

# Budget by Program 2023 – 2024



**Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates**  
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## 2023-2024 Operational Plan - Budget Fact Sheet

### Key Highlights

**Operational Spend \$148.2 million**

**+ Capital Program \$235.8 Million**

**+ Loan Repayments \$5.9 million**

**= Total Budget \$389.9 million**

**Cash Surplus \$180,791**

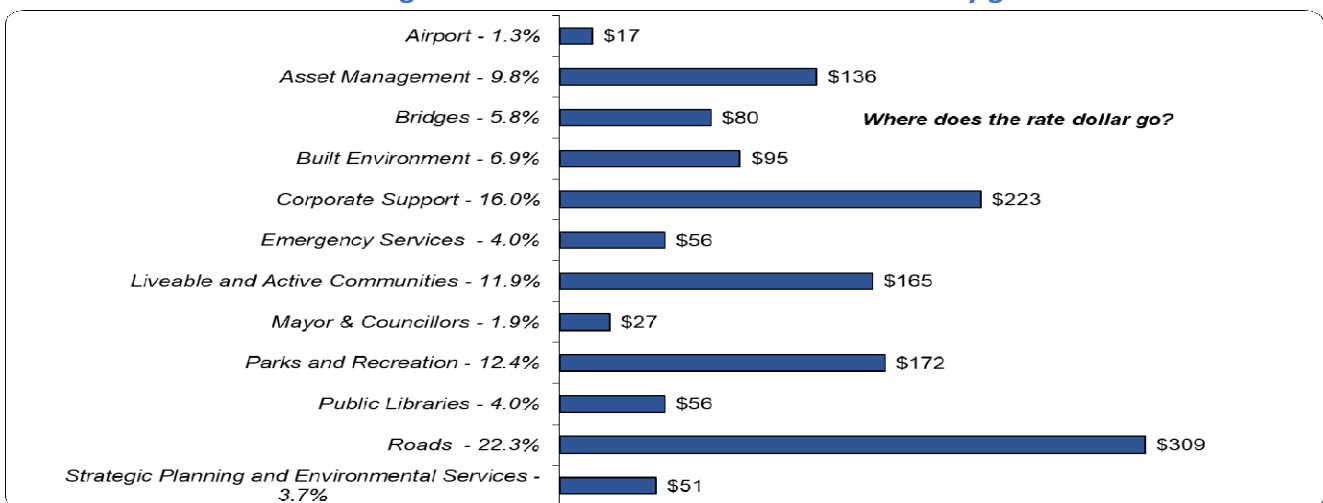
### Key Assumptions - 2023-2024 Operational Plan

<b>Rate Increase</b>	3.7%	<b>Borrowings:</b>	
<b>Fees &amp; Charges</b>	5.0%	<b>Waste Compliance</b>	\$3.4 million
<b>Water Charges</b>	5.0%	<b>Fleet (Machinery)</b>	\$1.5 million
<b>Sewer Charges</b>	3.7%		
<b>Waste Charges</b>	5.0%		

### Planned Capital Investment 2023-2024 - \$235.8 million

Infrastructure	Waste	Water & Waste Water	Parks & Open Spaces	Natural Disaster Works
Roads & Bridges <b>\$8.98m</b>	Leachate Dam <b>\$3.2 m</b>	Water - <b>\$9.36 m</b> Sewer - <b>\$5.78 m</b>	Including: Basketball Stadium <b>\$236k</b> Sth Lismore Football <b>\$497k</b> Sports Precinct <b>\$2.6m</b> Heritage Park <b>\$798k</b>	Sewer <b>\$32.1 m</b> Water <b>\$5.5 m</b> Waste <b>\$6.89 m</b> Buildings <b>\$21.2 m</b> Roads <b>\$114.5 m</b> <b>Total \$180.19 m</b>
Bridges <b>\$11.1 m</b>				
Drainage <b>\$657k</b>				
Footpaths <b>\$298k</b>				

### Average residential rate - where does the money go



**Lismore City Council**  
**Consolidated Income Statement (by Fund)**  
**Year ending June 2024**







	<b>Budget General '000</b>	<b>Budget Wastewater '000</b>	<b>Budget Water '000</b>	<b>Budget 2023/24 '000</b>
<b>Income from Continuing Operations</b>				
<b>Revenue:</b>				
Rates & Annual Charges	40,589	14,612	5,808	61,009
User Charges & Fees	13,212	288	10,859	24,359
Other Revenues	4,177	218	0	4,395
Grants & Contributions provided for Operating Purposes	22,560	6	8	22,574
Grants & Contributions provided for Capital Purposes	167,897	33,004	5,663	206,564
Interest & Investment Revenue	1,355	1,418	533	3,306
<b>Total Income from Continuing Operations</b>	<b>249,790</b>	<b>49,546</b>	<b>22,872</b>	<b>322,207</b>
<b>Expenses from Continuing Operations</b>				
Employee Benefits & On-Costs	32,952	2,251	1,643	36,846
Borrowing Costs	881	648	418	1,947
Materials & Contracts	32,380	4,954	10,379	47,713
Depreciation & Amortisation	25,543	5,252	3,871	34,666
Other Expenses	3,925	0	0	3,925
Net Losses from the Disposal of Assets	1,452	618	1,339	3,409
Joint Ventures & Associated Entities	29	0	0	29
<b>Total Expenses from Continuing Operations</b>	<b>97,162</b>	<b>13,723</b>	<b>17,650</b>	<b>128,536</b>
<b>Operating Result from Continuing Operations</b>	<b>152,628</b>	<b>35,822</b>	<b>5,221</b>	<b>193,672</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>(15,269)</b>	<b>2,818</b>	<b>(442)</b>	<b>(12,892)</b>



Lismore City Council Balance Sheet (by Fund) Year ending June 2024	General 2023/24 \$ '000	Wastewater 2023/24 \$ '000	Water 2023/24 \$ '000	Consolidated 2023/24 \$ '000
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	34,706	4,125	3,323	42,154
Investments	28,312	27,785	9,068	65,166
Receivables	11,505	931	4,293	16,729
Inventories	1,640	458	321	2,419
Contract assets and contract cost assets	8,837	0	0	8,837
Other	40	0	0	40
<b>Total Current Assets</b>	<b>85,040</b>	<b>33,300</b>	<b>17,005</b>	<b>135,345</b>
<b>Non-Current Assets</b>				
Investments	396	9,342	0	9,738
Receivables	1,546	521	1,449	3,516
Inventories	87	0	0	87
Infrastructure, Property, Plant & Equipment	1,463,026	329,835	178,686	1,971,548
Intangible Assets	29	0	0	29
Right of use assets	2,790	47	38	2,875
Investments Accounted for using the equity method	1,097	0	0	1,097
<b>Total Non-Current Assets</b>	<b>1,468,972</b>	<b>339,746</b>	<b>180,173</b>	<b>1,988,890</b>
<b>TOTAL ASSETS</b>	<b>1,554,011</b>	<b>373,046</b>	<b>197,179</b>	<b>2,124,234</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Payables	20,624	263	319	21,206
Contract liabilities	31,839	0	0	31,839
Borrowings	270	1,346	804	2,420
Employee benefit provisions	6,192	266	251	6,709
Other provisions	1,070	0	0	1,070
<b>Total Current Liabilities</b>	<b>59,996</b>	<b>1,875</b>	<b>1,374</b>	<b>63,245</b>
<b>Non-Current Liabilities</b>				
Lease liabilities	2,880	8	37	2,925
Borrowings	19,885	15,763	7,609	43,257
Employee benefit provisions	232	19	12	263
Other provisions	10,988	0	0	10,988
<b>Total Non-Current Liabilities</b>	<b>33,985</b>	<b>15,790</b>	<b>7,658</b>	<b>57,433</b>
<b>TOTAL LIABILITIES</b>	<b>93,981</b>	<b>17,665</b>	<b>9,031</b>	<b>120,678</b>
<b>Net Assets</b>	<b>1,460,030</b>	<b>355,380</b>	<b>188,147</b>	<b>2,003,557</b>
<b>EQUITY</b>				
Retained Earnings	626,918	97,739	42,810	767,467
Revaluation Reserves	833,112	257,642	145,337	1,236,090
<b>Total Equity</b>	<b>1,460,030</b>	<b>355,380</b>	<b>188,147</b>	<b>2,003,557</b>

Lismore City Council Cashflow Statement (by Fund) Year ending June 2024	General 2023/24 \$ '000	Wastewater 2023/24 \$ '000	Water 2023/24 \$ '000	Consolidated 2023/24 \$ '000
<b>Cash Flows from Operating Activities</b>				
<b>Receipts:</b>				
Rates & Annual Charges	40,547	14,581	5,753	60,880
User Charges & Fees	13,206	288	10,886	24,380
Investment & Interest Revenue Received	1,004	1,389	531	2,924
Grants & Contributions	207,152	33,010	5,672	245,834
Other	3,580	214	0	3,795
<b>Payments:</b>				
Employee Benefits & On-Costs	(32,952)	(2,251)	(1,643)	(36,846)
Materials & Contracts	(33,591)	(4,395)	(10,382)	(48,368)
Borrowing Costs	(872)	(664)	(424)	(1,960)
Other	(4,613)	(67)	0	(4,679)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>193,461</b>	<b>42,106</b>	<b>10,393</b>	<b>245,960</b>
<b>Cash Flows from Investing Activities</b>				
<b>Receipts:</b>				
Sale of Infrastructure, Property, Plant & Equipment	1,125	0	0	1,125
<b>Payments:</b>				
Purchase of Investment Securities	0	(2,508)	0	(2,508)
Purchase of Infrastructure, Property, Plant & Equipment	(176,171)	(37,779)	(14,863)	(228,812)
Purchase of Interests in Joint Ventures & Associates	29	0	0	29
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(175,017)</b>	<b>(40,287)</b>	<b>(14,863)</b>	<b>(230,166)</b>
<b>Cash Flows from Financing Activities</b>				
<b>Receipts:</b>				
Proceeds from Borrowings & Advances	4,900	0	0	4,900
<b>Payments:</b>				
Repayment of Borrowings & Advances	(3,639)	(1,540)	(763)	(5,941)
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>1,262</b>	<b>(1,540)</b>	<b>(763)</b>	<b>(1,041)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>19,705</b>	<b>279</b>	<b>(5,232)</b>	<b>14,752</b>
<b>plus: Cash &amp; Cash Equivalents - beginning of year</b>	<b>15,000</b>	<b>3,847</b>	<b>8,555</b>	<b>27,402</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>34,705</b>	<b>4,125</b>	<b>3,323</b>	<b>42,154</b>
Cash & Cash Equivalents - end of the year	34,706	4,125	3,323	42,154
Investments - end of the year	28,708	37,127	9,068	74,904
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>63,414</b>	<b>41,253</b>	<b>12,391</b>	<b>117,058</b>

**Lismore City Council**  
**Year ending 30 June 2024**  
**Key Performance Indicators - Consolidated**

**2023/24**

Operating Performance Ratio	Snapshot	
	Actual Ratio	-8.15%
Own Source Operating Revenue Ratio	Snapshot	
	Actual Ratio	28.88%
Unrestricted Current Ratio	Snapshot	
	Actual Ratio	2.63
Debt Service Cover Ratio	Snapshot	
	Actual Ratio	3.45
Rates, Annual Charges, Interest & Extra Charges	Snapshot	
	Actual Ratio	9.36%
Cash Expense Cover Ratio	Snapshot	
	Actual Ratio	14.37

-  Within benchmark
-  Not within benchmark

Ratio	Benchmark
Operating Performance Ratio	> 0%
Own Source Operating Revenue Ratio	> 60%
Unrestricted Current Ratio	> 1.5
Debt Service Cover Ratio	> 2
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	< 10%
Cash Expense Cover Ratio	> 3 mths

