271)	(705)	(5,466)
Net Increase/(Decrease) in Cash & Cash Equivalents	(6,699)	(2,402)	(5,298)	(14,400)
plus: Cash, Cash Equivalents & Investments - beginning of year	6,699	3,374	6,564	16,637
Cash & Cash Equivalents - end of the year	-	972	1,266	2,237
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Cash & Cash Equivalents - end of the year	-	972	1,266	2,237
Investments - end of the year	39,199	29,859	9,068	78,126
Cash, Cash Equivalents & Investments - end of the year	39,199	30,831	10,334	80,363

LISMORE CITY COUNCIL
Year ending June 2023
KEY PERFORMANCE INDICATORS - CONSOLIDATED

2022/23

Operating Performance Ratio	Snapshot Actual Ratio	 -10.72%
Own Source Operating Revenue Ratio	Snapshot Actual Ratio	 74.76%
Unrestricted Current Ratio	Snapshot Actual Ratio	 2.01x
Debt Service Cover Ratio	Snapshot Actual Ratio	 3.26x
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot Actual Ratio	 9.55%
Cash Expense Cover Ratio	Snapshot Actual Ratio	 11.13mths
Building & Infrastructure Renewals Ratio	Snapshot Actual Ratio	 -87.10%
Infrastructure Backlog Ratio	Snapshot Actual Ratio	 13.3%
Asset Maintenance Ratio	Snapshot Actual Ratio	 1.22x

Ratio	Benchmark
Operating Performance Ratio	Greater than 0%
Own Source Operating Revenue Ratio	Greater than 60%
Unrestricted Current Ratio	Greater than 1.5
Debt Service Cover Ratio	Greater than 2
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Less than 10%
Cash Expense Cover Ratio	Greater than 3
Building & Infrastructure Renewals Ratio	Greater than 100%
Infrastructure Backlog Ratio	Less than 2%
Asset Maintenance Ratio	Greater than 1

LISMORE CITY COUNCIL
Financial Plan for the Year ending
30 June 2023

2022/23

by Cost Centre

	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Code	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure	Reserve Income	Reserve Expenditure	Net Result after Depr'n	Add back Depreciation	Net Result before Depr'n	Add back other non-cash Exp.	Less other non-cash Inc.	Net Result after all non-cash
Asset Management & Support Services	570,500	2,160,600	-	748,100	306,400	-	(2,031,800)	-	(2,031,800)	-	-	(2,031,800)
Bridges	-	2,041,200	5,197,900	6,150,400	-	-	(2,993,700)	1,403,000	(1,590,700)	-	-	(1,590,700)
Built Environment	3,031,900	5,552,200	-	-	-	116,500	(2,636,800)	600	(2,636,200)	-	-	(2,636,200)
Corporate Management	-	4,603,700	-	-	2,318,900	122,000	(2,406,800)	-	(2,406,800)	-	-	(2,406,800)
Corporate Support Services	-	(11,200)	-	11,200	-	-	-	-	-	-	-	-
Emergency Services	(32,800)	1,651,300	-	13,400	84,700	-	(1,612,800)	61,700	(1,551,100)	-	-	(1,551,100)
Facilities & Property Management	(153,100)	2,074,900	-	756,500	-	-	(2,984,500)	873,000	(2,111,500)	-	-	(2,111,500)
Finance	37,152,700	3,841,500	26,918,500	(585,500)	3,285,600	3,578,700	60,522,100	-	60,522,100	1,452,300	(25,781,800)	36,192,600
General Manager & Support Services	-	(2,722,800)	-	-	-	-	2,722,800	-	2,722,800	-	-	2,722,800
Governance	-	-	-	-	-	-	-	7,000	7,000	-	-	7,000
Information Technology & Customer Services	95,000	458,000	-	-	363,000	-	-	7,500	7,500	-	-	7,500
Lismore Memorial Gardens	1,061,000	1,013,100	-	26,700	-	-	21,200	41,600	62,800	-	-	62,800
Lismore Regional Airport	170,200	751,900	2,670,700	2,724,800	19,700	-	(616,100)	133,200	(482,900)	-	-	(482,900)
Lismore Wastewater	14,809,500	15,033,900	7,473,000	10,286,900	3,038,300	-	-	5,943,900	5,943,900	600,000	(6,543,900)	-
Lismore Water	16,804,700	17,007,900	5,049,900	10,314,400	5,467,700	-	-	3,546,700	3,546,700	1,300,000	(4,846,700)	-
Liveable and Active Communities	2,346,600	6,623,900	-	1,683,900	6,000	-	(5,955,200)	404,600	(5,550,600)	-	-	(5,550,600)
Mayor & Councillors	-	876,100	-	-	-	-	(876,100)	-	(876,100)	-	-	(876,100)
Northern Rivers Quarry & Asphalt	2,039,300	1,952,300	-	418,800	228,200	-	(103,600)	100,800	(2,800)	-	-	(2,800)
Northern Rivers Waste Collection	6,658,000	6,821,500	-	-	221,100	-	57,600	-	57,600	-	-	57,600
Northern Rivers Waste Disposal	5,778,000	4,944,900	-	4,115,500	3,168,300	-	(114,100)	1,027,600	913,500	-	-	913,500
Parks & Recreation	(24,300)	6,647,700	2,323,400	2,587,400	129,000	-	(6,807,000)	1,585,200	(5,221,800)	-	-	(5,221,800)
People & Workplace Development, & WHS	91,300	91,300	-	-	-	-	-	-	-	-	-	-
Public Libraries	172,900	1,965,100	-	-	-	-	(1,792,200)	46,600	(1,745,600)	-	-	(1,745,600)
Roads	9,631,800	31,723,500	5,656,000	14,868,500	1,203,800	1,046,300	(31,146,700)	17,031,700	(14,115,000)	-	-	(14,115,000)
Strategic Planning & Environmental Strategies	-	1,376,800	-	-	12,500	-	(1,364,300)	-	(1,364,300)	-	-	(1,364,300)
Waste Minimisation	1,130,600	934,800	-	-	-	191,300	4,500	-	4,500	-	-	4,500
Workshop & Fleet Operations	1,043,800	(631,100)	540,000	3,231,900	1,575,600	-	558,600	1,605,400	2,164,000	-	-	2,164,000
Total	102,377,600	116,783,000	55,829,400	57,352,900	21,428,800	5,054,800	445,100	-	34,265,200	3,352,300	(37,172,400)	445,100

Budget By Program
Partnership, Planning & Engagement
Liveable & Active Communities
Art Gallery

Master Account (desc)	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Art Gallery Contributions and Donations	47,900	84,000	52,000	(32,000)
Art Gallery Other Revenues Fees & Charges	16,000	9,100	12,100	3,000
Art Gallery Other Revenues	81,800	62,900	73,200	10,300
Art Gallery Special Purpose Grants	175,600	87,100	86,100	(1,000)
Quadrangle Fees & Charges	5,400	7,800	9,800	2,000
Quadrangle - Operating Grants	80,000	70,000	-	(70,000)
Total Income from Continuing Operations	406,700	320,900	233,200	(87,700)
<u>Expenses</u>				
Art Gallery Management Costs	305,400	357,600	357,300	300
Administration Costs	48,800	76,900	70,900	6,000
Artist Fees	25,800	17,600	12,000	5,600
Building Maintenance	-	19,600	13,000	6,600
Cleaning	12,800	14,900	10,000	4,900
Consultants	3,900	3,600	-	3,600
Environment and Security	4,500	-	2,400	(2,400)
Program/Production	41,500	26,500	34,500	(8,000)
Event Space Hire	6,600	6,100	2,000	4,100
Touring/Travel	5,600	13,500	10,000	3,500
Hannah Cabinet Costs	41,900	10,000	-	10,000
Maintenance - Public Art	15,100	2,600	2,600	-
Operating Costs	10,700	8,900	8,900	-
Permanent Collection Conservation	1,600	3,600	3,600	-
Public Programmes	14,700	17,000	16,000	1,000
Merchandise - Souvenir Cost of Sales	2,500	2,500	1,500	1,000
Sponsorship Costs	3,000	3,100	2,000	1,100
Marketing/Promotion	5,600	11,400	5,500	5,900
Youth Week	6,600	4,100	4,100	-
Contribution to Arts Northern Rivers	29,600	29,200	29,200	-
Arts Funding Program - Grant Projects	101,200	85,000	84,000	1,000
Quadrangle	69,700	138,700	65,300	73,400
Corporate Charges - Depreciation	55,900	15,500	15,900	(400)
Corporate Charges - Support Charges	136,100	180,900	137,000	43,900
Total Expenses from Continuing Operations	949,100	1,048,800	887,700	161,100
Net Operating Result - Surplus/(Deficit)	(542,400)	(727,900)	(654,500)	73,400
Capital Revenues				
Capital Contributions	58,500	-	-	-
TFR - General Purposes		10,000	-	(10,000)
Capital Expenses				
Loan Repayments		165,600	165,600	-
Net Result - Surplus/(Deficit)	(483,900)	(883,500)	(820,100)	63,400
Cash Result	(428,000)	(868,000)	(804,200)	63,800

Budget By Program

Infrastructure Services

Assets

Asset Management and Support Services & Survey & Design

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Asset Mgmt & Support Special Purpose Grants	167,000	168,000	171,400	3,400
Stormwater Management Services	383,100	399,100	399,100	-
Total Income from Continuing Operations	551,100	567,100	570,500	3,400
<u>Expenses</u>				
Asset Management				
NEWLOG Contribution	78,500	65,000	80,000	(15,000)
TV Blackspots	1,200	1,800	1,300	500
Asset Management Costs	552,500	522,000	416,400	105,600
Operating Costs	73,700	50,000	50,000	-
Growth Corridor - CBD Office Building	15,000	50,000	-	50,000
Special Projects	36,000	36,000	8,000	28,000
Street Lighting	271,100	300,000	271,000	29,000
Street Light Use of Service (SLUOS)	232,200	240,000	220,000	20,000
Corporate Charges - Support Costs	274,700	510,300	346,500	163,800
Survey & Design				
Management Costs	382,500	383,600	368,300	15,300
Administration Costs	700	2,000	200	1,800
Operating Costs	-	1,500	1,000	500
Computer Equipment Maintenance	28,900	28,500	9,000	19,500
Flood Telemetry Upgrades	-	24,900	10,000	14,900
Radio Base Cost and Licenses	2,000	-	3,000	(3,000)
Flood Telemetry Maintenance	23,500	48,900	34,100	14,800
Traffic Facilities	14,600	43,000	24,900	18,100
Corporate Charges - Support Costs	109,900	171,500	155,900	15,600
Stormwater Management Services				
Administration Costs	32,100	115,700	91,300	24,400
Maintenance & Monitoring - Wilsons	26,300	34,200	34,700	(500)
Education & Training	1,000	15,000	15,000	-
Maintenance & Monitoring - Tucki	25,600	22,000	20,000	2,000
Total Expenses from Continuing Operations	2,182,000	2,665,900	2,160,600	505,300
Net Operating Result - Surplus/(Deficit)	(1,630,900)	(2,098,800)	(1,590,100)	508,700
Capital Revenues				
Reserve Revenue - Survey & Design	-	19,000	-	(19,000)
Capital Expenses				
Asset Management - Capital	14,800	-	450,000	(450,000)
Survey & Design - Capital	54,500	4,000	60,000	(56,000)
Infrastructure New Treatment - Wilson	46,000	108,000	169,700	(61,700)
Infrastructure New Treat - Tucki	24,100	45,000	38,500	6,500
Reserves Expenses - Stormwater Management	-	28,900	-	28,900
Loan Repayments - Stormwater Management	-	30,000	29,900	100
Net Result - Surplus/(Deficit)	(1,770,300)	(2,295,700)	(2,031,800)	263,900
Cash Result	(1,770,300)	(2,295,700)	(2,031,800)	263,900