**Lismore City Council**  
**Unconsolidated Budget & Cash Result by Program - Budget 2023/2024**

Cost Centre/Program	Capital Grants & Loan Borrowings														Less non-cash income	Net cash Result 23/24
	Operating Income	Operating Expenditure	Capital Grants & Contributions	Loan Borrowings	Asset Sales	Capital Expenditure	Loan Principal Repayments	Net Reserve Funding	Net Result after Deprec	Add back Depreciation	Net Result before Deprec	Add back P/L on disposal				
Asset Management & Support Services	581,100	2,642,317	0	0	0	394,400	20,400	189,900	(2,286,117)	0	(2,286,117)	0	0	(2,286,117)		
Bridges	0	2,308,353	9,858,000	0	0	11,157,600	561,700	0	(4,169,653)	1,428,500	(2,741,153)	0	0	(2,741,153)		
Built Environment	2,904,800	6,203,508	0	0	0	0	0	(63)	(3,298,771)	28,400	(3,270,371)	0	0	(3,270,371)		
Corporate Management	982,200	3,806,842	0	0	0	0	0	0	(2,824,642)	0	(2,824,642)	0	0	(2,824,642)		
Corporate Support Services	197,600	(632,700)	0	0	0	0	0	0	830,300	5,200	835,500	0	0	835,500		
Emergency Services	0	2,258,290	0	0	0	0	8,900	29,400	(2,237,790)	327,300	(1,910,490)	0	0	(1,910,490)		
Facilities & Property Management	191,780	2,817,490	21,445,725	0	0	21,995,725	233,100	0	(3,408,810)	1,038,500	(2,370,310)	0	0	(2,370,310)		
Finance	39,761,000	2,125,944	1,165,100	0	0	493,100	0	(1,894,600)	36,412,456	0	36,412,456	1,452,300	0	37,864,756		
General Manager & Support Services	6,401,200	3,403,177	0	0	0	0	0	0	2,998,023	0	2,998,023	0	0	2,998,023		
Governance	0	717,400	0	0	0	0	0	0	(717,400)	0	(717,400)	0	0	(717,400)		
Information Technology Services	128,500	130,250	0	0	0	0	0	0	(1,750)	1,900	150	0	0	150		
Lismore Memorial Gardens	1,262,400	1,203,737	0	0	0	0	18,800	0	39,863	55,300	95,163	0	0	95,163		
Lismore Regional Airport	69,500	761,699	3,760,000	0	0	3,760,000	10,200	0	(702,399)	105,900	(596,499)	0	0	(596,499)		
Lismore Wastewater	17,160,000	14,341,651	33,004,100	0	0	37,778,600	1,540,200	(2,373,149)	(5,869,500)	5,251,500	(618,000)	618,000	0	0		
Lismore Water	17,635,000	18,077,021	5,663,400	0	0	14,862,500	762,700	5,193,921	(5,209,900)	3,870,900	(1,339,000)	1,339,000	0	0		
Liveable & Active Communities	2,489,800	7,234,041	0	0	0	0	1,502,500	0	(6,246,741)	568,900	(5,677,841)	0	0	(5,677,841)		
Mayor & Councillors	0	918,909	0	0	0	0	0	0	(918,909)	0	(918,909)	0	0	(918,909)		
Northern Rivers Quarry & Asphalt	6,969,300	6,438,259	0	0	0	252,500	170,300	0	108,241	153,200	261,441	0	0	261,441		
Northern Rivers Waste Collection	8,138,400	6,798,576	0	0	0	0	0	(51,508)	1,288,317	0	1,288,317	0	0	1,288,317		
Northern Rivers Waste Disposal	9,479,161	12,284,287	6,885,903	3,400,000	0	10,288,397	744,800	2,309,100	(1,243,320)	957,500	(285,820)	0	0	(285,820)		
Parks & Recreation	173,600	8,141,997	4,745,813	0	0	4,852,413	52,300	0	(8,127,297)	2,238,200	(5,889,097)	0	0	(5,889,097)		
People & Safety	95,900	86,384	0	0	0	0	0	0	9,516	0	9,516	0	0	9,516		
Public Libraries	182,700	2,137,652	0	0	0	0	0	0	(1,954,952)	34,400	(1,920,552)	0	0	(1,920,552)		
Roads	9,003,300	31,613,675	120,036,000	0	0	124,432,582	255,900	287,300	(26,975,557)	17,068,700	(9,906,857)	0	(700,000)	(10,606,857)		
Strategic Planning & Environmental Strategies	1,289,300	3,348,158	0	0	0	0	0	302,600	(1,756,258)	0	(1,756,258)	0	0	(1,756,258)		
Waste Minimisation & Farming	16,800	831,353	0	0	0	0	0	819,553	5,000	0	5,000	0	0	5,000		
Workshop & Fleet Operations	10,229,400	8,236,857	0	1,500,000	1,124,500	5,493,600	59,600	0	(936,157)	1,531,400	595,243	0	0	595,243		
	<b>135,342,741</b>	<b>148,235,128</b>	<b>206,564,041</b>	<b>4,900,000</b>	<b>1,124,500</b>	<b>235,761,417</b>	<b>5,941,400</b>	<b>4,812,454</b>	<b>(37,194,209)</b>	<b>34,665,700</b>	<b>(2,528,509)</b>	<b>3,409,300</b>	<b>(700,000)</b>	<b>180,791</b>		



Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates

Overall Budget Summary

Unconsolidated and Unrestricted Cash Result



Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>				
0	0	General Manager	6,401,200	6,529,000	951,000	0
78,791,600	101,320,300	Chief Operating Office	83,814,541	85,256,300	88,220,600	90,935,900
40,018,300	55,695,300	Chief Financial Office	42,855,500	44,259,800	45,608,000	46,997,300
21,600	182,910	Economy & Growth	2,271,500	2,013,100	24,500	25,400
<b>118,831,500</b>	<b>157,198,510</b>	<b>Total Operating Revenue</b>	<b>135,342,741</b>	<b>138,058,200</b>	<b>134,804,100</b>	<b>137,958,600</b>
		<b>Operating Expenditure</b>				
(738,500)	13,431,600	General Manager	4,598,386	5,073,420	(897,397)	(1,938,566)
118,036,400	146,947,471	Chief Operating Office	127,490,628	126,312,011	129,822,493	132,628,409
10,845,600	12,726,000	Chief Financial Office	10,497,838	10,236,161	10,440,029	10,792,830
5,093,400	4,102,450	Economy & Growth	5,648,276	7,708,408	3,268,375	3,363,927
<b>133,236,900</b>	<b>177,207,521</b>	<b>Total Operating Expenditure</b>	<b>148,235,128</b>	<b>149,330,000</b>	<b>142,633,500</b>	<b>144,846,600</b>
<b>(14,405,400)</b>	<b>(20,009,011)</b>	<b>Operating Result before Capital Grants and Contributions</b>	<b>(12,892,387)</b>	<b>(11,271,800)</b>	<b>(7,829,400)</b>	<b>(6,888,000)</b>
		<b>Capital Revenue</b>				
18,117,000	33,966,590	Capital Grants and Contributions	206,564,041	131,156,100	96,497,400	9,572,200
<b>3,711,600</b>	<b>13,957,579</b>	<b>Operating Result after Capital Grants and Contributions</b>	<b>193,671,654</b>	<b>119,884,300</b>	<b>88,668,000</b>	<b>2,684,200</b>
		<b>Add: Non-Cash Expenses</b>				
33,820,100	33,820,100	Depreciation	34,665,700	36,443,800	36,951,400	37,466,900
3,352,300	3,352,300	Net Losses from the Disposal of Assets	3,409,300	3,438,700	3,468,500	3,498,800
		<b>Add: Non-Operating Funds Deployed</b>				
0	0	Loan Funds	4,900,000	2,680,000	2,500,000	0
540,000	540,000	Proceeds from Sale of Assets	1,124,500	817,300	504,600	376,800
		<b>Less: Capital Movements</b>				
51,187,000	68,000,972	Capital Expenditure	235,761,417	151,527,606	116,338,700	31,805,700
700,000	700,000	Non-Cash Dedications	700,000	700,000	700,000	700,000
5,465,900	6,505,600	Loan Principal Repayments	5,941,400	5,402,200	5,222,700	4,995,900
<b>(15,928,900)</b>	<b>(23,536,593)</b>	<b>Overall Cash Movement</b>	<b>(4,631,663)</b>	<b>5,634,294</b>	<b>9,831,100</b>	<b>6,525,100</b>
		<b>Equity Movements</b>				
(16,374,000)	(23,758,243)	Restricted Funds - increase/(decrease)	(4,812,454)	5,383,586	9,576,246	6,278,077
445,100	221,650	Unrestricted Cash Surplus/(Deficit)	180,791	250,708	254,854	247,023

Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates

Directorate: General Manager

Budget Summary



Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	General Manager's Office	6,401,200	6,401,200	6,529,000	951,000	0
0	0	Mayor and Councillors	0	0	0	0	0
0	0	Governance and Other Support Services	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>6,401,200</b>	<b>6,401,200</b>	<b>6,529,000</b>	<b>951,000</b>	<b>0</b>
		<b>Operating Expenditure</b>					
(2,722,800)	(2,110,700)	General Manager's Office	5,919,477	3,196,677	3,226,967	(2,389,539)	(3,462,522)
876,100	876,100	Mayor and Councillors	42,809	918,909	961,652	979,842	997,357
1,108,200	14,666,200	Governance and Other Support Services	(625,400)	482,800	884,800	512,300	526,600
<b>(738,500)</b>	<b>13,431,600</b>	<b>Total Operating Expenditure</b>	<b>5,336,886</b>	<b>4,598,386</b>	<b>5,073,420</b>	<b>(897,397)</b>	<b>(1,938,566)</b>
<b>738,500</b>	<b>(13,431,600)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,064,314</b>	<b>1,802,814</b>	<b>1,455,580</b>	<b>1,848,397</b>	<b>1,938,566</b>
<b>738,500</b>	<b>(13,431,600)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,064,314</b>	<b>1,802,814</b>	<b>1,455,580</b>	<b>1,848,397</b>	<b>1,938,566</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>1,802,814</b>	<b>1,455,580</b>	<b>1,848,397</b>	<b>1,938,566</b>

**Directorate: General Manager  
Program: General Manager's Office**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Capacity, Capability & Recovery Roadmap	6,401,200	6,401,200	6,529,000	951,000	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>6,401,200</b>	<b>6,401,200</b>	<b>6,529,000</b>	<b>951,000</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>General Manager's Office</b>					
519,100	519,100	Management Costs	34,100	553,200	571,800	588,400	605,500
3,200	3,200	Administration Costs	4,200	7,400	7,500	7,600	7,700
0	0	Special Projects	0	0	0	0	0
0	8,600	Grant Projects	0	0	0	0	0
11,800	7,300	Section 356 Donations	3,300	15,100	15,300	15,500	15,700
321,000	321,000	Support Charges	(143,623)	177,377	183,267	187,361	192,078
(626,500)	(626,500)	Contribution Executive Council - from RTRL	(31,300)	(657,800)	(667,700)	(677,700)	(687,900)
(31,200)	(31,200)	Dividends - Water & Sewer Funds	(18,500)	(49,700)	(50,500)	(51,300)	(52,100)
(2,769,200)	(2,769,200)	Governance Charges	(376,400)	(3,145,600)	(3,255,700)	(3,302,700)	(3,434,100)
(151,000)	(151,000)	NCP Charges	46,500	(104,500)	(106,000)	(107,700)	(109,400)
		<b>Capacity, Capability &amp; Recovery Roadmap</b>					
0	608,000	Capacity, Capability & Recovery Roadmap	6,401,200	6,401,200	6,529,000	951,000	0
<b>(2,722,800)</b>	<b>(2,110,700)</b>	<b>Total Operating Expenditure</b>	<b>5,919,477</b>	<b>3,196,677</b>	<b>3,226,967</b>	<b>(2,389,539)</b>	<b>(3,462,522)</b>
<b>2,722,800</b>	<b>2,110,700</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>481,723</b>	<b>3,204,523</b>	<b>3,302,033</b>	<b>3,340,539</b>	<b>3,462,522</b>
<b>2,722,800</b>	<b>2,110,700</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>481,723</b>	<b>3,204,523</b>	<b>3,302,033</b>	<b>3,340,539</b>	<b>3,462,522</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>3,204,523</b>	<b>3,302,033</b>	<b>3,340,539</b>	<b>3,462,522</b>