Budget By Program
Infrastructure Services
Civic Services
Bridges

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income	-	-	-	-
Total Income from Continuing Operations	-	-	-	-
Expenses				
Bridge Management Costs	39,700	70,200	41,200	29,000
General Maintenance	591,800	633,200	463,600	169,600
Depreciation Expenses	1,372,800	1,368,800	1,403,000	(34,200)
Corporate Charges - Support Costs	85,600	112,500	133,400	(20,900)
Total Expenses from Continuing Operations	2,089,900	2,184,700	2,041,200	143,500
Net Operating Result - Surplus/(Deficit)	(2,089,900)	(2,184,700)	(2,041,200)	143,500
Capital Revenues				
Loan - Unexpended Transfer From		200,000	-	(200,000)
Capital Grants	454,400	4,172,600	5,197,900	1,025,300
Capital Expenses				
Local Bridges Grant Projects	466,900	-	5,392,200	(5,392,200)
Galv Culverts (Hel-Cor) - Replacement	361,600	-	-	-
Local Road Bridges	-	4,372,600	-	4,372,600
Corporate Charges - Loan Repayments		758,400	758,200	200
Net Result - Surplus/(Deficit)	(2,464,000)	(2,943,100)	(2,993,700)	(50,600)
Cash Result	(1,091,200)	(1,574,300)	(1,590,700)	(16,400)

Budget By Program
Partnership, Planning & Engagement
Built Environment
Building Surveying, Planning & Regulatory Services

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
Building Surveying				
Animal Control Revenues	269,200	170,500	205,900	35,400
Late Nighter Service Revenues	10,300	10,600	10,600	-
Administration Revenues	318,600	267,500	270,000	2,500
Information & Technology Service Charge	(200)	-	-	-
Compliance Revenues	264,500	259,600	266,100	6,500
Development Revenues	2,422,400	1,783,700	1,717,200	(66,500)
On Site Sewage Management	283,200	305,300	328,700	23,400
Other Enforcement Revenues	1,300	1,000	1,000	-
Parking Control Revenue	299,400	336,000	232,400	(103,600)
Total Income from Continuing Operations	3,868,700	3,134,200	3,031,900	(102,300)
Expenses				
Planning Services Grant Projects	600	-	-	-
Business Support Costs	467,300	556,000	507,300	48,700
Law Enforcement Management	448,300	432,300	435,500	(3,200)
Operating Costs	126,200	138,500	127,000	11,500
Law Enforcement Grant Projects	3,700	-	-	-
Disposal of Abandoned Vehicles	3,800	6,800	6,800	-
Lismore Base Hospital Parking Strategy	90,500	182,000	108,700	73,300
Management Costs	247,000	244,200	232,300	11,900
Compliance Costs	481,800	600,100	515,800	84,300
Development Costs	1,525,200	2,112,400	1,911,600	200,800
On Site Sewage Management	187,200	273,700	162,700	111,000
Beat Patrol - CBD Security	132,200	198,300	-	198,300
CBD CCTV (Lismore SBRVL)	32,900	124,200	-	124,200
Nimbin CCTV	12,800	5,000	6,000	(1,000)
Contribution to Late Nighter Service from CitySafe	8,400	5,500	-	5,500
Late Nighter Service Expenses	12,200	11,200	14,200	(3,000)
Depreciation Expenses	600	600	600	-
Support Charges - Regulatory	298,300	414,600	314,600	100,000
Support Charge - Compliance	319,400	464,700	350,500	114,200
Support Charges - Development	605,600	733,500	576,600	156,900
Support Charges - OSSM	-	52,000	49,500	2,500
Support Charges - Built Environment	-	43,200	61,300	(18,100)
Support Charges - Business Support	-	195,900	171,200	24,700
Total Expenses from Continuing Operations	5,004,000	6,794,700	5,552,200	1,242,500
Net Operating Result - Surplus/(Deficit)	(1,135,300)	(3,660,500)	(2,520,300)	1,140,200
Capital Revenues				
TFR - Built Environment	-	120,000	-	(120,000)
Capital Expenses				
CCTV Cameras	49,200	-	-	-
TTR - Built Environment	-	42,900	-	42,900
TTR - OSSM	-	31,600	116,500	(84,900)
Net Result - Surplus/(Deficit)	(1,141,000)	(3,615,000)	(2,636,800)	978,200
Cash Result	(1,140,400)	(3,614,400)	(2,636,200)	978,200

Budget By Program

General Manager

Corporate Management

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
PPE Other Revenues	100	-	-	-
IS Other Revenue	100	-	-	-
Area Promotion Other Income	667,400	325,000	-	(325,000)
CS Other Revenue	3,900	-	-	-
Total Income from Continuing Operations	671,500	325,000	-	(325,000)
<u>Expenses</u>				
<u>Corporate Services</u>				
Management Expenses	342,100	414,400	463,100	(48,700)
Administration Costs	180,100	9,800	-	9,800
International Women's Day	-	-	5,000	(5,000)
Support Charges	-	126,000	165,500	(39,500)
<u>PPE</u>				
Management Expenses	335,300	356,900	345,600	11,300
Administration Costs	271,000	9,600	8,600	1,000
Build Your Future - Lismore Housing SS	-	98,200	2,268,900	(2,170,700)
Support Charges	154,300	160,100	190,100	(30,000)
<u>Business Facilitation</u>				
Management Expenses	155,300	232,900	212,700	20,200
Administration Costs	41,900	41,000	38,500	2,500
Grant Projects	480,800	325,000	-	325,000
Special Projects - Investment in Lismore	700	122,700	122,700	-
Support Charges	37,200	104,200	135,500	(31,300)
<u>Infrastructure</u>				
Management Expenses	367,400	355,300	345,100	10,200
Administration Costs	12,700	62,400	3,700	58,700
Small plant & Equipment	-	100,000	-	100,000
<u>Lismore SBRVL</u>				
Lismore Special Business Rate	238,900	400,400	-	400,400
Nimbin SBRVL	16,200	16,500	16,500	-
Support Charges	132,600	252,100	282,200	(30,100)
Total Expenses from Continuing Operations	2,766,500	3,187,500	4,603,700	(1,416,200)
Net Operating Result - Surplus/(Deficit)	(2,095,000)	(2,862,500)	(4,603,700)	(1,741,200)
Capital Revenues				
TFR - PP&E	-	100,000	2,318,900	2,218,900
Capital Expenses				
Net Result - Surplus/(Deficit)	(2,095,000)	(2,762,500)	(2,284,800)	477,700
Cash Result	(2,095,000)	(2,762,500)	(2,284,800)	477,700

Budget By Program

General Manager

Corporate Support Services

Communications, Records, Procurement, Project Management, Corporate Planning & Engagement

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Total Income from Continuing Operations	-	-	-	-
<u>Expenses</u>				
<u>Communications & Media Costs</u>				
Management Costs	222,300	214,500	411,100	(196,600)
Administration Costs	(58,700)	16,200	16,200	-
Lismore Show Stand	-	16,700	12,000	4,700
<u>Procurement</u>				
Management Costs	225,800	284,700	292,900	(8,200)
Administration Costs	120,100	69,700	-	69,700
<u>Project Management</u>				
Management Costs	218,300	413,300	482,200	(68,900)
Administration Costs	84,600	-	-	-
<u>Delivery Project Management</u>				
Management Costs	5,500	-	299,300	(299,300)
Administration Costs	8,100	-	8,400	(8,400)
Australasian LG Performance Excellence Program	9,100	8,900	8,900	-
<u>Partnering & Community Engagement Co-ordinator</u>				
Management Costs	142,700	131,500	120,000	11,500
Partnership - Community Engagement	16,000	24,500	9,000	15,500
Disability Action Plan	1,800	18,000	6,000	12,000
Partners & Community - Partnership	124,700	110,500	100,000	10,500
International Women's Day	9,700	-	-	-
Section 356 Donations	48,900	4,900	3,500	1,400
Partners & Community - Engagement	38,800	105,000	91,000	14,000
Corporate Planning & Reporting	87,300	133,000	104,000	29,000
Support Charges - Corporate Planning and Engagement	169,300	(1,706,700)	(1,975,700)	269,000
Total Expenses from Continuing Operations	1,474,300	(155,300)	(11,200)	(144,100)
Net Operating Result - Surplus/(Deficit)	(1,474,300)	155,300	11,200	(144,100)
Capital Revenues				
TFR - Partnering & Community Engagement	-	50,000	-	(50,000)
Capital Expenses				
Loan Repayments	-	11,300	11,200	100
Net Result - Surplus/(Deficit)	(1,474,300)	194,000	-	(194,000)
Cash Result	(1,474,300)	194,000	-	(194,000)

Budget By Program
Infrastructure Services
Emergency Services
Flood Management & Fire Services

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
Flood Management				
Emergency Services Grants	2,745,000	246,000	-	(246,000)
Total Income from Continuing Operations	2,745,000	246,000	-	(246,000)
Expenses				
Flood Management				
Contribution to Fire and Rescue NSW	570,200	584,500	599,100	(14,600)
Contribution to Rural Fire Services	344,900	358,700	367,700	(9,000)
RFS Subsidised Costs	700	7,700	7,700	-
Bushfire Recovery	89,600	1,000,000	-	1,000,000
RFS Non Subsidised Costs	19,000	14,300	14,300	-
Contribution to Rous County Council - Levy	258,600	284,400	315,500	(31,100)
Contribution to Flood Plain Management Authority	1,700	1,800	1,800	-
Levee Structure Maintenance	112,100	131,900	64,800	67,100
Flood Prone Property Costs	22,100	25,700	25,700	-
Lismore Flood Plain Management - Grant	2,655,400	246,000	69,900	176,100
Contribution to State Emergency Service	84,800	92,100	94,400	(2,300)
SES Costs	-	1,100	1,100	-
Support Charges - RFS	18,900	22,600	16,200	6,400
Support Charges - Emergency Services	18,500	24,100	44,200	(20,100)
Depreciation - RFS	28,200	24,700	25,300	(600)
Depreciation - Emergency Services	37,300	35,500	36,400	(900)
Total Expenses from Continuing Operations	4,262,000	2,855,100	1,684,100	1,171,000
Net Operating Result - Surplus/(Deficit)	(1,517,000)	(2,609,100)	(1,684,100)	925,000
Capital Revenues				
Section 94 Funds Used - Transfer From - RFS	-	15,000	15,000	-
Unexpended Grants Used - Transfer from - RFS	-	1,235,000	54,700	(1,180,300)
Capital Grants - Emergency Services	42,900	-	-	-
Section 94 Funds Used - Emergency Services	-	15,000	15,000	-
Capital Expenses				
Grant Projects - Emergency Services	42,900	-	-	-
Rural Fire Service - Capital	11,100	235,000	-	235,000
RFS Bushfire Recovery Capital	-	-	-	-
Loan Repayments - Emergency Services	-	13,400	13,400	-
Net Result - Surplus/(Deficit)	(1,528,100)	(1,592,500)	(1,612,800)	(20,300)
Cash Result	(1,462,600)	(1,532,300)	(1,551,100)	(18,800)