**Directorate: General Manager  
Program: Mayor and Councillors**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Mayor and Councillor Expenses</b>					
67,700	67,700	Mayoral Costs	4,200	71,900	73,100	74,300	75,500
272,900	272,900	Councillors' Fees	17,100	290,000	294,400	298,800	303,300
15,000	15,000	Councillors' Vehicle Allowances	500	15,500	15,700	15,900	16,100
0	0	Operating Lease - PC's & MFD's	0	0	0	0	0
0	0	Superannuation	11,600	11,600	33,900	35,900	36,400
40,800	40,800	Councillors' Professional Development	4,200	45,000	46,300	47,400	48,600
40,300	40,300	Councillors' Facilities	(1,500)	38,800	42,700	43,300	43,900
46,800	46,800	Councillors' Support Officer Costs	2,100	48,900	50,600	52,100	53,700
56,000	56,000	Local Government NSW	1,700	57,700	58,600	59,500	60,400
40,600	40,600	Northern Rivers Joint Organisation (NRJO)	1,200	41,800	42,400	43,000	43,600
10,000	10,000	Regional Capitals Australia	300	10,300	10,500	10,700	10,900
47,000	47,000	Sundry Councillor Costs	(19,800)	27,200	27,600	28,000	28,400
15,000	15,000	Mayoral SCU Scholarships	0	15,000	15,000	15,000	15,000
4,500	4,500	Civic Receptions	100	4,600	4,700	4,800	4,900
229,500	229,500	Support Costs	21,109	250,609	256,152	261,142	266,657
(10,000)	(10,000)	Mayoral SCU Scholarship	0	(10,000)	(10,000)	(10,000)	(10,000)
<b>876,100</b>	<b>876,100</b>	<b>Total Operating Expenditure</b>	<b>42,809</b>	<b>918,909</b>	<b>961,652</b>	<b>979,842</b>	<b>997,357</b>
<b>(876,100)</b>	<b>(876,100)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(42,809)</b>	<b>(918,909)</b>	<b>(961,652)</b>	<b>(979,842)</b>	<b>(997,357)</b>
<b>(876,100)</b>	<b>(876,100)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(42,809)</b>	<b>(918,909)</b>	<b>(961,652)</b>	<b>(979,842)</b>	<b>(997,357)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(918,909)</b>	<b>(961,652)</b>	<b>(979,842)</b>	<b>(997,357)</b>

**Directorate: General Manager**  
**Program: Governance & Other Support Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Governance</b>					
74,200	74,200	Corporate Support Services Costs	12,600	86,800	89,600	92,100	94,700
136,400	136,400	Printing Services Costs	(25,900)	110,500	112,200	113,900	115,600
0	0	Governance Admin	500,000	500,000	507,500	515,100	522,800
280,600	280,600	Governance Management	3,100	283,700	293,500	302,100	311,000
491,000	491,000	Governance Admin	(491,000)	0	386,400	0	0
19,000	19,000	Governance Special Projects	(19,000)	0	0	0	0
1,374,300	1,374,300	Insurance Costs	225,700	1,600,000	1,623,900	1,648,200	1,672,900
0	13,558,000	Insurance/DRFA Costs	0	0	0	0	0
117,900	117,900	Audit Risk & Improvement Committee	13,600	131,500	133,600	135,700	137,800
(2,012,200)	(2,012,200)	Support Charges	(881,000)	(2,893,200)	(2,946,700)	(2,998,700)	(3,051,700)
		<b>Records Management</b>					
187,700	187,700	Records Management Costs	5,000	192,700	198,800	204,300	209,900
		<b>Communications &amp; Media</b>					
411,100	411,100	Management Costs	(3,400)	407,700	421,900	434,500	447,500
16,200	16,200	Administration Costs	34,500	50,700	51,500	52,300	53,100
12,000	12,000	Lismore Show Stand	400	12,400	12,600	12,800	13,000
1,108,200	14,666,200	<b>Total Operating Expenditure</b>	(625,400)	482,800	884,800	512,300	526,600
(1,108,200)	(14,666,200)	<b>Operating Result - Surplus/(Deficit)</b>	625,400	(482,800)	(884,800)	(512,300)	(526,600)
(1,108,200)	(14,666,200)	<b>Operating Cash Result - Surplus/(Deficit)</b>	625,400	(482,800)	(884,800)	(512,300)	(526,600)
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		(482,800)	(884,800)	(512,300)	(526,600)

Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates

Directorate: Chief Operating Office

Budget Summary



Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Chief Operating Office	0	0	0	0	0
3,031,900	3,031,900	Built Environment	(127,100)	2,904,800	2,965,200	3,068,900	3,176,700
9,743,400	29,517,900	Roads and Bridges	(740,100)	9,003,300	7,646,100	7,777,500	7,911,900
165,400	165,400	Parks and Open Spaces	8,200	173,600	180,600	186,800	193,300
166,000	179,400	Property Services	25,780	191,780	199,500	206,400	213,600
0	0	Emergency Services	0	0	0	0	0
570,500	570,500	Asset Management & Support Services	10,600	581,100	590,300	598,900	607,700
6,658,000	6,464,000	Northern Rivers Waste Collection	1,480,400	8,138,400	7,381,900	7,754,700	8,146,000
10,009,600	9,615,000	Northern Rivers Waste Disposal	(530,439)	9,479,161	9,802,300	10,145,400	10,500,600
1,131,200	1,115,200	Waste Minimisation	(1,114,400)	16,800	1,247,100	1,309,200	1,374,400
4,597,700	6,835,700	Northern Rivers Quarry & Asphalt	2,371,600	6,969,300	7,248,000	7,501,700	7,764,300
1,083,000	1,085,500	Lismore Memorial Gardens	179,400	1,262,400	1,312,900	1,358,900	1,406,400
188,300	34,900	Lismore Regional Airport	(118,800)	69,500	72,400	74,900	77,500
8,995,400	8,817,400	Workshop & Fleet Operations	1,234,000	10,229,400	10,410,600	10,589,800	10,772,600
15,248,100	16,482,600	Lismore Wastewater	1,911,900	17,160,000	17,693,800	18,232,800	18,788,400
17,203,100	17,404,900	Lismore Water	431,900	17,635,000	18,505,600	19,414,700	20,002,500
<b>78,791,600</b>	<b>101,320,300</b>	<b>Total Operating Revenue</b>	<b>5,022,941</b>	<b>83,814,541</b>	<b>85,256,300</b>	<b>88,220,600</b>	<b>90,935,900</b>
		<b>Operating Expenditure</b>					
631,000	631,000	Chief Operating Office	448,257	1,079,257	1,114,898	1,144,554	1,175,355
5,552,200	5,785,500	Built Environment	651,308	6,203,508	6,357,708	6,523,173	6,698,367
35,220,800	55,099,421	Roads and Bridges	45,728	35,266,528	34,940,222	35,463,745	36,050,117
6,837,400	6,839,100	Parks and Open Spaces	1,304,597	8,141,997	8,364,197	8,532,479	8,716,582
2,394,000	2,745,500	Property Services	423,490	2,817,490	2,990,571	3,039,810	3,092,829
1,684,100	1,684,100	Emergency Services	574,190	2,258,290	2,289,446	2,320,547	2,353,648
2,160,600	2,201,300	Asset Management & Support Services	481,717	2,642,317	2,723,035	2,791,275	2,863,142
6,821,500	7,255,600	Northern Rivers Waste Collection	(22,924)	6,798,576	6,939,001	7,066,727	7,204,316
9,176,500	10,360,550	Northern Rivers Waste Disposal	3,107,787	12,284,287	8,885,873	9,514,643	9,740,733
935,400	695,400	Waste Minimisation	(104,047)	831,353	848,357	863,939	881,259
4,510,700	6,150,000	Northern Rivers Quarry & Asphalt	1,927,559	6,438,259	6,230,879	6,342,273	6,463,479
1,035,100	1,052,600	Lismore Memorial Gardens	168,637	1,203,737	1,203,025	1,227,850	1,254,425
770,000	627,000	Lismore Regional Airport	(8,301)	761,699	812,728	830,002	848,445
7,428,300	7,292,100	Workshop & Fleet Operations	916,357	8,344,657	8,539,306	8,674,124	8,823,366
15,472,500	20,852,500	Lismore Wastewater	(1,130,849)	14,341,651	15,320,488	16,083,846	16,379,723
17,406,300	17,675,800	Lismore Water	670,721	18,077,021	18,752,276	19,403,508	20,082,622
<b>118,036,400</b>	<b>146,947,471</b>	<b>Total Operating Expenditure</b>	<b>9,454,228</b>	<b>127,490,628</b>	<b>126,312,011</b>	<b>129,822,493</b>	<b>132,628,409</b>
<b>(39,244,800)</b>	<b>(45,627,171)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(4,431,287)</b>	<b>(43,676,087)</b>	<b>(41,055,711)</b>	<b>(41,601,893)</b>	<b>(41,692,509)</b>
<b>(2,538,100)</b>	<b>(8,920,471)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(3,673,387)</b>	<b>(6,211,487)</b>	<b>(1,791,711)</b>	<b>(1,808,693)</b>	<b>(1,361,909)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		205,398,941	129,962,000	95,273,400	8,317,400
		Asset Sales		1,124,500	817,300	504,600	376,800
		Loan Borrowings		4,900,000	2,680,000	2,500,000	0
		Transfer from Reserves		8,829,173	980,200	288,700	336,400
		Capital Expenditure		235,268,317	151,017,406	115,813,400	31,264,800
		Loan Repayments		4,438,900	4,239,600	4,253,000	4,410,200
		Transfer to Reserves		2,424,719	6,694,186	6,584,670	4,175,260
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(28,790,808)</b>	<b>(30,003,403)</b>	<b>(30,593,064)</b>	<b>(32,881,569)</b>

**Directorate: Chief Operating Office**  
**Program: Chief Operating Office**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	<b>Total Operating Revenue</b>	0	0	0	0	0
		<b>Operating Expenditure</b>					
		<b>Chief Operating Office</b>					
345,100	345,100	Management Costs	428,600	773,700	800,300	824,000	848,400
3,700	3,700	Administration Costs	100,200	103,900	105,400	106,900	108,400
282,200	282,200	Support Charges	(80,543)	201,657	209,198	213,654	218,555
<b>631,000</b>	<b>631,000</b>	<b>Total Operating Expenditure</b>	<b>448,257</b>	<b>1,079,257</b>	<b>1,114,898</b>	<b>1,144,554</b>	<b>1,175,355</b>
<b>(631,000)</b>	<b>(631,000)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(448,257)</b>	<b>(1,079,257)</b>	<b>(1,114,898)</b>	<b>(1,144,554)</b>	<b>(1,175,355)</b>
<b>(631,000)</b>	<b>(631,000)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(448,257)</b>	<b>(1,079,257)</b>	<b>(1,114,898)</b>	<b>(1,144,554)</b>	<b>(1,175,355)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,079,257)</b>	<b>(1,114,898)</b>	<b>(1,144,554)</b>	<b>(1,175,355)</b>

**Directorate: Chief Operating Office**  
**Program: Building Surveying, Planning & Regulatory Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
<b>Operating Revenue</b>							
205,900	0	Animal Control Revenues	(205,900)	0	0	0	0
10,600	10,600	Late Nighter Service Revenues	500	11,100	11,500	11,900	12,300
270,000	0	Administration Revenues	(270,000)	0	0	0	0
0	0	Information & Technology Service Charge	0	0	0	0	0
266,100	0	Compliance Revenues	(266,100)	0	0	0	0
1,717,200	0	Development Revenues	(1,717,200)	0	0	0	0
328,700	328,700	On Site Sewage Management	1,300	330,000	343,200	355,200	367,600
1,000	1,000	Other Enforcement Revenues	(500)	500	500	500	500
232,400	123,000	Parking Control Revenue	(114,900)	117,500	122,200	126,500	131,000
0	210,800	Regulatory Services	211,200	211,200	219,600	227,300	235,300
0	315,300	Law Enforcement	348,800	348,800	359,100	371,700	384,800
0	141,700	On Site Sewage Management	129,100	129,100	134,300	139,000	144,000
0	607,500	Planning	653,300	653,300	627,400	649,300	672,100
0	1,109,600	Building Surveying	904,300	904,300	940,400	973,300	1,007,400
0	183,700	Business Support	199,000	199,000	207,000	214,200	221,700
<b>3,031,900</b>	<b>3,031,900</b>	<b>Total Operating Revenue</b>	<b>(127,100)</b>	<b>2,904,800</b>	<b>2,965,200</b>	<b>3,068,900</b>	<b>3,176,700</b>
<b>Operating Expenditure</b>							
0	80,000	Planning Services Grant Projects	0	0	0	0	0
507,300	507,300	Business Support Costs	(95,700)	411,600	425,700	438,200	451,100
435,500	435,500	Law Enforcement Management	122,382	557,882	575,600	591,500	607,800
127,000	127,000	Operating Costs	3,700	130,700	132,500	134,400	136,300
0	300	Law Enforcement Grant Projects	0	0	0	0	0
6,800	6,800	Disposal of Abandoned Vehicles	200	7,000	7,100	7,200	7,300
108,700	108,700	Lismore Base Hospital Parking Strategy	(14,600)	94,100	96,000	97,800	99,700
232,300	232,300	Management Costs	60,037	292,337	249,800	256,500	263,300
515,800	515,800	Compliance Costs	34,797	550,597	568,500	584,500	600,900
1,911,600	1,911,600	Development Costs	4,001	1,915,601	1,979,200	2,035,900	2,094,300
162,700	162,700	On Site Sewage Management	116,485	279,185	288,200	296,200	304,500
0	65,000	Beat Patrol - CBD Security (SRV)	121,200	121,200	125,500	129,300	133,300
0	88,000	CBD CCTV (Lismore SRV)	86,500	86,500	89,500	92,200	95,000
6,000	6,000	Nimbin CCTV	200	6,200	6,300	6,400	6,500
0	0	Late Nighter Service Contribution (SRV)	4,000	4,000	4,100	4,200	4,300
14,200	14,200	Late Nighter Service Expenses	400	14,600	14,800	15,000	15,200
600	600	Depreciation Expenses	27,800	28,400	28,400	28,400	28,400
314,600	314,600	Support Charges - Regulatory	48,008	362,608	376,041	384,666	394,309
350,500	350,500	Support Charge - Compliance	47,767	398,267	410,989	420,142	430,384
576,600	576,600	Support Charges - Development	77,561	654,161	679,192	694,220	712,056
49,500	49,500	Support Charges - OSSM	1,252	50,752	53,214	54,324	55,805
61,300	61,300	Support Charges - Built Environment	(6,265)	55,035	57,058	58,324	59,746
171,200	171,200	Support Charges - Business Support	11,582	182,782	190,013	193,797	198,167
<b>5,552,200</b>	<b>5,785,500</b>	<b>Total Operating Expenditure</b>	<b>651,308</b>	<b>6,203,508</b>	<b>6,357,708</b>	<b>6,523,173</b>	<b>6,698,367</b>
<b>(2,520,300)</b>	<b>(2,753,600)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(778,408)</b>	<b>(3,298,708)</b>	<b>(3,392,508)</b>	<b>(3,454,273)</b>	<b>(3,521,667)</b>
<b>(2,519,700)</b>	<b>(2,753,000)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(750,608)</b>	<b>(3,270,308)</b>	<b>(3,364,108)</b>	<b>(3,425,873)</b>	<b>(3,493,267)</b>
<b>Capital Movements</b>							
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		63	1,786	4,676	7,295
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(3,270,371)</b>	<b>(3,365,893)</b>	<b>(3,430,549)</b>	<b>(3,500,562)</b>



**Directorate: Chief Operating Office  
Program: Roads & Bridges**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Roads</b>					
1,750,000	1,750,000	Regional Roads Block Grant	125,100	1,875,100	1,901,100	1,927,600	1,954,400
0	50,000	Regional Roads Other Grants	284,500	284,500	0	0	0
2,092,600	2,214,500	FAG - Local Roads Component	258,500	2,351,100	2,421,600	2,494,200	2,569,000
0	341,000	Rural Roads Operating Grants	591,500	591,500	0	0	0
1,230,000	1,530,600	Rural Roads Specific Purpose Grants	0	1,230,000	1,230,000	1,230,000	1,230,000
5,100	5,100	TfNSW Special Project Funding	300	5,400	5,600	5,800	6,000
4,630,000	4,630,000	State Roads Maintenance	(2,611,500)	2,018,500	2,048,800	2,079,600	2,110,800
0	18,500,000	Natural Disaster - Operating Grants	0	0	0	0	0
35,700	496,700	Urban Roads	611,500	647,200	39,000	40,300	41,700
<b>9,743,400</b>	<b>29,517,900</b>	<b>Total Operating Revenue</b>	<b>(740,100)</b>	<b>9,003,300</b>	<b>7,646,100</b>	<b>7,777,500</b>	<b>7,911,900</b>
		<b>Operating Expenditure</b>					
		<b>Roads</b>					
4,900	4,900	Roads & Parks Office Expenses	100	5,000	5,100	5,200	5,300
303,300	303,300	Urban Road Management	12,900	316,200	326,200	335,200	344,400
0	0	Interest on Loans	82,000	82,000	69,900	57,400	43,600
197,100	197,100	Footpath Maintenance	8,000	205,100	211,200	216,700	222,300
2,450,600	3,008,921	Urban Sealed Road Maintenance	696,800	3,147,400	2,594,900	2,648,600	2,703,800
225,900	225,900	Urban Sealed Road Signs & Markings	8,800	234,700	241,200	247,100	253,100
11,400	11,400	Bus Shelter Maintenance	300	11,700	11,900	12,100	12,300
251,700	251,700	Car Parking - Maintenance	8,200	259,900	265,600	271,000	276,600
21,800	21,800	Pedestrian Access & Mobility Plan	700	22,500	22,900	23,300	23,700
273,400	273,400	Wyrallah Rd Works Depot Costs	9,700	283,100	289,800	296,400	303,100
7,600	7,600	Miscellaneous Private Works	200	7,800	7,900	8,000	8,100
325,100	325,100	Rural Roads Management	14,100	339,200	350,200	360,000	370,100
2,295,400	3,337,000	Rural Sealed Roads Maintenance	669,900	2,965,300	2,422,600	2,469,300	2,516,800
1,026,300	626,300	Rural Unsealed Roads Maintenance	34,700	1,061,000	1,082,300	1,102,700	1,123,500
541,700	541,700	State Roads Routine Maintenance Works	16,300	558,000	566,400	574,900	583,700
3,598,000	3,724,200	State Roads Ordered Works	(2,418,000)	1,180,000	1,197,900	1,215,900	1,234,200
1,150,600	1,200,600	Regional Roads Block Grant Maintenance	459,300	1,609,900	1,445,200	1,466,900	1,488,900
19,000	21,500	TfNSW Misc. Road Project Costs	800	19,800	20,200	20,600	21,000
0	18,500,000	TfNSW Natural Disaster Funding	0	0	0	0	0
721,500	721,500	Support Charges - Regional Roads	10,024	731,524	762,733	779,356	824,314
490,800	490,800	Support Charges - Rural Roads	28,121	518,921	551,859	565,107	585,326
887,300	887,300	Support Charges - Urban Roads/Footpaths	98,630	985,930	1,029,369	1,051,802	1,088,670
1,046,700	1,046,700	Loss on Disposal Assets - Urban Roads	0	1,046,700	1,046,700	1,046,700	1,046,700
297,800	297,800	Loss on Disposal of Assets - Rural Roads	0	297,800	297,800	297,800	297,800
11,056,900	11,056,900	Depreciation Expenses - Urban Roads	1,666,600	12,723,500	12,734,200	12,925,200	13,119,100
593,700	593,700	Depreciation Expenses - Urban Drainage	(34,700)	559,000	567,300	575,700	584,200
5,381,100	5,381,100	Depreciation Expenses - Rural Roads	(1,594,900)	3,786,200	4,500,000	4,567,500	4,636,000

**Directorate: Chief Operating Office**  
**Program: Roads & Bridges**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
		<b>Bridges</b>					
41,200	41,200	Bridge Management Costs	198,100	239,300	209,200	176,400	142,800
463,600	463,600	General Maintenance	32,000	495,600	508,900	521,000	533,400
1,403,000	1,403,000	Depreciation Expenses	25,500	1,428,500	1,449,900	1,471,600	1,493,700
133,400	133,400	Corporate Charges - Support Costs	11,553	144,953	150,861	154,280	163,606
<b>35,220,800</b>	<b>55,099,421</b>	<b>Total Operating Expenditure</b>	<b>45,728</b>	<b>35,266,528</b>	<b>34,940,222</b>	<b>35,463,745</b>	<b>36,050,117</b>
<b>(25,477,400)</b>	<b>(25,581,521)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(785,828)</b>	<b>(26,263,228)</b>	<b>(27,294,122)</b>	<b>(27,686,245)</b>	<b>(28,138,217)</b>
<b>(5,698,200)</b>	<b>(5,802,321)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(723,328)</b>	<b>(6,421,528)</b>	<b>(6,698,222)</b>	<b>(6,801,745)</b>	<b>(6,960,717)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		129,894,000	116,079,400	87,114,600	7,150,600
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		287,300	281,600	288,700	296,000
		Capital Expenditure		135,590,182	121,406,500	94,104,500	15,615,400
		Loan Repayments		817,600	860,800	878,700	862,100
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(13,348,010)</b>	<b>(13,304,522)</b>	<b>(15,081,645)</b>	<b>(16,691,617)</b>

**Directorate: Chief Operating Office  
Program: Parks & Open Spaces**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
10,400	10,400	Oakes Oval Hire	500	10,900	11,300	11,700	12,100
155,000	155,000	P&R Fees & Charges	7,700	162,700	169,300	175,100	181,200
0	0	Parks - Other Revenue	0	0	0	0	0
<b>165,400</b>	<b>165,400</b>	<b>Total Operating Revenue</b>	<b>8,200</b>	<b>173,600</b>	<b>180,600</b>	<b>186,800</b>	<b>193,300</b>
		<b>Operating Expenditure</b>					
5,000	5,000	Lismore Lake Pool Costs	200	5,200	5,300	5,400	5,500
206,300	206,300	P & R Management Costs	(5,400)	200,900	207,600	213,600	219,800
0	0	Interest on Loans	6,700	6,700	5,600	4,500	3,300
4,060,400	4,062,100	General Maintenance - Urban	586,400	4,646,800	4,786,200	4,894,100	5,004,700
90,100	90,100	Playground Equipment Maintenance	2,700	92,800	94,200	95,700	97,200
38,000	38,000	Street Trees (S94)	1,100	39,100	39,700	40,300	40,900
0	0	P & R Maintenance Costs - Rural	0	0	0	0	0
155,900	155,900	Contribution to Rous County Council (Weeds)	5,800	161,700	164,100	166,600	169,100
15,000	15,000	Section 356 Donations	400	15,400	15,600	15,800	16,000
600	600	Sportsfield Shade Trees	0	600	600	600	600
1,585,200	1,585,200	Depreciation Expenses	653,000	2,238,200	2,271,500	2,305,200	2,339,500
680,900	680,900	Support Charges	53,697	734,597	773,797	790,679	819,982
<b>6,837,400</b>	<b>6,839,100</b>	<b>Total Operating Expenditure</b>	<b>1,304,597</b>	<b>8,141,997</b>	<b>8,364,197</b>	<b>8,532,479</b>	<b>8,716,582</b>
<b>(6,672,000)</b>	<b>(6,673,700)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,296,397)</b>	<b>(7,968,397)</b>	<b>(8,183,597)</b>	<b>(8,345,679)</b>	<b>(8,523,282)</b>
<b>(5,086,800)</b>	<b>(5,088,500)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(643,397)</b>	<b>(5,730,197)</b>	<b>(5,912,097)</b>	<b>(6,040,479)</b>	<b>(6,183,782)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		4,745,813	1,321,600	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		4,852,413	2,044,048	1,213,800	1,263,800
		Loan Repayments		52,300	53,400	54,600	55,700
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(5,889,097)</b>	<b>(6,687,945)</b>	<b>(7,308,879)</b>	<b>(7,503,282)</b>

**Directorate: Chief Operating Office  
Program: Property Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
26,300	26,300	Commercial Properties - Rental	37,300	63,600	66,100	68,400	70,800
18,500	18,500	Crown Reserves - Rental	1,100	19,600	20,300	21,000	21,700
3,700	3,700	Other Properties - Rental	(1,700)	2,000	2,100	2,200	2,300
16,300	16,300	Other Properties - Fees & Charges	11,700	28,000	29,200	30,200	31,300
101,200	114,600	Other Properties - Other Revenues	(22,620)	78,580	81,800	84,600	87,500
<b>166,000</b>	<b>179,400</b>	<b>Total Operating Revenue</b>	<b>25,780</b>	<b>191,780</b>	<b>199,500</b>	<b>206,400</b>	<b>213,600</b>
		<b>Operating Expenditure</b>					
		<b>Other Properties</b>					
90,400	90,400	Property Management	5,700	96,100	99,400	102,300	105,300
932,000	1,159,600	Building Costs	31,500	963,500	985,600	1,007,600	1,030,100
16,000	16,000	Development	500	16,500	16,700	16,900	17,100
86,000	140,500	Non- Recoverable	2,200	88,200	89,800	91,400	93,000
75,000	75,000	Road Acquisition Costs	2,300	77,300	78,400	79,500	80,700
59,400	59,400	Nimbin Pool	1,800	61,200	62,200	63,200	64,200
(729,700)	(729,700)	Support Charges - Admin Centre	87,272	(642,428)	(654,756)	(667,250)	(680,014)
3,900	3,900	Support Charges - Caravan Parks	1,029	4,929	5,005	5,080	5,159
164,200	164,200	Support Charges - Other	20,022	184,222	189,520	193,148	199,306
		<b>Commercial Property</b>					
71,900	71,900	Community Facilities Management	28,700	100,600	149,200	145,500	141,400
80,900	80,900	Commercial Property Management	25,000	105,900	109,600	112,900	116,300
35,900	61,900	Building Maintenance	1,100	37,000	37,600	38,200	38,800
15,000	15,000	Operating Costs	600	15,600	16,100	16,600	17,100
69,400	69,400	Support Charges	10,080	79,480	82,970	84,509	86,313
		<b>Properties Held For Sale</b>					
47,100	47,100	Industrial Land Maintenance	1,700	48,800	50,500	52,000	53,500
6,800	6,800	Residential Land Maintenance	200	7,000	7,200	7,400	7,600
		<b>Crown Reserves</b>					
77,800	77,800	Management	21,500	99,300	102,800	105,900	109,100
226,800	226,800	City Hall	7,100	233,900	238,300	242,600	246,900
116,300	131,100	Building Maintenance	4,000	120,300	123,200	126,100	129,000
43,400	72,000	Operating Costs	1,700	45,100	46,600	48,000	49,600
4,000	4,000	Dept of Lands Lease Payment	100	4,100	4,200	4,300	4,400
28,500	28,500	Support Charges	3,887	32,387	33,032	33,622	34,564