Budget By Program
Infrastructure Services
Civic Services
Facilities & Property Management

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
Commercial Properties - Rental	149,000	146,800	26,300	(120,500)
Crown Reserves - Rental	44,100	47,400	18,500	(28,900)
Other Properties - Rental	2,200	2,200	3,700	1,500
Other Properties - Fees & Charges	33,800	34,300	16,300	(18,000)
Other Properties - Other Revenues	75,800	57,600	101,200	43,600
Total Income from Continuing Operations	304,900	288,300	166,000	(122,300)
Expenses				
Other Properties				
Property Management	99,400	102,000	90,400	11,600
Building Costs	740,700	961,200	932,000	29,200
Land & Property Costs Recoverable	200	-	-	-
Development	13,300	41,600	16,000	25,600
Non- Recoverable	34,100	39,300	86,000	(46,700)
Road Acquisition Costs	4,000	112,300	75,000	37,300
Pocket Parks Costs Recoverable	3,600	-	-	-
Nimbin Pool	34,500	58,000	59,400	(1,400)
Support Charges - Admin Centre	(507,800)	(696,700)	(729,700)	33,000
Support Charges - Caravan Parks	2,700	2,200	3,900	(1,700)
Support Charges - Other	111,300	261,200	164,200	97,000
Commercial Property				
Community Facilities Management	71,600	82,900	71,900	11,000
Commercial Property Management	97,700	105,100	80,900	24,200
Building Maintenance	5,600	35,900	35,900	-
Operating Costs	12,500	15,000	15,000	-
Support Charges	20,300	58,000	69,400	(11,400)
Properties Held For Sale				
Industrial Land Maintenance	44,100	47,100	47,100	-
Residential Land Maintenance	2,900	6,800	6,800	-
Crown Reserves				
Management	90,100	89,800	77,800	12,000
City Hall	299,400	222,300	226,800	(4,500)
Building Maintenance	85,500	116,000	116,300	(300)
Operating Costs	47,300	-	43,400	(43,400)
Dept of Lands Lease Payment	800	5,900	4,000	1,900
Support Charges	48,900	37,400	28,500	8,900
Depreciation Expenses				
Admin Centre	493,200	427,600	438,300	(10,700)
Caravan Parks	38,000	26,700	27,400	(700)
Gingerbread House	400	400	400	-
Other	626,800	379,900	389,400	(9,500)
Total Expenses from Continuing Operations	2,521,100	2,537,900	2,376,500	161,400
Net Operating Result - Surplus/(Deficit)	(2,216,200)	(2,249,600)	(2,210,500)	39,100
Capital Revenues				
Property Sales	-	2,000,000	-	(2,000,000)
Capital Grants -Other	226,600	-	-	-
Profit & Loss on Asset Disposal - Properties	(30,200)	-	-	-
TFR - Other	-	149,500	-	(149,500)
Capital Expenses				
Capital - Other Properties	298,100	192,300	400,000	(207,700)
Capital - Crown Reserves	-	5,900	-	5,900
Loan Repayments - Crown Reserves	-	304,600	356,500	(51,900)
Net Result - Surplus/(Deficit)	(2,317,900)	(602,900)	(2,967,000)	(2,364,100)
Cash Result	(1,129,300)	231,700	(2,111,500)	(2,343,200)

Budget By Program
General Manager
General Manager
Finance

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Fees & Charges	45,700	-	-	-
Operating Grants	521,000	175,000	-	(175,000)
Other Revenues	674,500	-	10,000	10,000
General Rates Revenue	31,980,000	32,735,600	32,418,000	(317,600)
Rates Interest Charges	74,100	70,000	90,000	20,000
Interest Charges - Hardship Write Off	(51,700)	(15,000)	(15,000)	-
Rates Abandonments	(699,000)	(720,000)	(735,000)	(15,000)
General Purpose Grants	5,006,100	4,838,800	4,951,500	112,700
Investment Interest Revenue	323,800	218,500	362,800	144,300
Financial Services - Fees & Charges	134,200	75,300	90,300	15,000
Financial Services - Other Revenues	-	5,000	-	(5,000)
Net Share in JV & Associates	(54,100)	(137,000)	(40,700)	96,300
Total Income from Continuing Operations	37,954,600	37,246,200	37,131,900	(114,300)
<u>Expenses</u>				
Management Costs	1,083,400	654,200	533,400	120,800
Administration Costs	83,300	95,000	342,200	(247,200)
Special Projects	29,600	120,000	200,000	(80,000)
Donations (S356)	104,300	79,100	77,900	1,200
Rates & Debt Recovery Costs	366,000	354,100	341,400	12,700
Bank Charges	203,000	178,200	226,200	(48,000)
Interest Paid	1,359,500	1,226,000	1,096,300	129,700
Natural Disaster Event	44,100	-	1,000,000	(1,000,000)
Inventory Control Accounts - General	900	-	-	-
Support Charges	(2,961,300)	(1,547,200)	(1,449,000)	(98,200)
REMP Projects - Internal Loan	46,600	46,000	-	46,000
Total Expenses from Continuing Operations	359,400	1,205,400	2,368,400	(1,163,000)
Net Operating Result - Surplus/(Deficit)	37,595,200	36,040,800	34,763,500	(1,277,300)
Capital Revenues				
TFR - General Purposes	-	2,266,600	2,270,600	4,000
Section 7.11 Funds Used - Transfer From	-	6,900	15,000	8,100
Unexpended Grants Used - Transfer from	-	118,800	1,000,000	881,200
S7.11 Contributions Received	1,461,600	351,100	1,136,700	785,600
7.11 Funds - Transfer to Restriction	-	(400,000)	(1,202,400)	(802,400)
Capital Expenses				
Equity Share in JV	-	263,000	459,300	(196,300)
TTR - General Purpose Rev	-	2,416,500	2,359,500	57,000
TTR - Interest on Reserves	-	-	16,800	(16,800)
Loan Repayments	-	(1,207,500)	(1,044,800)	(162,700)
Net Result - Surplus/(Deficit)	39,056,800	36,912,200	36,192,600	(719,600)
Cash Result	39,056,800	36,912,200	36,192,600	(719,600)

Budget By Program

General Manager

General Manager & Support Services

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>	-	-	-	-
Total Income from Continuing Operations	-	-	-	-
<u>Expenses</u>				
Management Costs	909,800	703,500	519,100	184,400
Administration Costs	9,900	3,200	3,200	-
Special Projects	12,700	91,100	-	91,100
Grant Projects	-	50,000	-	50,000
Section 356 Donations	-	11,800	11,800	-
Support Charges	249,000	303,300	321,000	(17,700)
Contribution Executive Council - from RTRL	(414,200)	(614,300)	(626,500)	12,200
Dividends - Water & Sewer Funds	(34,000)	(35,000)	(31,200)	(3,800)
Governance Charges	(1,244,200)	(1,563,600)	(2,769,200)	1,205,600
NCP Charges	(409,100)	(281,100)	(151,000)	(130,100)
Total Expenses from Continuing Operations	(920,100)	(1,331,100)	(2,722,800)	1,391,700
Net Operating Result - Surplus/(Deficit)	920,100	1,331,100	2,722,800	(1,391,700)
Capital Revenues				
Capital Expenses	-	-	-	-
Net Result - Surplus/(Deficit)	920,100	1,331,100	2,722,800	(1,391,700)
Cash Result	920,100	1,331,100	2,722,800	(1,391,700)

Budget By Program
General Manager
General Manager
Governance

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income	-	-	-	-
Total Income from Continuing Operations	-	-	-	-
Expenses				
Corporate Support Services Costs	76,400	82,600	74,200	8,400
Printing Services Costs	41,700	149,000	136,400	12,600
Records Management Costs	187,000	202,900	187,700	15,200
Governance Admin	-	-	-	-
Governance Management	275,800	384,200	280,600	103,600
Governance Admin	270,900	891,000	491,000	400,000
Governance Special Projects	69,800	188,100	19,000	169,100
Governance Public Requests	-	-	-	-
Insurance Costs	1,321,300	1,484,000	1,374,300	109,700
Performance Management	-	-	-	-
Audit Risk & Improvement Committee	88,600	117,900	117,900	-
Support Charges	-	(3,065,200)	(2,012,200)	(1,053,000)
Customer Services Costs				
Management Costs	857,500	1,051,600	901,000	150,600
Administration Costs	5,200	46,400	2,000	44,400
Software Purchases	-	-	-	-
Support Charges - Corp & Comm Relations	(2,559,200)	(1,119,800)	(1,578,900)	459,100
Depreciation Expenses	6,700	6,800	7,000	(200)
Total Expenses from Continuing Operations	641,700	419,500	-	419,500
Net Operating Result - Surplus/(Deficit)	(641,700)	(419,500)	-	419,500
Capital Revenues				
Capital Expenses				
Net Result - Surplus/(Deficit)	(641,700)	(419,500)	-	419,500
Cash Result	(635,000)	(412,700)	7,000	419,300

Budget By Program
General Manager
Corporate Services
Information Technology & Customer Services