**Directorate: Chief Operating Office  
Program: Property Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
		<b>Depreciation Expenses</b>					
438,300	438,300	Admin Centre	(61,000)	377,300	383,000	388,700	394,500
27,400	27,400	Caravan Parks	(2,700)	24,700	25,100	25,500	25,900
400	400	Gingerbread House	0	400	400	400	400
389,400	389,400	Other	223,600	613,000	685,500	692,000	698,600
17,500	17,500	Crown Reserves	5,600	23,100	23,400	23,700	24,000
<b>2,394,000</b>	<b>2,745,500</b>	<b>Total Operating Expenditure</b>	<b>423,490</b>	<b>2,817,490</b>	<b>2,990,571</b>	<b>3,039,810</b>	<b>3,092,829</b>
<b>(2,228,000)</b>	<b>(2,566,100)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(397,710)</b>	<b>(2,625,710)</b>	<b>(2,791,071)</b>	<b>(2,833,410)</b>	<b>(2,879,229)</b>
<b>(1,355,000)</b>	<b>(1,693,100)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(232,210)</b>	<b>(1,587,210)</b>	<b>(1,673,671)</b>	<b>(1,703,110)</b>	<b>(1,735,829)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		21,445,725	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		21,995,725	600,000	750,000	800,000
		Loan Repayments		233,100	239,500	246,100	238,800
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(2,370,310)</b>	<b>(2,513,171)</b>	<b>(2,699,210)</b>	<b>(2,774,629)</b>

**Directorate: Chief Operating Office**  
**Program: Emergency Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Emergency Services Grants	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Flood Management</b>					
599,100	599,100	Contribution to Fire and Rescue NSW	111,700	710,800	721,500	732,300	743,300
367,700	367,700	Contribution to Rural Fire Services	111,500	479,200	486,400	493,700	501,100
7,700	7,700	RFS Subsidised Costs	200	7,900	8,000	8,100	8,200
14,300	14,300	RFS Non Subsidised Costs	500	14,800	15,200	15,600	16,000
315,500	315,500	Contribution to Rous County Council	29,000	344,500	349,700	354,900	360,200
1,800	1,800	Contribution - Flood Plain Management	100	1,900	1,900	1,900	1,900
64,800	34,800	Levee Structure Maintenance	2,300	67,100	68,600	70,100	71,600
0	0	Interest on Loans	4,500	4,500	3,800	3,100	2,400
25,700	25,700	Flood Prone Property Costs	900	26,600	27,400	28,100	28,900
69,900	69,900	Lismore Flood Plain Management - Grant	(69,900)	0	0	0	0
94,400	124,400	Contribution to State Emergency Service	108,500	202,900	205,900	209,000	212,100
1,100	1,100	SES Costs	0	1,100	1,100	1,100	1,100
16,200	16,200	Support Charges - RFS	1,906	18,106	18,473	18,802	19,656
44,200	44,200	Support Charges - Emergency Services	7,384	51,584	52,972	54,144	56,291
25,300	25,300	Depreciation - RFS	257,800	283,100	283,600	284,100	284,600
36,400	36,400	Depreciation - Emergency Services	7,800	44,200	44,900	45,600	46,300
<b>1,684,100</b>	<b>1,684,100</b>	<b>Total Operating Expenditure</b>	<b>574,190</b>	<b>2,258,290</b>	<b>2,289,446</b>	<b>2,320,547</b>	<b>2,353,648</b>
<b>(1,684,100)</b>	<b>(1,684,100)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(574,190)</b>	<b>(2,258,290)</b>	<b>(2,289,446)</b>	<b>(2,320,547)</b>	<b>(2,353,648)</b>
<b>(1,622,400)</b>	<b>(1,622,400)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(308,590)</b>	<b>(1,930,990)</b>	<b>(1,960,946)</b>	<b>(1,990,847)</b>	<b>(2,022,748)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		29,400	11,900	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		8,900	9,600	10,300	11,000
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,910,490)</b>	<b>(1,958,646)</b>	<b>(2,001,147)</b>	<b>(2,033,748)</b>

**Directorate: Chief Operating Office**  
**Program: Asset Management & Support Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
171,400	171,400	Special Purpose Grants - Street Lighting	8,600	180,000	187,200	193,800	200,600
399,100	399,100	Stormwater Management Services	2,000	401,100	403,100	405,100	407,100
<b>570,500</b>	<b>570,500</b>	<b>Total Operating Revenue</b>	<b>10,600</b>	<b>581,100</b>	<b>590,300</b>	<b>598,900</b>	<b>607,700</b>
		<b>Operating Expenditure</b>					
		<b>Asset Management</b>					
80,000	80,000	NEWLOG Contribution	2,400	82,400	83,600	84,900	86,200
1,300	1,300	TV Blackspots	100	1,400	1,500	1,600	1,700
416,400	416,400	Asset Management Costs	352,300	768,700	794,800	818,100	842,000
50,000	50,000	Operating Costs	62,900	112,900	115,800	118,500	121,300
8,000	8,000	Special Projects	200	8,200	8,300	8,400	8,500
271,000	271,000	Street Lighting	13,600	284,600	298,800	313,700	329,400
220,000	220,000	Street Light Use of Service (SLUOS)	6,600	226,600	230,000	233,500	237,000
346,500	346,500	Corporate Charges - Support Costs	44,474	390,974	404,654	413,440	423,789
		<b>Survey &amp; Design</b>					
368,300	368,300	Management Costs	(24,660)	343,640	354,800	364,800	375,000
200	200	Administration Costs	0	200	200	200	200
1,000	1,000	Operating Costs	0	1,000	1,000	1,000	1,000
9,000	9,000	Computer Equipment Maintenance	300	9,300	9,300	9,300	9,300
10,000	10,000	Flood Telemetry Upgrades	300	10,300	10,500	10,700	10,900
3,000	3,000	Radio Base Cost and Licenses	200	3,200	3,400	3,600	3,800
34,100	34,100	Flood Telemetry Maintenance	1,100	35,200	35,900	36,500	37,100
24,900	65,600	Traffic Facilities	700	25,600	25,900	26,200	26,500
155,900	155,900	Corporate Charges - Support Costs	6,002	161,902	169,380	172,835	176,654
		<b>Stormwater Management Services</b>					
91,300	91,300	Administration Costs	0	91,300	91,300	91,300	91,300
0	0	Interest on Loans	9,500	9,500	8,200	6,700	5,200
34,700	34,700	Maintenance & Monitoring - Wilsons	200	34,900	35,100	35,300	35,500
15,000	15,000	Education & Training	0	15,000	15,000	15,000	15,000
20,000	20,000	Maintenance & Monitoring - Tucki	5,500	25,500	25,600	25,700	25,800
<b>2,160,600</b>	<b>2,201,300</b>	<b>Total Operating Expenditure</b>	<b>481,717</b>	<b>2,642,317</b>	<b>2,723,035</b>	<b>2,791,275</b>	<b>2,863,142</b>
<b>(1,590,100)</b>	<b>(1,630,800)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(471,117)</b>	<b>(2,061,217)</b>	<b>(2,132,735)</b>	<b>(2,192,375)</b>	<b>(2,255,442)</b>
<b>(1,590,100)</b>	<b>(1,630,800)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(471,117)</b>	<b>(2,061,217)</b>	<b>(2,132,735)</b>	<b>(2,192,375)</b>	<b>(2,255,442)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		189,900	0	0	40,400
		Capital Expenditure		394,400	177,300	187,300	250,000
		Loan Repayments		20,400	21,800	23,200	24,700
		Transfer to Reserves		0	28,800	20,600	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(2,286,117)</b>	<b>(2,360,635)</b>	<b>(2,423,475)</b>	<b>(2,489,742)</b>

**Directorate: Chief Operating Office**  
**Program: Northern Rivers Waste Collection**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Domestic Waste Revenue</b>					
(185,700)	(185,700)	Domestic Collection Abandonments	(500)	(186,200)	(185,700)	(185,700)	(185,700)
5,556,100	5,651,100	Domestic Collection - Annual Charge	1,177,300	6,733,400	5,998,700	6,298,700	6,613,700
30,100	30,100	Domestic Interest Charges	(1,600)	28,500	29,600	30,600	31,700
85,000	85,000	Domestic Waste Pensioner Rates Subsidy	4,300	89,300	92,900	96,200	99,600
		<b>Non Domestic Waste Revenue</b>					
637,700	637,700	Non-Domestic Annual Charge	585,200	1,222,900	1,185,900	1,245,200	1,307,500
534,800	245,800	Non-Domestic Fees & Charges	(284,300)	250,500	260,500	269,700	279,200
<b>6,658,000</b>	<b>6,464,000</b>	<b>Total Operating Revenue</b>	<b>1,480,400</b>	<b>8,138,400</b>	<b>7,381,900</b>	<b>7,754,700</b>	<b>8,146,000</b>
		<b>Operating Expenditure</b>					
		<b>Waste Collection - Domestic Urban</b>					
354,300	322,800	Management Costs	1,400	355,700	368,200	379,300	390,700
106,300	139,800	Bin Replacement Costs	(11,500)	94,800	97,200	99,400	101,600
378,600	756,000	Operator & Vehicle	36,900	415,500	423,300	430,800	438,500
1,140,600	1,075,600	Tip Disposal Costs	34,200	1,174,800	1,192,400	1,210,300	1,228,500
470,800	587,900	Organic Collection - Operator & Vehicle	(69,500)	401,300	410,000	418,200	426,600
490,000	415,000	Organic Collection - Tip Disposal	5,000	495,000	502,400	509,900	517,500
286,300	361,800	Recyclables Collection - Operator Vehicle	13,700	300,000	306,500	312,600	318,900
390,000	390,000	Recyclables Collection - Tip Disposal	(48,000)	342,000	347,100	352,300	357,600
41,300	61,800	Domestic Collection Sundry Expenses	29,600	70,900	72,000	73,100	74,200
		<b>Waste Collection - Domestic Rural</b>					
379,400	479,400	Operator & Vehicle	(82,700)	296,700	302,900	308,900	315,000
700,000	700,000	Tip Disposal Costs	21,000	721,000	731,800	742,800	753,900
241,200	233,200	Recyclables - Operator & Vehicle	(17,200)	224,000	228,800	233,400	238,100
180,000	180,000	Recyclables - Tip Disposal	5,400	185,400	188,200	191,000	193,900
116,100	116,100	Organic Collection - Operator & Vehicle	(26,000)	90,100	91,900	93,700	95,600
57,300	57,300	Organic Collection - Tip Disposal	1,700	59,000	59,900	60,800	61,700
		<b>Non-Domestic Management</b>					
137,000	66,000	Management Costs	6,200	143,200	148,200	152,600	157,200
7,000	2,000	Bin Replacement Costs	18,000	25,000	25,400	25,800	26,200
111,900	118,400	Operator & Vehicle	37,800	149,700	152,400	155,000	157,700
7,900	3,400	Public Events Waste Collection	6,100	14,000	14,200	14,400	14,600
218,200	218,200	Tip Disposal Costs	6,500	224,700	228,100	231,500	235,000
		<b>Non-Domestic Waste Collection - Account</b>					
130,100	116,100	Operator & Vehicle	(39,700)	90,400	92,700	94,800	97,000
105,400	105,400	Tip Disposal Costs	3,200	108,600	110,200	111,900	113,600
81,700	72,200	Account recycle - Operator Vehicle	2,900	84,600	86,500	88,300	90,100
17,000	17,000	Account recycle - Tip Disposal	500	17,500	17,800	18,100	18,400
35,400	22,500	Account organics - Operator Vehicle	2,800	38,200	39,200	40,100	41,000
2,000	2,000	Account organics - Tip Disposal	100	2,100	2,100	2,100	2,100
		<b>Non-Domestic Collection - rateable recycle</b>					
5,200	5,200	Operator & Vehicle	100	5,300	5,400	5,500	5,600
24,800	24,800	Tip Disposal Costs	700	25,500	25,900	26,300	26,700
35,500	35,500	Rateable organics - Operator & Vehicle	1,100	36,600	37,300	38,000	38,700
5,700	5,700	Rateable organics - Tip Disposal	200	5,900	6,000	6,100	6,200