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Fees & Charges	189,900	50,000	70,000	20,000
Other Revenues	69,600	17,000	25,000	8,000
Total Income from Continuing Operations	259,500	67,000	95,000	28,000
<u>Expenses</u>				
<u>Information Services</u>				
MyRoadInfo Website	9,800	9,500	9,500	-
IS Management Costs	265,100	230,200	209,300	20,900
<u>Business Systems</u>				
Management Costs	363,400	533,800	397,700	136,100
Administration Costs	41,900	169,000	63,200	105,800
Software Purchases	-	243,000	-	243,000
Business Systems	248,800	23,800	281,800	(258,000)
Software Renewals	768,900	1,090,900	1,090,900	-
<u>Information Technology Hardware</u>				
Management Costs	440,300	675,100	691,700	(16,600)
Administration Costs	588,400	1,061,200	919,800	141,400
Hardware Maintenance	30,500	40,800	40,800	-
Software Purchases	247,500	517,400	517,400	-
Microsoft Software purchases	11,500	-	-	-
Software Purchases	18,100	-	-	-
GIS Costs	2,600	-	(4,400)	4,400
Internet/Intranet Development Costs	900	-	-	-
Mobile Phones & Accessories	400	-	-	-
Depreciation Expenses	2,300	7,300	7,500	(200)
Support Charges	(3,719,400)	(4,698,600)	(3,767,200)	(931,400)
Total Expenses from Continuing Operations	(399,300)	(96,600)	458,000	(554,600)
Net Operating Result - Surplus/(Deficit)	658,800	163,600	(363,000)	(526,600)
Capital Revenues				
TFR - Technology Services	-	-	363,000	363,000
Capital Expenses				
IT Infrastructure Replacement Strategy	-	-	-	-
Net Result - Surplus/(Deficit)	658,800	163,600	-	(163,600)
Cash Result	661,100	170,900	7,500	(163,400)

Budget By Program
Partnership, Planning & Engagement
Liveable & Active Communities
Leisure Activities

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
<u>Lismore Memorial Baths Revenue</u>				
Fees & Charges	240,400	289,500	289,500	-
GSAC				
Fees & Charges - Administration	23,300	2,000	2,000	-
Fees & Charges - Aquatic Centre	621,800	807,700	807,700	-
Fees & Charges - Fitness Centre	420,100	562,500	562,500	-
Fees & Charges - Functions and Events	-	3,700	3,700	-
Fees & Charges - Sports Courts	56,100	69,100	69,100	-
Fees & Charges - Youth Centre Revenue	83,600	85,000	85,000	-
Fees & Charges - Jiu Jitsu	30,500	36,300	36,300	-
Other Revenues - GSAC	54,700	213,000	213,000	-
Total Income from Continuing Operations	1,530,500	2,068,800	2,068,800	-
Expenses				
<u>Lismore Memorial Baths</u>				
Administration Costs	99,000	195,000	195,000	-
Chemicals	30,400	23,600	23,600	-
Cleaning & Maintenance	37,900	45,900	45,900	-
Kiosk Costs	40,000	51,400	51,400	-
Learn to Swim Costs	4,500	9,400	9,400	-
Lifeguards	66,700	152,600	152,600	-
Operating Costs	147,200	178,700	168,200	10,500
Plant and Equipment Maintenance	29,000	52,200	52,200	-
Merchandise - Souvenir Cost of Sales	4,100	3,000	3,000	-
Meetings & Training	3,800	10,400	10,400	-
GSAC				
Management Costs	109,900	129,900	124,600	5,300
Administration Costs	271,000	340,700	340,700	-
Cleaning & Maintenance	95,400	81,600	81,600	-
Creche Costs	47,500	56,800	56,800	-
Group Fitness Costs	49,700	84,800	84,800	-
Gym Costs	59,700	137,000	137,000	-
Gym Personal Trainer Costs	11,700	31,500	31,500	-
Kiosk Costs	18,300	121,800	121,800	-
Learn to Swim Costs	300,900	326,000	326,000	-
Lifeguards	163,500	190,600	190,600	-
Jiu Jitsu Programs	15,500	24,400	24,400	-
Skatepark Maintenance	8,800	19,600	19,600	-
Learn to swim - Holiday Intensive	5,000	18,400	18,400	-
Merchandise Purchases	27,300	29,500	29,500	-
Operating Costs	571,300	599,300	581,200	18,100
Plant and Equipment Maintenance	41,900	55,000	55,000	-
Meetings & Training	22,800	24,100	24,100	-
Events	800	5,100	5,100	-
Sports Programs	10,600	12,500	12,500	-
Corporate Charges - Swimming Pools	89,400	100,300	112,700	(12,400)
Corporate Charges - GSAC	360,400	470,000	436,800	33,200
Depreciation - Swimming Pools	93,300	91,000	93,300	(2,300)
Corporate Charges - GSAC	338,200	287,800	295,000	(7,200)
Total Expenses from Continuing Operations	3,175,500	3,959,900	3,914,700	45,200
Net Operating Result - Surplus/(Deficit)	(1,645,000)	(1,891,100)	(1,845,900)	45,200
Capital Revenues				
TFR- GSAC	-	80,000	-	(80,000)
TFR - Swimming Pools	-	11,900	-	(11,900)
Capital Expenses				
GSAC Capital Projects	48,000	80,000	-	80,000
Lismore Memorial Baths Capital Projects	97,500	-	-	-
Loan Repayments - Swimming Pools	-	570,400	570,100	300
Loan Repayments - GSAC	-	951,400	948,200	3,200
Net Result - Surplus/(Deficit)	(1,359,000)	(3,401,000)	(3,364,200)	36,800
Cash Result	(927,500)	(3,022,200)	(2,975,900)	46,300

Budget By Program
Infrastructure Services
Commercial Services
Lismore Memorial Gardens

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Fees & Charges - Crematorium	337,500	348,000	370,000	22,000
Fees & Charges - Lawn Cemetery	645,200	660,800	613,000	(47,800)
Fees & Charges - Other Cemeteries	100,000	128,200	100,000	(28,200)
Total Income from Continuing Operations	1,082,700	1,137,000	1,083,000	(54,000)
<u>Expenses</u>				
<u>Other Cemeteries</u>				
Operating Costs	16,400	69,700	13,900	55,800
Civic Pride - Service Level Agreement	6,000	6,100	10,500	(4,400)
Surrounds Maintenance	110,100	83,500	42,300	41,200
Other Cemeteries Maintenance Costs	8,700	-	-	-
<u>Lawn Cemetery</u>				
Management Costs	86,300	187,100	56,900	130,200
Headstones	26,400	9,400	-	9,400
Operating Costs	138,600	161,200	137,300	23,900
Plaques	39,100	47,100	42,000	5,100
Civic Pride - Service Level Agreement	18,000	18,000	5,000	13,000
Surrounds Maintenance	189,100	276,400	206,300	70,100
Support Charges	71,500	68,700	61,500	7,200
Corporate Charges - Lismore Memorial Gardens	18,700	33,800	28,700	5,100
<u>Crematorium</u>				
Management	52,500	62,400	112,300	(49,900)
Operating Costs	210,900	258,100	216,500	41,600
Plaques	15,200	13,200	13,200	-
Crematorium Maintenance	3,700	7,300	-	7,300
Furniture & Fittings Maintenance	-	10,300	3,000	7,300
Rental properties maintenance (Council)	300	-	-	-
Plant and Equipment Maintenance	2,400	10,100	3,000	7,100
Support Charges	39,000	41,500	41,100	400
<u>Depreciation Expenses</u>				
Corporate Charges - Lismore Memorial Gardens	43,600	40,500	41,600	(1,100)
Total Expenses from Continuing Operations	1,096,500	1,404,400	1,035,100	369,300
Net Operating Result - Surplus/(Deficit)	(13,800)	(267,400)	47,900	315,300
Capital Revenues				
Capital Expenses				
Loan Repayments	-	42,600	26,700	15,900
Net Result - Surplus/(Deficit)	(13,800)	(310,000)	21,200	331,200
Cash Result	29,800	(269,500)	62,800	332,300

Budget By Program
Infrastructure Services
Commercial Services
Lismore Regional Airport

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Fees & Charges	93,000	208,800	188,300	(20,500)
Total Income from Continuing Operations	93,000	208,800	188,300	(20,500)
<u>Expenses</u>				
Administration Costs	100	-	-	-
Management Costs	159,400	136,200	158,100	(21,900)
Compliance Costs	73,500	116,900	64,100	52,800
Operating Costs	157,500	192,000	174,300	17,700
Building Maintenance	39,500	70,000	55,900	14,100
Civic Pride - Service Level Agreement	10,000	10,000	5,600	4,400
Lights	21,600	37,300	30,000	7,300
Pavement Maintenance	12,300	21,600	6,500	15,100
Surrounds Maintenance	199,500	137,700	75,100	62,600
Security Operations	10,700	5,900	5,900	-
Corporate Charges - Airport	35,800	218,100	61,300	156,800
Depreciation Expenses	191,500	129,900	133,200	(3,300)
Total Expenses from Continuing Operations	911,400	1,075,600	770,000	305,600
Net Operating Result - Surplus/(Deficit)	(818,400)	(866,800)	(581,700)	285,100
Capital Revenues				
Capital Grants	229,600	200,000	2,670,700	2,470,700
Capital Expenses				
Lismore Regional Airport	306,100	200,000	2,690,400	(2,490,400)
Loan Repayments	-	48,200	34,400	13,800
Net Result - Surplus/(Deficit)	(894,900)	(915,000)	(616,100)	298,900
Cash Result	(703,400)	(785,100)	(482,900)	302,200

Budget By Program
Infrastructure Services
Civic Services
Lismore Wastewater

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Annual Charge	13,762,500	14,054,000	14,144,000	90,000
Abandonments	(219,400)	(217,600)	(217,600)	-
Trade Waste	295,300	174,600	270,600	96,000
Other Revenues	300	4,000	3,000	(1,000)
Residential Housing Rental	16,900	16,300	17,100	800
Weighbridge Fees	210,900	170,000	190,000	20,000
Mobile Phone - Personal Contributions	-	500	500	-
Interest Charges - Wastewater	31,900	6,400	30,000	23,600
Interest - Operating Funds	290,200	155,800	306,600	150,800
Wastewater Special Purpose Grants	141,100	119,700	140,700	21,000
Wastewater - Internal Plant Hire Fees	265,300	323,600	363,200	39,600
Total Income from Continuing Operations	14,795,000	14,807,300	15,248,100	440,800
<u>Expenses</u>				
Management Costs	623,000	982,700	510,300	472,400
Administration Costs	1,353,300	127,500	148,600	(21,100)
Special Projects	44,600	-	-	-
Asset Management	17,900	-	14,200	(14,200)
Plant Running Costs	136,700	238,500	110,800	127,700
Strategic Planning Projects	15,700	604,300	2,000	602,300
Education Program	-	36,500	-	36,500
Interest Paid	811,900	763,600	711,000	52,600
General & WHS Training	-	-	60,200	(60,200)
Job Specific Training	-	40,300	-	40,300
Sewer ELE (Expense)	151,800	200,400	201,400	(1,000)
Sewer Workers Compensation Insurance	40,700	47,000	55,000	(8,000)
Recruitment Expenses	-	18,800	-	18,800
Sewer Superannuation Payments	133,000	140,000	130,000	10,000
Sewer Oncost Credit - Salaries	(45,600)	(68,600)	(74,300)	5,700
Sewer Oncost Credit - Wages	(318,800)	(380,100)	(372,300)	(7,800)
<u>ELTW Operations</u>				
Civic Pride Service Level Agreement	236,500	241,200	241,200	-
O&M Pump Stations	754,200	647,800	809,700	(161,900)
O&M Mains	1,036,200	1,090,000	745,900	344,100
O&M Treatment	2,190,900	2,671,000	2,350,000	321,000
O&M Other	737,700	1,096,400	709,800	386,600
Sewer Trade Waste Management	-	94,900	90,500	4,400
Residential Property Expenses	3,000	-	-	-
Dividend To General Fund	25,200	9,000	7,400	1,600
Governance Charges	671,100	781,800	1,384,600	(602,800)
Support Charges	618,600	489,500	873,300	(383,800)
Support Charges	454,200	719,000	214,300	504,700
Mayoral SCU Scholarship	5,200	5,000	5,000	-
Depreciation Expenses	6,547,700	5,799,000	5,943,900	(144,900)
Amortisation Expenses	12,100	-	-	-
Wastewater Non Cash Contributions	1,691,600	-	-	-
Profit/Loss on Asset Disposal	60,500	600,000	600,000	-
Total Expenses from Continuing Operations	18,008,900	16,995,500	15,472,500	1,523,000
Net Operating Result - Surplus/(Deficit)	(3,213,900)	(2,188,200)	(224,400)	1,963,800
Lismore Wastewater cont'd on next page				