**Directorate: Chief Operating Office**  
**Program: Northern Rivers Waste Collection**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
		<b>Activity Based Costing</b>					
374,400	374,400	Support Charges - DWM Collection	(7,508)	366,892	384,679	394,212	409,931
190,100	190,100	Support Charges - Non Domestic Waste	44,083	234,183	240,323	245,514	251,985
<b>6,821,500</b>	<b>7,255,600</b>	<b>Total Operating Expenditure</b>	<b>(22,924)</b>	<b>6,798,576</b>	<b>6,939,001</b>	<b>7,066,727</b>	<b>7,204,316</b>
<b>(163,500)</b>	<b>(791,600)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,503,324</b>	<b>1,339,824</b>	<b>442,899</b>	<b>687,973</b>	<b>941,684</b>
<b>(163,500)</b>	<b>(791,600)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,503,324</b>	<b>1,339,824</b>	<b>442,899</b>	<b>687,973</b>	<b>941,684</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		51,508	228,221	429,088	637,069
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>1,288,317</b>	<b>214,677</b>	<b>258,886</b>	<b>304,615</b>

**Directorate: Chief Operating Office**  
**Program: Northern Rivers Waste Disposal**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Waste Disposal - Operations</b>					
2,723,600	2,723,600	Collection Charges	(479,500)	2,244,100	2,750,000	2,846,300	2,945,900
692,300	692,300	Council General Works	(107,300)	585,000	750,000	776,300	803,500
2,375,400	2,015,400	Weighbridge Fees	(270,400)	2,105,000	2,500,000	2,587,500	2,678,100
0	0	Insurance refund - Business interruption	0	0	0	0	0
14,000	14,000	Residential Housing Rental	500	14,500	15,100	15,600	16,100
		<b>Operating Grants</b>					
0	672,700	Natural Disaster Grants	0	0	0	0	0
0	217,700	Capacity, Capability & Recovery Roadmap	0	0	0	0	0
		<b>Waste Disposal - Resource Recovery</b>					
81,500	81,500	Fees & Charges	(14,900)	66,600	81,800	84,700	87,700
		<b>Nimbin Disposal</b>					
51,900	51,900	Annual Charge	13,100	65,000	67,600	70,000	72,500
61,900	61,900	Fees & Charges	6,000	67,900	70,600	73,100	75,700
6,500	6,500	Recycling Sales - recycling store	300	6,800	7,100	7,300	7,600
		<b>Waste Disposal - Organics</b>					
20,000	20,000	Fees & Charges	1,000	21,000	21,800	22,600	23,400
763,500	763,500	Internal Charges - Income	(68,500)	695,000	722,800	748,100	774,300
15,400	15,400	Weighbridge Fees	800	16,200	16,800	17,400	18,000
		<b>Resource Recovery</b>					
608,200	488,200	Fees & Charges	(133,100)	475,100	494,100	511,300	529,200
0	0	Natural Disaster Grant	900,861	900,861	0	0	0
8,200	8,200	Recycling Sales - recycling store	(2,700)	5,500	5,700	5,900	6,100
		<b>Waste Disposal - Materials Recovery Facility</b>					
1,571,700	766,700	Fees & Charges	(466,700)	1,105,000	1,149,100	1,189,300	1,230,900
1,015,500	1,015,500	Container Deposit Scheme	90,100	1,105,600	1,149,800	1,190,000	1,231,600
<b>10,009,600</b>	<b>9,615,000</b>	<b>Total Operating Revenue</b>	<b>(530,439)</b>	<b>9,479,161</b>	<b>9,802,300</b>	<b>10,145,400</b>	<b>10,500,600</b>
		<b>Operating Expenditure</b>					
		<b>Waste Disposal - Operations</b>					
157,000	110,000	Public Place Waste Bins	(35,200)	121,800	124,300	126,800	129,300
14,700	14,700	Illegal Dumping Collection	(5,600)	9,100	9,200	9,300	9,400
812,900	964,400	Management Costs	21,500	834,400	969,700	1,078,800	1,127,600
2,848,500	3,985,700	Lismore Disposal Operating Costs	1,275,200	4,123,700	2,586,400	3,005,400	3,056,300
144,000	83,800	Maintenance Costs	917,161	1,061,161	164,200	167,800	171,500
0	284,300	Waste Fire - Insurance Costs	0	0	0	0	0
378,700	189,800	Waste Disposal - Organics Costs	1,118,600	1,497,300	282,500	286,700	291,000
649,900	785,900	Resource Recovery - Lismore Operations	(36,700)	613,200	630,600	646,400	662,700
773,100	760,200	Resource Recovery - Recycling Costs	83,400	856,500	874,300	891,200	908,400
0	0	MRF Management & Administration	0	0	0	0	0
49,800	29,850	MRF - Cost of Sales	(39,700)	10,100	10,300	10,500	10,700
1,322,900	1,077,400	MRF - Production Costs	(153,200)	1,169,700	1,196,300	1,221,700	1,247,600
		<b>Nimbin Disposal Costs</b>					
189,800	239,300	Nimbin Disposal Costs	20,600	210,400	215,000	219,300	223,800
		<b>Depreciation</b>					
1,027,600	1,027,600	Depreciation	(70,100)	957,500	967,100	976,800	986,600

**Directorate: Chief Operating Office**  
**Program: Northern Rivers Waste Disposal**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
		<b>Activity Based Costing</b>					
718,800	718,800	Support Charges - Waste Disposal	21,435	740,235	775,519	792,170	832,521
74,600	74,600	NCP Charges	(11,700)	62,900	63,800	64,800	65,800
14,200	14,200	Support Charges - Nimbin Waste Disposal	2,092	16,292	16,654	16,973	17,511
<b>9,176,500</b>	<b>10,360,550</b>	<b>Total Operating Expenditure</b>	<b>3,107,787</b>	<b>12,284,287</b>	<b>8,885,873</b>	<b>9,514,643</b>	<b>9,740,733</b>
<b>833,100</b>	<b>(745,550)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(3,638,226)</b>	<b>(2,805,126)</b>	<b>916,427</b>	<b>630,757</b>	<b>759,867</b>
<b>1,860,700</b>	<b>282,050</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(3,708,326)</b>	<b>(1,847,626)</b>	<b>1,883,527</b>	<b>1,607,557</b>	<b>1,746,467</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		6,885,903	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		3,400,000	2,680,000	2,500,000	0
		Transfer from Reserves		2,309,100	686,700	0	0
		Capital Expenditure		10,288,397	3,369,958	2,500,000	150,000
		Loan Repayments		744,800	723,600	599,700	662,000
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(285,820)</b>	<b>1,156,669</b>	<b>1,007,857</b>	<b>934,467</b>

**Directorate: Chief Operating Office**  
**Program: Waste Minimisation**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Waste Minimisation &amp; Farming</b>					
16,000	0	Farming Revenues	800	16,800	17,500	18,100	18,700
1,115,200	1,115,200	Waste Minimisation Revenues	(1,115,200)	0	1,229,600	1,291,100	1,355,700
<b>1,131,200</b>	<b>1,115,200</b>	<b>Total Operating Revenue</b>	<b>(1,114,400)</b>	<b>16,800</b>	<b>1,247,100</b>	<b>1,309,200</b>	<b>1,374,400</b>
		<b>Operating Expenditure</b>					
		<b>Waste Minimisation &amp; Farming</b>					
49,600	31,600	Management Costs	(13,600)	36,000	37,100	38,100	39,200
8,600	8,600	Equipment Maintenance	(8,600)	0	0	0	0
115,100	87,100	Waste Strategies & Education	(21,900)	93,200	95,700	98,000	100,400
401,800	281,800	WRWF Tip Vouchers	12,100	413,900	420,100	426,400	432,800
204,100	133,100	Drop Off Centres	(59,800)	144,300	147,000	149,700	152,400
5,200	2,200	Public Place Recycling	3,600	8,800	8,900	9,000	9,100
11,500	11,500	Farmland	300	11,800	12,000	12,200	12,400
139,500	139,500	Support Charges	(16,147)	123,353	127,557	130,539	134,959
<b>935,400</b>	<b>695,400</b>	<b>Total Operating Expenditure</b>	<b>(104,047)</b>	<b>831,353</b>	<b>848,357</b>	<b>863,939</b>	<b>881,259</b>
<b>195,800</b>	<b>419,800</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,010,353)</b>	<b>(814,553)</b>	<b>398,743</b>	<b>445,261</b>	<b>493,141</b>
<b>195,800</b>	<b>419,800</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,010,353)</b>	<b>(814,553)</b>	<b>398,743</b>	<b>445,261</b>	<b>493,141</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		819,553	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	393,243	439,361	486,841
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>5,000</b>	<b>5,500</b>	<b>5,900</b>	<b>6,300</b>

**Directorate: Chief Operating Office**  
**Program: Northern Rivers Quarry**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
100,000	100,000	Lease Revenues	5,000	105,000	109,200	113,000	117,000
320,000	341,000	Royalty Payments	75,000	395,000	410,800	425,200	440,100
5,000	5,000	Other Quarries - Other Revenue	300	5,300	5,500	5,700	5,900
1,570,000	1,419,000	Blakebrook Quarry - Product Sales	(234,500)	1,335,500	1,388,900	1,437,500	1,487,800
66,000	164,000	Blakebrook Quarry - Fees & Charges	62,500	128,500	133,600	138,300	143,100
0	0	Blakebrook Quarry - Other Revenue	0	0	0	0	0
2,536,700	4,806,700	Blakebrook Quarry - Sales to Council	2,463,300	5,000,000	5,200,000	5,382,000	5,570,400
<b>4,597,700</b>	<b>6,835,700</b>	<b>Total Operating Revenue</b>	<b>2,371,600</b>	<b>6,969,300</b>	<b>7,248,000</b>	<b>7,501,700</b>	<b>7,764,300</b>
		<b>Operating Expenditure</b>					
29,100	29,100	Asphalt - Cost of Sales	5,400	34,500	35,000	35,500	36,000
(900)	(900)	Asphalt - Management & Administration	900	0	0	0	0
0	118,000	Asphalt - Production Costs	205,000	205,000	208,100	211,200	214,400
38,000	0	Asphalt - Production Costs	(38,000)	0	0	0	0
890,900	725,000	Blakebrook Quarry - Cost of Sales	(71,265)	819,635	839,400	857,900	876,900
419,700	455,400	Blakebrook Quarry - Mgmt & Admin	189,900	609,600	622,500	638,200	654,200
2,054,700	3,074,200	Blakebrook Quarry - Production Cost	1,478,840	3,533,540	3,588,400	3,643,600	3,699,700
361,300	581,300	Blakebrook Quarry - Site Maintenance	284,500	645,800	328,600	336,500	344,700
0	450,000	Blakebrook Quarry - Stores & Stock Adj	0	0	0	0	0
69,900	69,900	Other Quarries - Cost Of Sales	(69,900)	0	0	0	0
21,300	21,300	Other Quarries - Mgmt & Admin	3,700	25,000	25,900	26,700	27,500
128,200	128,200	Other Quarries - Site Maintenance	(128,200)	0	0	0	0
(900)	(900)	Pre Coat - Mgmt & Admin	19,700	18,800	19,500	20,100	20,700
0	0	Pre Coat - Production Costs	0	0	0	0	0
0	0	Pre Coat - Stores & Stock Adjustment	0	0	0	0	0
12,000	12,000	Support Costs- Asphalt Plant	3,186	15,186	15,421	15,653	15,897
338,900	338,900	Support Costs - Blakebrook Quarry	20,698	359,598	375,658	383,720	399,482
47,700	47,700	NCP Charges - Blakebrook Quarry	(29,300)	18,400	18,700	19,000	19,300
88,300	88,300	Depreciation Expenses - Asphalt Plant	43,800	132,100	132,400	132,700	133,000
12,500	12,500	Depreciation Expenses - Blakebrook Quarry	8,600	21,100	21,300	21,500	21,700
<b>4,510,700</b>	<b>6,150,000</b>	<b>Total Operating Expenditure</b>	<b>1,927,559</b>	<b>6,438,259</b>	<b>6,230,879</b>	<b>6,342,273</b>	<b>6,463,479</b>
<b>87,000</b>	<b>685,700</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>444,041</b>	<b>531,041</b>	<b>1,017,121</b>	<b>1,159,427</b>	<b>1,300,821</b>
<b>187,800</b>	<b>786,500</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>496,441</b>	<b>684,241</b>	<b>1,170,821</b>	<b>1,313,627</b>	<b>1,455,521</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		252,500	160,000	160,000	160,000
		Loan Repayments		170,300	26,900	28,800	30,900
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>261,441</b>	<b>983,921</b>	<b>1,124,827</b>	<b>1,264,621</b>