Budget By Program
Infrastructure Services
Civic Services
Lismore Wastewater cont'd

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Capital Revenues				
TFR - General Purposes	2,938,200	3,551,100	3,038,300	(512,800)
Loan - Unexpended Transfer From	-	250,000	-	(250,000)
Depreciation Non Cash (Contra)	-	5,799,000	5,943,900	144,900
Profit & Loss Assets - Non cash (Contra)	-	600,000	600,000	-
Sewer Plant Sales	320,000	-	-	-
Capitalisation Contra - Sales	(320,000)	-	-	-
Sewer Section 64 Contributions	1,521,400	890,000	929,100	39,100
Wastewater Non Cash Contributions	1,691,600	-	-	-
Capital Expenses				
TTR - General Purposes	-	-	-	-
Loan Principal Repayments	-	1,219,100	1,271,300	(52,200)
Sewer Mains - Augmentation	31,700	-	-	-
Sewer - Pipelines	1,168,000	2,490,600	2,490,600	-
Sewer - Pump Stations	13,800	736,500	512,500	224,000
Sewer - Treatment Plants	28,500	491,000	512,500	(21,500)
South Lismore STP - Investigation	3,230,200	3,252,600	-	3,252,600
Sewer - Northern Front	204,700	245,500	4,000,000	(3,754,500)
Sewer Miscellaneous Capital Works	-	88,100	-	88,100
North Lismore Plateau	33,400	123,200	1,500,000	(1,376,800)
Sewer Plant Purchases	-	255,300	-	255,300
Net Result - Surplus/(Deficit)	(1,773,000)	-	-	-
Cash Result	-	-	-	-

Budget By Program

Infrastructure Services

Civic Services

Lismore Water

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
Annual Charge	5,074,700	5,521,000	5,733,000	212,000
Consumption Charges	10,365,500	11,454,000	10,744,000	(710,000)
Other Revenues	-	200	100	(100)
Water Abandonments	(273,000)	(231,400)	(231,400)	-
Water Interest Charges	43,100	82,900	82,900	-
Fees & Charges	228,300	154,100	190,600	36,500
Operating Grants	124,200	132,300	135,000	2,700
Interest Revenue	112,700	64,200	174,500	110,300
Water - Internal Plant Hire Fees	382,300	344,900	374,400	29,500
Internal Contributions for Water	-	-	-	-
Total Income from Continuing Operations	16,057,800	17,522,200	17,203,100	(319,100)
Management Costs	536,300	972,100	762,800	209,300
Administration Costs	106,300	120,400	132,600	(12,200)
Asset Management	-	39,300	16,700	22,600
Plant Running Costs	166,900	253,400	223,700	29,700
Strategic Planning Projects	18,600	406,400	-	406,400
Water External Bill Processing	52,400	54,000	40,000	14,000
Water Education Program	19,200	14,700	-	14,700
Water Interest Paid	516,900	488,600	455,700	32,900
Water Staff Training	-	83,300	84,500	(1,200)
Water ELE (Expense)	361,500	372,800	317,700	55,100
Water Workers Compensation Insurance	47,500	57,000	57,000	-
Water Superannuation Payments	138,100	150,000	130,000	20,000
Water Oncost Credits - Salaries	(148,700)	(147,300)	(70,600)	(76,700)
Water Oncost Credits - Wages	(525,700)	(520,000)	(423,800)	(96,200)
Civic Pride Service Level Agreement	34,000	34,700	34,700	-
Water O&M Pump Stations	173,500	204,300	122,600	81,700
Water O&M Dams & Weirs	7,000	24,300	8,500	15,800
General Maintenance	138,500	153,600	148,400	5,200
Operating Costs	40,600	45,800	25,500	20,300
Water Pump Station Maintenance	-	-	-	-
Water O&M Reservoirs	27,200	97,300	81,900	15,400
Water Reservoir Maintenance	-	-	-	-
Water O&M Mains	1,501,800	1,679,000	1,447,100	231,900
Water Mains Maintenance	-	-	24,800	(24,800)
Water O&M Treatment	183,200	137,200	95,600	41,600
Natural Disaster - Emergency	300	-	-	-
Bulk Water Purchase	5,441,400	5,902,800	6,430,700	(527,900)
Support Charges	463,200	612,900	193,300	419,600
Support Charges	580,800	525,700	806,800	(281,100)
Dividend To General Fund	8,800	26,000	23,800	2,200
Governance Charges	573,100	781,800	1,384,600	(602,800)
Mayoral SCU Scholarship	5,000	5,000	5,000	-
Depreciation Expenses	3,228,100	3,460,200	3,546,700	(86,500)
Amortisation Expenses	13,600	-	-	-
Inventory Control Accounts - Water	63,500	-	-	-
Profit/Loss on Asset Disposal	1,549,300	1,300,000	1,300,000	-
Total Expenses from Continuing Operations	15,322,200	17,335,300	17,406,300	(71,000)
Net Operating Result - Surplus/(Deficit)	735,600	186,900	(203,200)	(390,100)
Lismore Water cont'd on next page				

Budget By Program
Infrastructure Services
Civic Services
Lismore Water
Lismore Water cont'd

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Capital Revenues				
Capital Grants	44,200	-	-	-
Loan - Unexpended Transfer From	-	1,302,300	-	(1,302,300)
TFR - General Purposes	623,200	121,700	5,467,700	5,346,000
Depreciation Non Cash (Contra)	-	3,460,200	3,546,700	86,500
Profit & Loss Assets - Non cash (Contra)	-	1,300,000	1,300,000	-
S64 - Lismore	219,700	160,000	203,200	43,200
Water Non Cash Contributions	1,541,200	-	-	-
Capitalisation Contra - Sales	(47,000)	-	-	-
Water Plant Sales	46,400	-	-	-
Capital Expenses				
Water - Meters	165,700	167,100	172,400	(5,300)
Water - Zone Metering & Pressure Reduct	-	240,200	125,100	115,100
Water - Reservoirs	6,400	995,800	512,300	483,500
Water - Pipelines	2,704,300	2,453,600	2,700,000	(246,400)
North Lismore Plateau - Water Supply	110,700	475,500	2,000,000	(1,524,500)
Water - Nimbin Water SID	176,600	1,522,500	4,100,000	(2,577,500)
Water Plant Purchases	-	78,600	-	78,600
Corporate Charges - Water Management	-	597,800	704,600	(106,800)
Net Result - Surplus/(Deficit)	-	-	-	-
Cash Result	-	-	-	-

Budget By Program

General Manager Mayor and Councillors

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income	-	-	-	-
Total Income from Continuing Operations	-	-	-	-
Expenses				
Mayoral Costs	53,500	76,500	67,700	8,800
Councillor's Fees	183,800	242,300	272,900	(30,600)
Councillor's Vehicle Allowances	4,600	17,300	15,000	2,300
Operating Lease - PC's & MFD's	-	5,700	-	5,700
Councillor Costs - Professional Development	17,400	40,800	40,800	-
Councillor's Facilities	30,400	40,300	40,300	-
Councillor Support Officer Costs	121,200	48,300	46,800	1,500
Local Government NSW	47,700	56,000	56,000	-
Northern Rivers Joint Organisation (NRJO)	27,700	60,600	40,600	20,000
Regional Capitals Australia	18,000	10,000	10,000	-
Sundry Councillor Costs	78,100	62,600	47,000	15,600
Mayoral SCU Scholarships	-	15,000	15,000	-
Civic Receptions	1,800	4,500	4,500	-
Support Costs	175,800	270,600	229,500	41,100
Mayoral SCU Scholarship	(10,200)	(10,000)	(10,000)	-
Total Expenses from Continuing Operations	749,800	940,500	876,100	64,400
Net Operating Result - Surplus/(Deficit)	(749,800)	(940,500)	(876,100)	(64,400)
Capital Revenues	-	-	-	-
Capital Expenses	-	-	-	-
Net Result - Surplus/(Deficit)	(749,800)	(940,500)	(876,100)	(64,400)
Cash Result	(749,800)	(940,500)	(876,100)	(64,400)

Budget By Program
Infrastructure Services
Commercial Services
Northern Rivers Quarry and Asphalt

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Lease Revenues	103,700	100,000	100,000	-
Royalty Payments	689,200	619,200	320,000	(299,200)
Asphalt - Product Sales	-	1,252,500	-	(1,252,500)
Other Quarries - Other Revenue	13,900	-	5,000	5,000
Blakebrook Quarry - Product Sales	1,410,300	3,254,700	1,570,000	(1,684,700)
Blakebrook Quarry - Delivery Revenue	21,100	1,492,500	-	(1,492,500)
Blakebrook Quarry - Fees & Charges	135,700	-	66,000	66,000
Blakebrook Quarry - Operating Grants	11,400	-	-	-
Blakebrook Quarry - Product Sales to Council	1,391,800	-	2,536,700	2,536,700
Total Income from Continuing Operations	3,777,100	6,718,900	4,597,700	(2,121,200)
<u>Expenses</u>				
Interest Expense	97,300	-	-	-
Asphalt - Cost of Sales	10,200	-	29,100	(29,100)
Asphalt - Management & Administration	6,300	-	(900)	900
Asphalt - Production Costs	-	670,100	-	670,100
Asphalt - Production Costs	-	-	38,000	(38,000)
Blakebrook Quarry - Cost of Sales	737,000	2,223,300	890,900	1,332,400
Blakebrook Quarry - Management & Administration	217,900	542,200	419,700	122,500
Blakebrook Quarry - Production Cost	2,284,600	2,205,300	2,054,700	150,600
Blakebrook Quarry - Site Maintenance	325,200	298,500	361,300	(62,800)
Other Quarries - Cost Of Sales	-	169,900	69,900	100,000
Other Quarries - Management & Administration	7,400	1,600	21,300	(19,700)
Other Quarries - Site Maintenance	10,400	-	127,300	(127,300)
Pre Coat - Production Costs	-	5,800	-	5,800
Support Costs- Asphalt Plant	8,400	10,200	12,000	(1,800)
Support Costs - Blakebrook Quarry	259,500	292,900	338,900	(46,000)
NCP Charges - Blakebrook Quarry	60,400	41,000	47,700	(6,700)
Depreciation Expenses - Asphalt Plant	88,000	86,100	88,300	(2,200)
Depreciation Expenses - Blakebrook Quarry	12,000	12,200	12,500	(300)
Total Expenses from Continuing Operations	4,926,500	6,559,100	4,510,700	2,048,400
Net Operating Result - Surplus/(Deficit)	(1,149,400)	159,800	87,000	(72,800)
Capital Revenues				
TFR - General Purposes	-	239,200	228,200	(11,000)
Capital Expenses				
Capital Northern Rivers Quarry & Asphalt	223,800	220,900	168,900	52,000
Loan Repayments - Asphalt Plant	-	24,700	5,500	19,200
Loan Repayments - Blakebrook Quarry	-	299,400	244,400	55,000
Net Result - Surplus/(Deficit)	(1,373,200)	(146,000)	(103,600)	42,400
Cash Result	(1,273,200)	(47,700)	(2,800)	44,900