**Directorate: Chief Operating Office**  
**Program: Lismore Memorial Gardens**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
370,000	353,000	Fees & Charges - Crematorium	6,200	376,200	391,300	405,000	419,100
613,000	632,500	Fees & Charges - Lawn Cemetery	168,200	781,200	812,400	840,800	870,200
100,000	100,000	Fees & Charges - Other Cemeteries	5,000	105,000	109,200	113,100	117,100
<b>1,083,000</b>	<b>1,085,500</b>	<b>Total Operating Revenue</b>	<b>179,400</b>	<b>1,262,400</b>	<b>1,312,900</b>	<b>1,358,900</b>	<b>1,406,400</b>
		<b>Operating Expenditure</b>					
		<b>Lawn Cemetery</b>					
56,900	121,900	Management Costs	2,600	59,500	61,500	63,300	65,100
0	0	Interest on Loans	7,800	7,800	6,300	4,700	3,000
137,300	125,050	Operating Costs	35,600	172,900	176,800	180,500	184,200
42,000	24,000	Plaques	1,300	43,300	43,900	44,600	45,300
5,000	5,000	Civic Pride - Service Level Agreement	(5,000)	0	0	0	0
206,300	208,100	Surrounds Maintenance	12,100	218,400	223,600	228,600	233,600
61,500	61,500	Support Charges	5,743	67,243	70,465	72,125	74,770
28,700	28,700	Corporate Charges	(5,500)	23,200	23,500	23,900	24,300
0	0			0	0	0	0
0	0	<b>Crematorium</b>		0	0	0	0
112,300	94,300	Management	5,000	117,300	121,400	125,000	128,700
216,500	185,950	Operating Costs	75,800	292,300	269,300	275,300	281,500
13,200	13,200	Plaques	400	13,600	13,800	14,000	14,200
0	18,000	Cremator Maintenance	0	0	0	0	0
3,000	3,000	Furniture & Fittings Maintenance	100	3,100	3,100	3,100	3,100
3,000	3,000	Plant and Equipment Maintenance	100	3,100	3,100	3,100	3,100
0	0	Residential Property Expenses	5,000	5,000	5,100	5,200	5,300
41,100	41,100	Support Charges	5,494	46,594	48,460	49,525	51,055
		<b>Other Cemeteries</b>					
13,900	13,900	Operating Costs	600	14,500	14,900	15,300	15,700
10,500	0	Civic Pride - Service Level Agreement	(10,500)	0	0	0	0
42,300	64,300	Surrounds Maintenance	18,300	60,600	61,800	62,900	64,000
		<b>Depreciation Expenses</b>					
41,600	41,600	Lismore Memorial Gardens	13,700	55,300	56,000	56,700	57,500
<b>1,035,100</b>	<b>1,052,600</b>	<b>Total Operating Expenditure</b>	<b>168,637</b>	<b>1,203,737</b>	<b>1,203,025</b>	<b>1,227,850</b>	<b>1,254,425</b>
<b>47,900</b>	<b>32,900</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>10,763</b>	<b>58,663</b>	<b>109,875</b>	<b>131,050</b>	<b>151,975</b>
<b>89,500</b>	<b>74,500</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>24,463</b>	<b>113,963</b>	<b>165,875</b>	<b>187,750</b>	<b>209,475</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		18,800	20,300	21,900	23,600
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>95,163</b>	<b>145,575</b>	<b>165,850</b>	<b>185,875</b>

**Directorate: Chief Operating Office  
Program: Lismore Regional Airport**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
188,300	34,900	Fees & Charges	(118,800)	69,500	72,400	74,900	77,500
<b>188,300</b>	<b>34,900</b>	<b>Total Operating Revenue</b>	<b>(118,800)</b>	<b>69,500</b>	<b>72,400</b>	<b>74,900</b>	<b>77,500</b>
		<b>Operating Expenditure</b>					
158,100	178,100	Management Costs	(25,300)	132,800	137,400	141,500	145,700
64,100	56,600	Compliance Costs	13,700	77,800	79,000	80,200	81,400
0	0	Interest on Loans	1,700	1,700	1,400	1,000	600
174,300	126,300	Operating Costs	23,000	197,300	203,800	209,800	216,000
55,900	6,900	Building Maintenance	1,800	57,700	58,400	59,100	59,800
5,600	0	Civic Pride - Service Level Agreement	200	5,800	5,900	6,000	6,100
30,000	2,500	Lights	900	30,900	31,400	31,900	32,400
6,500	(16,500)	Pavement Maintenance	200	6,700	6,800	6,900	7,000
75,100	77,700	Surrounds Maintenance	(1,400)	73,700	74,900	76,100	77,300
5,900	900	Security Operations	200	6,100	6,200	6,300	6,400
61,300	61,300	Corporate Charges - Airport	3,999	65,299	67,628	69,102	71,445
133,200	133,200	Depreciation Expenses	(27,300)	105,900	139,900	142,100	144,300
<b>770,000</b>	<b>627,000</b>	<b>Total Operating Expenditure</b>	<b>(8,301)</b>	<b>761,699</b>	<b>812,728</b>	<b>830,002</b>	<b>848,445</b>
<b>(581,700)</b>	<b>(592,100)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(110,499)</b>	<b>(692,199)</b>	<b>(740,328)</b>	<b>(755,102)</b>	<b>(770,945)</b>
<b>(448,500)</b>	<b>(458,900)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(137,799)</b>	<b>(586,299)</b>	<b>(600,428)</b>	<b>(613,002)</b>	<b>(626,645)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		3,760,000	410,000	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		3,760,000	410,000	0	0
		Loan Repayments		10,200	10,500	10,900	11,300
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(596,499)</b>	<b>(610,928)</b>	<b>(623,902)</b>	<b>(637,945)</b>

**Directorate: Chief Operating Office**  
**Program: Workshop & Fleet Operations**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
7,936,900	7,936,900	Fleet - Internal Plant Hire Fees	1,181,100	9,118,000	9,254,800	9,393,600	9,534,500
34,400	34,400	Plant Running Costs	1,700	36,100	37,500	38,800	40,200
255,000	255,000	Fleet Special Purpose Grants	12,800	267,800	278,500	288,200	298,300
369,100	369,100	Sign Shop Revenues	18,400	387,500	403,000	417,100	431,700
400,000	222,000	Plant Shop Revenue	20,000	420,000	436,800	452,100	467,900
<b>8,995,400</b>	<b>8,817,400</b>	<b>Total Operating Revenue</b>	<b>1,234,000</b>	<b>10,229,400</b>	<b>10,410,600</b>	<b>10,589,800</b>	<b>10,772,600</b>
		<b>Operating Expenditure</b>					
5,402,400	5,409,100	Plant Running Costs	408,757	5,811,157	5,976,506	6,084,624	6,206,466
872,700	788,700	Plant Workshop Management Costs	(275,000)	597,700	618,300	636,500	655,200
295,300	286,800	Plant Workshop Operating Costs	74,600	369,900	375,900	382,000	388,200
19,700	19,700	Fabrication Shop - Private Work Cost	500	20,200	20,500	20,800	21,100
289,900	214,900	Fabrication Shop - Internal Works	69,600	359,500	370,100	379,700	389,500
100	100	Plant Workshop Training	(100)	0	0	0	0
11,000	11,000	Sign Shop - Operating Costs	8,700	19,700	20,000	20,300	20,600
49,600	49,600	Sign Shop - Misc Private Works Costs	4,900	54,500	56,000	57,400	58,800
148,900	173,500	Sign Shop - Internal Works	23,700	172,600	177,800	182,500	187,300
513,300	513,300	Support Charges	19,957	533,257	563,206	575,424	599,266
(1,887,800)	(1,887,800)	Allocation to Plant Items	654,743	(1,233,057)	(1,278,906)	(1,305,724)	(1,344,366)
107,800	107,800	Net Loss on Disposal of Assets	0	107,800	107,800	107,800	107,800
1,605,400	1,605,400	Depreciation Expenses	(74,000)	1,531,400	1,532,100	1,532,800	1,533,500
<b>7,428,300</b>	<b>7,292,100</b>	<b>Total Operating Expenditure</b>	<b>916,357</b>	<b>8,344,657</b>	<b>8,539,306</b>	<b>8,674,124</b>	<b>8,823,366</b>
<b>1,567,100</b>	<b>1,525,300</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>317,643</b>	<b>1,884,743</b>	<b>1,871,294</b>	<b>1,915,676</b>	<b>1,949,234</b>
<b>3,280,300</b>	<b>3,238,500</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>243,643</b>	<b>3,523,943</b>	<b>3,511,194</b>	<b>3,556,276</b>	<b>3,590,534</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		1,124,500	758,200	486,400	349,500
		Loan Borrowings		1,500,000	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		5,493,600	4,739,000	2,356,400	2,575,100
		Loan Repayments		59,600	123,500	129,300	135,500
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>595,243</b>	<b>(593,106)</b>	<b>1,556,976</b>	<b>1,229,434</b>



**Directorate: Chief Operating Office**  
**Program: Lismore Wastewater**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
14,144,000	14,144,000	Annual Charge	644,000	14,788,000	15,231,600	15,688,500	16,159,200
(217,600)	(217,600)	Abandonments	(700)	(218,300)	(217,600)	(217,600)	(217,600)
270,600	270,600	Trade Waste	13,500	284,100	295,500	305,800	316,500
3,000	3,000	Other Revenues	200	3,200	3,300	3,400	3,500
17,100	17,100	Residential Housing Rental	900	18,000	18,700	19,400	20,100
190,000	190,000	Weighbridge Fees	9,500	199,500	207,500	214,800	222,300
500	500	Mobile Phone - Personal Contributions	0	500	500	500	500
30,000	30,000	Interest Charges - Wastewater	22,300	52,300	54,400	56,300	58,300
306,600	661,100	Interest - Operating Funds	1,059,300	1,365,900	1,420,500	1,470,200	1,521,700
140,700	1,020,700	Wastewater Special Purpose Grants	(14,300)	126,400	130,900	134,800	138,800
363,200	363,200	Wastewater - Internal Plant Hire Fees	177,200	540,400	548,500	556,700	565,100
<b>15,248,100</b>	<b>16,482,600</b>	<b>Total Operating Revenue</b>	<b>1,911,900</b>	<b>17,160,000</b>	<b>17,693,800</b>	<b>18,232,800</b>	<b>18,788,400</b>
		<b>Operating Expenditure</b>					
		<b>Expenses</b>					
510,300	510,300	Management Costs	22,900	533,200	551,700	568,000	584,800
148,600	148,600	Administration Costs	4,800	153,400	156,600	159,700	162,800
14,200	14,200	Asset Management	400	14,600	14,800	15,000	15,200
110,800	110,800	Plant Running Costs	3,500	114,300	116,600	118,900	121,200
2,000	2,000	Strategic Planning Projects	100	2,100	2,100	2,100	2,100
711,000	711,000	Interest Paid	(63,000)	648,000	588,800	533,000	473,100
60,200	60,200	General & WHS Training	0	60,200	62,300	64,200	66,100
201,400	201,400	Sewer ELE (Expense)	73,200	274,600	284,100	292,700	301,400
55,000	55,000	Sewer Workers Compensation Insurance	15,000	70,000	71,100	72,200	73,300
130,000	130,000	Sewer Superannuation Payments	24,600	154,600	156,900	159,300	161,700
(74,300)	(74,300)	Sewer Oncost Credit - Salaries	(105,300)	(179,600)	(182,300)	(185,000)	(187,800)
(372,300)	(372,300)	Sewer Oncost Credit - Wages	(7,500)	(379,800)	(392,100)	(403,400)	(414,700)
241,200	241,200	Civic Pride Service Level Agreement	(241,200)	0	0	0	0
809,700	809,700	O&M Pump Stations	199,300	1,009,000	1,035,300	1,061,300	1,088,000
745,900	745,900	O&M Mains	26,900	772,800	790,600	807,200	824,300
2,350,000	2,350,000	O&M Treatment	(390,500)	1,959,500	2,011,200	2,602,300	2,665,900
709,800	709,800	O&M Other	26,500	736,300	754,900	771,900	789,500
90,500	90,500	Sewer Trade Waste Management	4,100	94,600	97,900	100,800	103,800
0	5,380,000	Natural Disaster Emergency Works	0	0	0	0	0
7,400	7,400	Dividend To General Fund	22,700	30,100	30,600	31,100	31,600
1,384,600	1,384,600	Governance Charges	41,400	1,426,000	1,475,900	1,497,200	1,556,800
873,300	873,300	Support Charges	(61,692)	811,608	844,279	862,824	903,097
214,300	214,300	Support Charges	(52,856)	161,444	166,109	169,421	172,826
5,000	5,000	Mayoral SCU Scholarship	200	5,200	5,300	5,400	5,500