Budget By Program
Infrastructure Services
Commercial Services
Northern Rivers Waste Collection

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Domestic Collection Abandonments	(187,500)	(189,500)	(185,700)	3,800
Domestic Collection - Annual Charge	5,320,300	5,548,800	5,556,100	7,300
Domestic Interest Charges	16,500	20,000	30,100	10,100
Domestic Waste - Pensioner Rates Subsidy	84,000	85,000	85,000	-
Non-Domestic Annual Charge	636,500	662,100	637,700	(24,400)
Non-Domestic Fees & Charges	336,300	384,800	534,800	150,000
Total Income from Continuing Operations	6,206,100	6,511,200	6,658,000	146,800
<u>Expenses</u>				
<u>Waste Collection - Domestic Urban</u>				
Management Costs	239,600	322,900	354,300	(31,400)
Bin Replacement Costs	132,300	151,000	106,300	44,700
Operator & Vehicle	282,700	335,900	378,600	(42,700)
Tip Disposal Costs	1,057,900	1,140,600	1,140,600	-
Organic Collection - Operator & Vehicle	357,700	338,400	470,800	(132,400)
Organic Collection - Tip Disposal	509,300	494,700	490,000	4,700
Recyclables Collection - Operator Vehicle	234,400	213,300	286,300	(73,000)
Recyclables Collection - Tip Disposal	309,100	395,500	390,000	5,500
Domestic Collection Sundry Expenses	129,400	122,500	41,300	81,200
<u>Waste Collection - Domestic Rural</u>				
Operator & Vehicle	290,700	251,800	379,400	(127,600)
Tip Disposal Costs	672,500	680,000	700,000	(20,000)
Recyclables - Operator & Vehicle	195,700	208,900	241,200	(32,300)
Recyclables - Tip Disposal	143,500	131,800	180,000	(48,200)
Organic Collection - Operator & Vehicle	91,300	73,000	116,100	(43,100)
Organic Collection - Tip Disposal	64,300	57,300	57,300	-
<u>Non-Domestic Management</u>				
Management Costs	77,100	54,700	137,000	(82,300)
Bin Replacement Costs	900	13,600	7,000	6,600
Operator & Vehicle	143,000	161,000	111,900	49,100
Public Events Waste Collection	3,200	24,700	7,900	16,800
Tip Disposal Costs	184,900	174,000	218,200	(44,200)
<u>Non-Domestic Waste Collection - Account</u>				
Operator & Vehicle	87,200	45,800	130,100	(84,300)
Tip Disposal Costs	129,600	114,300	105,400	8,900
Account recycle - Operator Vehicle	35,200	56,500	81,700	(25,200)
Account recycle - Tip Disposal	11,900	17,000	17,000	-
Account organics - Operator Vehicle	7,700	9,700	35,400	(25,700)
Account organics - Tip Disposal	4,300	5,700	2,000	3,700
<u>Non-Domestic Waste Collection - rateable recycle</u>				
Operator & Vehicle	-	4,400	5,200	(800)
Tip Disposal Costs	27,800	24,800	24,800	-
Rateable organics - Operator & Vehicle	24,000	36,000	35,500	500
Rateable organics - Tip Disposal	4,900	5,700	5,700	-
Support Charges - Domestic Waste Collection	379,800	380,500	374,400	6,100
Support Charges - Non Domestic Waste Collection	188,000	256,700	190,100	66,600
Total Expenses from Continuing Operations	6,019,900	6,302,700	6,821,500	(518,800)
Net Operating Result - Surplus/(Deficit)	186,200	208,500	(163,500)	(372,000)
<u>Capital Revenues</u>				
TFR - Domestic Waste Collection	-	831,600	221,100	(610,500)
TFR - Domestic Waste Management	-	-	-	-
<u>Capital Expenses</u>				
TTR - Domestic Waste Collection	-	166,200	-	166,200
Net Result - Surplus/(Deficit)	186,200	873,900	57,600	(816,300)
Cash Result	186,200	873,900	57,600	(816,300)

Budget By Program
Infrastructure Services
Commercial Services
Northern Rivers Waste Disposal

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Waste Disposal - Operations</u>				
Collection Charges	2,416,700	2,123,600	2,723,600	600,000
Council General Works	709,700	1,692,300	692,300	(1,000,000)
Weighbridge Fees	4,028,500	4,974,700	2,375,400	(2,599,300)
Insurance refund - Business interruption	-	-	-	-
Residential Housing Rental	-	14,000	14,000	-
<u>Waste Disposal - Resource Recovery</u>				
Fees & Charges	61,200	403,500	81,500	(322,000)
<u>Nimbin Disposal</u>				
Annual Charge	55,500	58,700	51,900	(6,800)
Fees & Charges	61,600	43,500	61,900	18,400
Recycling Sales - recycling store	2,000	4,500	6,500	2,000
<u>Waste Disposal - Organics</u>				
Fees & Charges	-	780,000	20,000	(760,000)
Internal Charges - Income	703,900	563,500	763,500	200,000
Weighbridge Fees	8,600	135,400	15,400	(120,000)
Operating Grants	-	4,000,000	-	(4,000,000)
<u>Resource Recovery</u>				
Fees & Charges	485,200	692,600	608,200	(84,400)
Recycling Sales - recycling store	9,100	8,200	8,200	-
<u>Waste Disposal - Materials Recovery Facility</u>				
Fees & Charges	1,456,500	1,583,000	1,571,700	(11,300)
Other Revenues	37,200	163,400	-	(163,400)
Container Deposit Scheme	1,099,900	1,103,000	1,015,500	(87,500)
Total Income from Continuing Operations	11,135,600	18,343,900	10,009,600	(8,334,300)
Nimbin Disposal Costs				
Nimbin Disposal Costs	270,200	281,000	189,800	91,200
Waste Disposal - Operations				
Public Place Waste Bins	70,600	138,300	157,000	(18,700)
Illegal Dumping Collection	13,000	19,100	14,700	4,400
Management Costs	258,800	1,132,700	812,900	319,800
Lismore Disposal Operating Costs	4,088,100	4,505,800	2,848,500	1,657,300
Maintenance Costs	353,500	702,000	144,000	558,000
Waste Fire - Insurance Costs	2,548,100	-	-	-
Waste Disposal - Organics Costs	440,500	5,602,200	378,700	5,223,500
Resource Recovery - Lismore Operations	1,091,600	1,008,500	649,900	358,600
Resource Recovery - Recycling Costs	896,700	1,127,800	773,100	354,700
MRF Management & Administration	-	-	-	-
MRF - Cost of Sales	36,800	108,000	49,800	58,200
MRF - Production Costs	1,523,000	2,870,400	1,322,900	1,547,500
Interest Expense	569,400	-	-	-
Waste Sort Production Costs	-	78,600	-	78,600
Corporate Charges - Nimbin Waste Disposal	18,100	61,900	14,200	47,700
Corporate Charges - Waste Disposal	708,400	756,600	718,800	37,800
Corporate Charges - Waste Disposal	330,000	206,300	74,600	131,700
Depreciation Expenses	1,375,800	1,002,600	1,027,600	(25,000)
Total Expenses from Continuing Operations	14,592,600	19,601,800	9,176,500	10,425,300
Net Operating Result - Surplus/(Deficit)	(3,457,000)	(1,257,900)	833,100	2,091,000
Capital Revenues				
Loan Receipts - New	-	500,000	-	(500,000)
Loan - Unexpended Transfer From	-	734,000	-	(734,000)
TFR - General Purposes	-	2,127,500	2,975,800	848,300
Capital Grants	-	330,000	-	(330,000)
TFR - General Purposes	-	-	192,500	192,500
Capital Grants	(18,300)	-	-	-
Capital Expenses				
Waste Disposal - Capital	169,800	5,089,000	3,168,300	1,920,700
TTR - General Purposes	-	-	-	-
Loan Repayments	-	1,002,400	947,200	55,200
Net Result - Surplus/(Deficit)	(3,645,100)	(3,657,800)	(114,100)	3,543,700
Cash Result	(2,269,300)	(2,655,200)	913,500	3,568,700

Budget By Program
Infrastructure
Civic Services
Parks & Recreation

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Oakes Oval Hire	17,400	20,800	10,400	(10,400)
P&R Fees & Charges	208,100	210,600	155,000	(55,600)
Parks Special Purpose Grants	29,000	-	-	-
Wastewater - Civic Pride Service Level	236,500	241,200	-	(241,200)
Water - Civic Pride Service Agreement	34,000	34,700	-	(34,700)
Commercial Services - Civic Pride Service Level	56,000	62,500	-	(62,500)
Total Income from Continuing Operations	581,000	569,800	165,400	(404,400)
<u>Expenses</u>				
Lismore Lake Pool Costs	2,100	5,000	5,000	-
P & R Management Costs	174,500	218,800	206,300	12,500
General Maintenance - Urban	4,498,100	4,556,900	4,060,400	496,500
Playground Equipment Maintenance	101,400	106,200	90,100	16,100
Street Trees (S94)	21,500	14,700	38,000	(23,300)
Contribution to Rous County Council (Weeds)	151,800	152,200	155,900	(3,700)
Section 356 Donations	-	15,000	15,000	-
Sportsfield Shade Trees	8,400	-	600	(600)
Depreciation Expenses	1,473,100	1,450,500	1,585,200	(134,700)
Support Charges	492,300	798,100	680,900	117,200
Total Expenses from Continuing Operations	6,952,200	7,317,400	6,837,400	480,000
Net Operating Result - Surplus/(Deficit)	(6,371,200)	(6,747,600)	(6,672,000)	75,600
Capital Revenues				
Loan Receipts - New	-	445,100	-	(445,100)
Loan - Unexpended Transfer From	-	561,300	-	(561,300)
TFR - General Purposes	-	130,200	91,000	(39,200)
Capital Grants	2,927,700	7,045,100	2,323,400	(4,721,700)
Section 94 Funds Used - Transfer From	-	14,700	38,000	23,300
Capital Expenses				
Parks & Gardens - Urban	34,600	78,600	78,600	-
Parks & Gardens - Urban	2,008,100	8,180,000	2,218,400	5,961,600
Parks & Gardens - Urban	20,100	28,000	28,000	-
Loan Repayments	-	178,000	66,400	111,600
Net Result - Surplus/(Deficit)	(7,215,800)	(7,015,800)	(6,807,000)	208,800
Cash Result	(5,742,700)	(5,565,300)	(5,221,800)	343,500

Budget By Program
General Manager
Corporate Services
People & Safety

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Internal Loan Receipts - ELE Reserves	46,600	46,000	-	(46,000)
Elsa Dixon Grant	-	60,000	61,200	1,200
Other Revenues	119,400	30,100	30,100	-
Total Income from Continuing Operations	166,000	136,100	91,300	(44,800)
<u>Expenses</u>				
People Management	710,300	947,900	735,900	212,000
Work Health and Safety	486,600	536,800	467,500	69,300
Staff Training	208,200	328,100	468,500	(140,400)
Other Employee Related Costs	150,000	130,000	230,600	(100,600)
Special Projects	-	143,100	2,000	141,100
Employee Leave Entitlements (Expense)	4,573,600	4,616,500	4,842,300	(225,800)
Workers Compensation Insurance	600,000	675,000	787,000	(112,000)
Superannuation Payments	2,717,200	2,750,000	2,830,000	(80,000)
Fringe Benefits Tax	12,600	-	-	-
Severance Payments	493,500	-	-	-
Gratuities	1,500	-	3,000	(3,000)
Oncost Credits - Salaries	(4,823,500)	(4,747,000)	(5,205,400)	458,400
Oncost Credits - Wages	(3,851,000)	(3,918,400)	(3,958,000)	39,600
Support Charges	(1,108,000)	(1,462,000)	(1,112,100)	(349,900)
Total Expenses from Continuing Operations	171,000	-	91,300	(91,300)
Net Operating Result - Surplus/(Deficit)	(5,000)	136,100	-	(136,100)
Capital Revenues			-	-
Capital Expenses				
TTR - General Purposes	-	46,000	-	46,000
Net Result - Surplus/(Deficit)	(5,000)	90,100	-	(90,100)
Cash Result	(5,000)	90,100	-	(90,100)

Budget By Program

Partnership, Planning & Engagement

Assets

Public Libraries

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Library Other Revenues	4,900	4,200	4,200	-
Library Special Purpose Grants	111,400	111,900	114,100	2,200
Library Special Purpose Grants	59,500	59,500	60,700	1,200
Total Income from Continuing Operations	175,800	175,600	179,000	3,400
<u>Expenses</u>				
Contribution to Richmond Tweed Regional Library	1,669,900	1,600,000	1,740,000	(140,000)
Library Building Expenses	64,200	73,600	68,700	4,900
Library Other Expenses	9,800	10,400	9,400	1,000
Library Project Costs	40,600	48,600	54,500	(5,900)
Depreciation Expenses	91,800	45,500	46,600	(1,100)
Support Charges	45,800	42,000	52,000	(10,000)
Total Expenses from Continuing Operations	1,922,100	1,820,100	1,971,200	(151,100)
Net Operating Result - Surplus/(Deficit)	(1,746,300)	(1,644,500)	(1,792,200)	(147,700)
Capital Revenues				
Unexpended Grants Used - Transfer from	-	-	-	-
Capital Expenses				
Public Libraries	12,900	-	-	-
Net Result - Surplus/(Deficit)	(1,759,200)	(1,644,500)	(1,792,200)	(147,700)
Cash Result	(1,667,400)	(1,599,000)	(1,745,600)	(146,600)

Budget By Program
Infrastructure Services
Civic Services
Roads

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
Regional Roads Maintenance - Contributions	1,663,000	1,720,000	1,750,000	30,000
FAG - Local Roads Component	1,761,400	2,021,800	2,092,600	70,800
Rural Roads Other Revenues	44,900	-	-	-
Rural Roads Specific Purpose Grants	1,228,200	1,228,200	1,230,000	1,800
RMS Special Project Funding	13,300	5,000	5,100	100
State Roads Maintenance	4,767,200	3,630,000	4,630,000	1,000,000
Natural Disaster - Operating Grants	6,577,400	-	-	-
Urban Roads Fees & Charges	55,300	5,700	5,700	-
Urban Roads Other Revenues	26,000	30,000	30,000	-
Total Income from Continuing Operations	16,136,700	8,640,700	9,743,400	1,102,700
Expenses				
Roads Urban				
Roads & Parks Office Expenses	-	4,900	4,900	-
Urban Road Management	319,100	334,600	303,300	31,300
Footpath Maintenance	113,700	159,900	197,100	(37,200)
Urban Sealed Road Maintenance	1,297,400	1,506,600	2,450,600	(944,000)
Urban Sealed Road Signs & Markings	186,500	217,500	225,900	(8,400)
Bus Shelter Maintenance	21,700	29,600	11,400	18,200
Car Parking - Maintenance	173,000	251,200	251,700	(500)
Pedestrian Access & Mobility Plan	14,800	34,400	21,800	12,600
Wyrallah Rd Works Depot Costs	290,100	294,600	273,400	21,200
Miscellaneous Private Works	8,300	4,900	7,600	(2,700)
Rural Roads Management	317,200	321,100	325,100	(4,000)
Rural Sealed Roads Maintenance	1,867,000	2,275,400	2,295,400	(20,000)
Rural Unsealed Roads Maintenance	865,900	1,425,300	1,026,300	399,000
State Roads Routine Maintenance Works	593,100	542,900	541,700	1,200
State Roads Ordered Works	3,163,000	2,603,600	3,598,000	(994,400)
Regional Roads Block Grant Maintenance	1,405,100	1,143,900	1,150,600	(6,700)
RMS Misc. Road Project Costs	12,000	5,000	19,000	(14,000)
RMS Natural Disaster Funding	6,914,000	-	-	-
Support Charges - Regional Roads	-	792,100	721,500	70,600
Support Charges - Regional Roads	248,000	-	-	-
Support Charges - Rural Roads	776,800	593,600	490,800	102,800
Support Charges - Urban Roads/Footpaths/Carparks	716,100	981,800	887,300	94,500
Depreciation Expenses - Urban Drainage	10,941,700	10,787,200	11,056,900	(269,700)
Depreciation Expenses - Urban Roads	533,200	579,200	593,700	(14,500)
Depreciation Expenses - Rural Drainage	5,051,100	5,249,900	5,381,100	(131,200)
Depreciation Expenses - Rural Roads	5,051,100	5,249,900	5,381,100	(131,200)
Total Expenses from Continuing Operations	40,879,900	35,389,100	37,216,200	(1,827,100)
Net Operating Result - Surplus/(Deficit)	(24,743,200)	(26,748,400)	(27,472,800)	(724,400)
Capital Revenues				
TFR - Rural Roads	-	1,010,900	1,046,300	35,400
Capital Grants - Urban Roads	1,442,500	11,561,100	-	(11,561,100)
Capital Grants - RMS	12,297,300	10,064,700	4,500,000	(5,564,700)
Section 7.11 Funds Used Rural Roads	-	2,157,100	157,500	(1,999,600)
Unexpended Grants Used - RMS	-	2,262,800	-	(2,262,800)
Capital Contributions - Regional Roads	136,000	456,000	456,000	-
Rural Roads Non Cash Contributions	-	500,000	500,000	-
Drainage Non Cash Contributions	1,996,400	80,000	80,000	-
Kerb & Gutter Non Cash Contributions	-	20,000	20,000	-
Urban Roads Non Cash Contributions	4,669,900	100,000	100,000	-
Capital Expenses				
Drainage Construction	261,700	287,500	431,900	(144,400)
Regional Roads Repair Program	-	640,000	640,000	-
Rural Roads - General	4,900	-	-	-
Roads & Maritime Services Grant Projects	12,088,600	14,750,000	4,500,000	10,250,000
Traffic & City Safe	-	-	35,900	(35,900)
Urban Roads - Footpaths	296,800	-	297,500	(297,500)
Urban Roads - General	4,908,600	15,448,800	7,906,100	7,542,700
TTR - Roads-Rural	-	1,010,900	1,046,300	(35,400)
Elimination of Non - Cash Items	-	700,000	700,000	-
Loan Repayments	-	447,100	357,100	90,000
Net Result - Surplus/(Deficit)	(21,761,700)	(31,820,100)	(36,527,800)	(4,707,700)
Cash Result		(9,953,900)	(14,115,000)	(4,161,100)

Budget By Program
General Manager
Corporate Management - PPE
Strategic Planning & Environmental Strategies

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
Income				
Environmental Strategies				
Strategic Planning Special Purpose Grant	-	80,000	-	(80,000)
Strategic Planning Fees & Charges	11,900	17,100	17,100	-
Environmental Strategies - Operating Grants	(771,100)	-	-	-
Environmental Strategies - Fees & Charges	100	300	300	-
Environmental Strategies - Other Revenues	47,600	4,200	4,200	-
Total Income from Continuing Operations	(711,500)	101,600	21,600	(80,000)
Expenses				
Strategic Planning				
Strategic Planning	600	-	-	-
Management Costs	336,300	384,400	423,600	(39,200)
Administration	19,800	29,000	9,700	19,300
Lismore Affordable Housing Project	-	-	-	-
Strategic Planning	-	-	-	-
Integrated Planning - Strategic Planning	-	120,000	-	120,000
Crown Lands Grant Project	25,600	-	-	-
Strategic Planning Projects	-	-	-	-
Strategic Planning Projects (WO)	-	135,000	18,500	116,500
Works Associated with Development	-	-	-	-
New Land Release Areas	-	7,000	-	7,000
Support Charges	393,600	-	-	-
Support Charges	-	286,100	186,300	99,800
Environmental Strategies				
Management Costs	375,300	370,500	351,200	19,300
Administration Costs	3,200	5,000	6,000	(1,000)
Catchment Administration	-	10,000	10,000	-
Special Projects	17,200	26,000	-	26,000
State of the Environment Report	-	-	-	-
Biodiversity Strategy Implementation	462,000	624,800	557,800	67,000
REMP - Energy on Call	9,700	46,100	-	46,100
Environmental Strategies - Grant Projects	128,000	243,800	-	243,800
Support Charges	-	186,700	191,200	(4,500)
Total Expenses from Continuing Operations	1,771,300	2,474,400	1,754,300	720,100
Net Operating Result - Surplus/(Deficit)	(2,482,800)	(2,372,800)	(1,732,700)	640,100
Capital Revenues				
Unexpended Grants Used - Planning	-	-	-	-
Unexpended Grants Used - Planning	-	-	-	-
Unexpended Grants Used - Planning	-	-	12,500	12,500
TFR - Planning	-	149,000	6,000	(143,000)
TFR - Special Rate Variation (BMS)	-	-	-	-
Capital Expenses				
Tetra - Planning	-	-	-	-
Net Result - Surplus/(Deficit)	(2,482,800)	(2,223,800)	(1,714,200)	509,600
Cash Result	(2,482,800)	(2,223,800)	(1,714,200)	509,600

Budget By Program
Partnership, Planning & Engagement
Liveable & Active Communities
Tourism, Events and Major Recreation & Cultural Facilities

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
<u>Events Revenues</u>				
Fees & Charges	900	1,600	1,600	-
Operating Grants	12,600	40,000	-	(40,000)
Carols by Candlelight	16,000	20,000	25,000	5,000
Eat The Street	-	60,500	60,500	-
Masters Games	76,300	173,500	73,500	(100,000)
NAIDOC Week	-	1,000	1,000	-
Other Revenues	-	40,000	14,500	(25,500)
NRL/AFL/Rugby Game	166,800	30,000	30,000	-
<u>Tourism Revenues</u>				
Tourism Fees & Charges	700	28,100	13,000	(15,100)
Tourism Other Revenues	(700)	-	-	-
Total Income from Continuing Operations	272,600	394,700	219,100	(175,600)
<u>Events</u>				
Events Support Costs - NAIDOC Week	6,700	41,800	41,100	700
Recreation Officer Costs	7,600	91,200	93,300	(2,100)
Management Costs	111,200	72,000	152,400	(80,400)
Administration Costs	72,400	85,000	43,900	41,100
Grant Projects	2,600	-	-	-
Festival & Events Contributions/Incentives	34,900	62,100	159,300	(97,200)
Baseball	32,600	52,400	39,300	13,100
Carols by Candlelight	24,800	65,800	53,400	12,400
Eat The Steet	2,700	96,700	59,600	37,100
Lantern Parade	29,700	42,600	29,500	13,100
Rugby Union/AFL Match	157,800	29,500	30,000	(500)
North Coast National Show	-	9,800	9,800	-
Masters Games Expenses	21,100	239,000	73,500	165,500
Support Charges	67,800	114,700	134,700	(20,000)
<u>Tourism</u>				
Tourism Development Costs	-	-	20,000	(20,000)
Tourist Signs	-	7,800	7,800	-
Management Costs	24,100	117,800	112,400	5,400
Administration Costs	25,700	56,100	46,400	9,700
Building Maintenance	-	4,900	4,900	-
Tourism Expenses	(2,100)	-	-	-
Nimbin Tourism Services	(100)	46,200	63,600	(17,400)
Support Charges	99,900	92,800	85,700	7,100
<u>Major Rec & Cultural Facilities</u>				
Management	209,800	200,500	169,100	31,400
Administration Costs	-	67,300	3,000	64,300
Project Officer	59,300	66,000	61,600	4,400
Support Charges	375,200	125,800	145,400	(19,600)
<u>Depreciation Expenses</u>				
Depreciation - Furniture & Fittings	400	400	400	-
Total Expenses from Continuing Operations	1,364,100	1,788,200	1,640,100	148,100
Net Operating Result - Surplus/(Deficit)	(1,091,500)	(1,393,500)	(1,421,000)	(27,500)
Capital Revenues				
TFR - Events	-	20,000	-	(20,000)
Capital Expenses				
Loan Repayments	-	-	-	-
Net Result - Surplus/(Deficit)	(1,091,500)	(1,373,500)	(1,421,000)	(47,500)
Cash Result	(1,091,100)	(1,373,100)	(1,420,600)	(47,500)

Budget By Program
Infrastructure Services
Commercial Services
Waste Minimisation & Farming

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Farming Revenues	7,800	16,000	16,000	-
Waste Minimisation Revenues	1,071,400	1,213,100	1,115,200	(97,900)
Total Income from Continuing Operations	1,079,200	1,229,100	1,131,200	(97,900)
<u>Expenses</u>				
Management Costs	30,000	40,000	49,600	(9,600)
Equipment Maintenance	13,200	-	8,600	(8,600)
Tip Disposal Costs	-	-	-	-
Waste Strategies & Education	59,600	147,100	115,100	32,000
WRWF Tip Vouchers	198,200	305,400	401,800	(96,400)
Drop Off Centres	78,100	250,300	204,100	46,200
Public Place Recycling	16,700	54,700	5,200	49,500
Farmland	2,100	11,500	11,500	-
Support Charges	99,600	123,500	139,500	(16,000)
Total Expenses from Continuing Operations	497,500	932,500	935,400	(2,900)
Net Operating Result - Surplus/(Deficit)	581,700	296,600	195,800	(100,800)
Capital Revenues				
CAP REV - Waste Minimisation	-	-	-	-
Capital Expenses				
CAP EXP - Waste Minimisation	-	292,100	191,300	100,800
Net Result - Surplus/(Deficit)	581,700	4,500	4,500	-
Cash Result	581,700	4,500	4,500	-

Budget By Program
Infrastructure Services
Commercial Services
Workshop & Fleet Operations

Budget Item	Actual June 2020/21	Original Budget 2021/22	Draft 2022/2023	Movement 2022-2023
<u>Income</u>				
Fleet - Internal Plant Hire Fees	7,097,900	7,631,700	7,936,900	305,200
Plant Running Costs	28,700	134,400	34,400	(100,000)
Fleet Special Purpose Grants	245,200	250,000	255,000	5,000
Transport - Internal Works	565,100	779,400	-	(779,400)
Carbon Emissions Offset	100	-	-	-
Sign Shop Revenues	330,500	369,100	369,100	-
Plant Shop Revenue	478,800	553,600	400,000	(153,600)
Total Income from Continuing Operations	8,746,300	9,718,200	8,995,400	(722,800)
<u>Expenses</u>				
Plant Running Costs	4,008,700	5,668,400	5,402,400	266,000
Fleet Management	-	-	-	-
Plant Workshop Management Costs	517,300	748,600	872,700	(124,100)
Plant Workshop Operating Costs	295,300	499,900	295,300	204,600
Fabrication Shop - Private Work Cost	-	126,900	19,700	107,200
Fabrication Shop - Internal Works	332,600	366,800	289,900	76,900
Plant Workshop Training	-	-	100	(100)
Transport - Internal Works	391,400	616,000	-	616,000
Carbon Emissions Offset	-	-	-	-
Sign Shop - Operating Costs	8,000	103,000	11,000	92,000
Sign Shop - Misc Private Works Costs	103,700	62,900	49,600	13,300
Sign Shop - Internal Works	165,100	139,300	148,900	(9,600)
Brunswick Street Building - Commercial Services	-	-	-	-
Support Charges	297,100	653,600	513,300	140,300
Allocation to Plant Items	(1,109,700)	(1,485,500)	(1,887,800)	402,300
Lease Payments	-	-	-	-
Depreciation Expenses	1,612,900	1,566,300	1,605,400	(39,100)
Total Expenses from Continuing Operations	6,622,400	9,066,200	7,320,500	1,745,700
Net Operating Result - Surplus/(Deficit)	2,123,900	652,000	1,674,900	1,022,900
Capital Revenues				
General Plant Sales	854,100	540,000	540,000	-
TFR - General Purposes	-	-	1,575,600	1,575,600
Capital Expenses				
General Plant Purchases	-	-	-	-
General Plant Purchases	114,200	1,488,500	3,231,900	(1,743,400)
General Plant Purchases	-	-	-	-
Sign Shop - Private Work Costs	100	-	-	-
Net Result - Surplus/(Deficit)	2,863,700	(296,500)	558,600	855,100
Cash Result	4,476,600	1,269,800	2,164,000	894,200

**Lismore City Council
Capital program
Year ending June 2023**

Operational Plan	Project	2022/23 \$
Asset Renewal and maintenance		
Asset Management & Support Services	Solar Recharge - carpark	\$ 450,000
	Stormwater Management Services	\$ 208,200
	Survey & Design equipment	\$ 60,000
	Capitalisation of Wages to projects	\$ 500,000
Lismore Wastewater	Sewer - Treatment Plants	\$ 512,500
Lismore Wastewater	Sewer - Pump Stations	\$ 512,500
Lismore Wastewater	Sewer - Pipes	\$ 2,490,600
Lismore Water	Water - Pipelines	\$ 2,700,000
Lismore Water	Water - Reservoirs	\$ 512,300
Lismore Water	Water - Zone Metering & Pressure Reduct	\$ 125,100
Lismore Water	Water - Meters	\$ 172,400
Northern Rivers Quarry & Asphalt	Compliance Works	\$ 168,900
Bridges	Local Bridges Grant Projects	\$ 5,392,200
Facilities & Property Management	Property Renewal	\$ 400,000
Northern Rivers Waste Disposal	Waste Disposal - Sorting/Disposal Option	\$ 192,500
	Waste Disposal - Phytocapping Cells	\$ 1,146,400
	Waste Disposal-Groundwater	\$ 15,100
	Waste Disposal-Landfill Cell 3 design	\$ 30,000
	Waste Disposal-Leachate Dam	\$ 925,000
	Waste Disposal-Phytocapping Cell 1a & 2a eastern battering	\$ 50,000
	Waste Disposal-Phytocapping Cell 1a & 2a PM	\$ 100,000
	Waste Disposal-Road RFF	\$ 25,000
	Waste Disposal-STW Upgrade	\$ 100,000
	Waste Disposal-Wyrallah Road Intersection	\$ 300,000
	Waste Disposal - Lismore Recycling & Recovery Centre Insurance Works	\$ 284,300
Parks & Recreation	Oakes Crozier Oval	\$ 2,218,400
	Albert park	\$ 196,000
	Sun Protection Strategy	\$ 28,000
	Open Space Assets Capital/Renewal Projects	\$ 78,600
Roads	Dedications	\$ 700,000
	Drainage Construction	\$ 431,900
	Regional Roads Repair Program	\$ 640,000
	Roads & Maritime Services Grant Projects	\$ 4,500,000
	Traffic & City Safe	\$ 35,900
	Urban Roads - Footpaths	\$ 297,500
	Urban Roads - General	\$ 7,906,100
Workshop & Fleet Operations	General Plant Purchases	\$ 3,231,900
Total		\$ 37,637,300
Economic Development		
Lismore Regional Airport	Aiport - Instrument Landing System	\$ 2,285,200
	Aiport - Runup Bay	\$ 282,200
	Aiport - Restart	\$ 123,000
Lismore Water	North Lismore Plateau - Water Supply	\$ 2,000,000
Lismore Wastewater	North Lismore Plateau - Wastewater System	\$ 1,500,000
Lismore Wastewater	Northern Front	\$ 4,000,000
Lismore Water	Water - Nimbin Water SID	\$ 4,100,000
Total		\$ 14,290,400
Maintain Services		
Finance	Equity Share in JV - Richmond Tweed Regional Library	-\$ 40,700
Total		-\$ 40,700
Total Capital spend		\$ 51,887,000