**Directorate: Chief Operating Office  
Program: Lismore Wastewater**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
5,943,900	5,943,900	Depreciation Expenses	(692,400)	5,251,500	6,050,500	6,141,000	6,232,900
600,000	600,000	Profit/Loss on Asset Disposal	18,000	618,000	627,300	636,700	646,300
<b>15,472,500</b>	<b>20,852,500</b>	<b>Total Operating Expenditure</b>	<b>(1,130,849)</b>	<b>14,341,651</b>	<b>15,320,488</b>	<b>16,083,846</b>	<b>16,379,723</b>
<b>(224,400)</b>	<b>(4,369,900)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>3,042,749</b>	<b>2,818,349</b>	<b>2,373,312</b>	<b>2,148,954</b>	<b>2,408,677</b>
<b>6,319,500</b>	<b>2,174,000</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>2,368,349</b>	<b>8,687,849</b>	<b>9,051,112</b>	<b>8,926,654</b>	<b>9,287,877</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		33,004,100	11,929,100	7,929,100	929,100
		Asset Sales		0	27,300	9,100	18,200
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		37,778,600	14,305,100	10,772,700	6,673,900
		Loan Repayments		1,540,200	1,346,100	1,402,600	1,461,900
		Transfer to Reserves		2,373,149	5,356,312	4,689,554	2,099,377
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Directorate: Chief Operating Office**  
**Program: Lismore Water**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
5,733,000	5,733,000	Annual Charges	204,000	5,937,000	6,233,900	6,545,600	6,742,000
127,300	127,300	Pensioner Subsidies Received	0	127,300	132,400	137,000	141,800
(231,400)	(231,400)	Abandonments	0	(231,400)	(231,400)	(231,400)	(231,400)
10,744,000	10,744,000	Consumption Charges	(85,000)	10,659,000	11,192,000	11,751,600	12,104,100
100	100	Other Revenue	0	100	100	100	100
82,900	82,900	Interest Charges	0	82,900	86,200	89,200	92,300
190,600	190,600	Fees & Charges	9,500	200,100	208,100	215,500	223,000
7,700	7,700	Operating Grants	400	8,100	8,400	8,700	9,000
174,500	376,300	Interest on Investments	275,500	450,000	468,000	484,400	501,400
374,400	374,400	Internal Plant Hire Fees	27,500	401,900	407,900	414,000	420,200
<b>17,203,100</b>	<b>17,404,900</b>	<b>Total Operating Revenue</b>	<b>431,900</b>	<b>17,635,000</b>	<b>18,505,600</b>	<b>19,414,700</b>	<b>20,002,500</b>
		<b>Operating Expenditure</b>					
762,800	762,800	Management Costs	34,100	796,900	824,400	848,900	874,100
132,600	132,600	Administration Costs	4,000	136,600	138,900	141,200	143,500
16,700	16,700	Asset Management	500	17,200	17,500	17,800	18,100
223,700	223,700	Plant Running Costs	7,100	230,800	235,200	239,600	244,100
40,000	40,000	Water External Bill Processing	1,200	41,200	41,800	42,400	43,000
455,700	455,700	Water Interest Paid	(37,800)	417,900	376,100	333,000	286,900
84,500	84,500	Water Staff Training	14,400	98,900	102,400	105,500	108,700
317,700	317,700	Water ELE (Expense)	23,000	340,700	352,600	363,300	374,400
57,000	57,000	Water Workers Compensation Insurance	15,000	72,000	73,100	74,200	75,300
130,000	130,000	Water Superannuation Payments	20,800	150,800	153,100	155,400	157,700
(70,600)	(70,600)	Water Oncost Credits - Salaries	(78,500)	(149,100)	(151,300)	(153,600)	(155,900)
(423,800)	(423,800)	Water Oncost Credits - Wages	(89,500)	(513,300)	(529,900)	(544,800)	(560,200)
34,700	34,700	Civic Pride Service Level Agreement	(34,700)	0	0	0	0
122,600	122,600	Water O&M Pump Stations	5,700	128,300	133,700	139,200	144,900
8,500	8,500	Water O&M Dams & Weirs	400	8,900	8,900	8,900	8,900
148,400	148,400	General Maintenance	6,200	154,600	159,300	163,500	167,800
25,500	25,500	Operating Costs	800	26,300	26,700	27,100	27,500
81,900	81,900	Water O&M Reservoirs	2,800	84,700	86,200	87,700	89,300
1,447,100	1,357,100	Water O&M Mains	54,600	1,501,700	1,535,400	1,567,200	1,599,700
24,800	24,800	Water Mains Maintenance	700	25,500	25,900	26,300	26,700
95,600	185,600	Water O&M Treatment	3,600	99,200	101,400	103,400	105,400
0	269,500	Natural Disaster - Emergency	0	0	0	0	0
6,430,700	6,430,700	Bulk Water Purchase	111,500	6,542,200	7,000,200	7,490,200	7,939,600
193,300	193,300	Support Charges	(65,992)	127,308	131,113	133,681	136,318
806,800	806,800	Support Charges	(23,387)	783,413	816,664	835,327	876,204
23,800	23,800	Dividend To General Fund	(4,200)	19,600	19,900	20,200	20,500
1,384,600	1,384,600	Governance Charges	335,000	1,719,600	1,779,800	1,805,500	1,877,300
5,000	5,000	Mayoral SCU Scholarship	200	5,200	5,300	5,400	5,500

**Directorate: Chief Operating Office  
Program: Lismore Water**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
3,546,700	3,546,700	Depreciation Expenses	324,200	3,870,900	3,928,800	3,987,500	4,047,100
1,300,000	1,300,000	Net loss from the disposal of assets	39,000	1,339,000	1,359,100	1,379,500	1,400,200
<b>17,406,300</b>	<b>17,675,800</b>	<b>Total Operating Expenditure</b>	<b>670,721</b>	<b>18,077,021</b>	<b>18,752,276</b>	<b>19,403,508</b>	<b>20,082,622</b>
<b>(203,200)</b>	<b>(270,900)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(238,821)</b>	<b>(442,021)</b>	<b>(246,676)</b>	<b>11,192</b>	<b>(80,122)</b>
<b>4,643,500</b>	<b>4,575,800</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>124,379</b>	<b>4,767,879</b>	<b>5,041,224</b>	<b>5,378,192</b>	<b>5,367,178</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		5,663,400	221,900	229,700	237,700
		Asset Sales		0	31,800	9,100	9,100
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		5,193,921	0	0	0
		Capital Expenditure		14,862,500	3,805,500	3,768,700	3,776,600
		Loan Repayments		762,700	803,600	846,900	892,700
		Transfer to Reserves		0	685,824	1,001,392	944,678
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates

Directorate: Chief Financial Office

Budget Summary



Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
<b>Operating Revenue</b>							
233,200	145,200	Art Gallery	11,400	244,600	252,000	259,200	266,500
2,068,800	2,034,500	Leisure Activities	(53,800)	2,015,000	2,212,400	2,289,700	2,369,800
219,100	219,100	Tourism, Events & Facilities	11,100	230,200	239,300	247,700	256,400
0	0	Chief Financial Office	0	0	0	0	0
0	0	Customer Contact & Community Engagement	197,600	197,600	0	0	0
179,000	179,000	Public Libraries	3,700	182,700	186,400	190,300	194,200
37,131,900	52,796,800	Finance	2,629,100	39,761,000	41,136,400	42,379,700	43,660,600
0	15,000	Procurement	0	0	0	0	0
95,000	95,000	Information Technology Services	33,500	128,500	133,600	138,300	143,100
91,300	210,700	People & Culture	4,600	95,900	99,700	103,100	106,700
<b>40,018,300</b>	<b>55,695,300</b>	<b>Total Operating Revenue</b>	<b>2,837,200</b>	<b>42,855,500</b>	<b>44,259,800</b>	<b>45,608,000</b>	<b>46,997,300</b>
<b>Operating Expenditure</b>							
887,700	1,042,000	Art Gallery	35,111	922,811	929,234	946,403	964,273
3,914,700	3,881,400	Leisure Activities	430,543	4,345,243	4,478,382	4,524,628	4,594,875
1,719,100	2,152,500	Tourism, Events & Facilities	246,887	1,965,987	1,955,359	1,948,152	1,992,726
633,600	633,600	Chief Financial Office	(206,134)	427,466	442,690	455,073	468,036
(2,211,100)	(2,205,000)	Customer Contact & Community Engagement	1,672,300	(538,800)	(761,900)	(784,600)	(808,000)
1,971,200	1,971,200	Public Libraries	166,452	2,137,652	2,171,890	2,206,446	2,242,330
2,289,400	3,331,500	Finance	(1,949,356)	340,044	326,131	327,996	396,252
1,091,700	1,106,700	Procurement	(410,900)	680,800	703,500	723,700	744,500
458,000	558,200	Information Technology Services	(327,750)	130,250	135,400	140,100	144,900
91,300	253,900	People & Culture	(4,916)	86,384	(144,524)	(47,870)	52,938
<b>10,845,600</b>	<b>12,726,000</b>	<b>Total Operating Expenditure</b>	<b>(347,762)</b>	<b>10,497,838</b>	<b>10,236,161</b>	<b>10,440,029</b>	<b>10,792,830</b>
<b>29,172,700</b>	<b>42,969,300</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>3,184,962</b>	<b>32,357,662</b>	<b>34,023,639</b>	<b>35,167,971</b>	<b>36,204,470</b>
<b>29,638,400</b>	<b>43,435,000</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>3,329,662</b>	<b>32,968,062</b>	<b>34,642,139</b>	<b>35,794,671</b>	<b>36,839,570</b>
<b>Capital Movements</b>							
		Capital Grants and Contributions		1,165,100	1,194,100	1,224,000	1,254,800
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		493,100	510,200	525,300	540,900
		Loan Repayments		1,502,500	1,162,600	969,700	585,700
		Transfer to Reserves		1,894,600	1,779,100	1,777,000	1,827,700
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>30,242,962</b>	<b>32,384,339</b>	<b>33,746,671</b>	<b>35,140,070</b>

**Directorate: Chief Financial Office**  
**Program: Art Gallery**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
52,000	29,000	Art Gallery Contributions and Donations	2,600	54,600	56,700	58,800	60,900
12,100	11,100	Art Gallery Other Revenues Fees & Charges	700	12,800	13,300	13,700	14,200
73,200	20,000	Art Gallery Other Revenues	3,700	76,900	79,900	82,800	85,700
86,100	85,100	Art Gallery Special Purpose Grants	3,900	90,000	91,400	92,800	94,200
9,800	0	Quadrangle Fees & Charges	500	10,300	10,700	11,100	11,500
0	0	Quadrangle - Operating Contributions	0	0	0	0	0
0	0	Quadrangle - Operating Grants	0	0	0	0	0
<b>233,200</b>	<b>145,200</b>	<b>Total Operating Revenue</b>	<b>11,400</b>	<b>244,600</b>	<b>252,000</b>	<b>259,200</b>	<b>266,500</b>
		<b>Operating Expenditure</b>					
		<b>Chief Operating Office</b>					
357,300	356,900	Art Gallery Management Costs	(50,300)	307,000	317,700	327,200	336,900
70,900	39,275	Administration Costs	3,200	74,100	77,100	80,100	83,200
12,000	8,400	Artist Fees	400	12,400	12,600	12,800	13,000
13,000	2,000	Building Maintenance	400	13,400	13,600	13,800	14,000
10,000	2,000	Cleaning	300	10,300	10,500	10,700	10,900
2,400	2,400	Environment and Security	100	2,500	2,500	2,500	2,500
34,500	23,000	Program/Production	1,100	35,600	36,100	36,600	37,100
2,000	0	Event Space Hire	100	2,100	2,100	2,100	2,100
10,000	10,000	Touring/Travel	300	10,300	10,400	10,500	10,600
0	5,000	Hannah Cabinet Costs	16,000	16,000	0	0	0
0	0	Interest on Loans	54,300	54,300	49,900	45,700	41,100
2,600	2,400	Maintenance - Public Art	100	2,700	2,700	2,700	2,700
8,900	8,900	Operating Costs	400	9,300	9,800	10,300	10,800
3,600	600	Permanent Collection Conservation	100	3,700	3,800	3,900	4,000
16,000	8,800	Public Programmes	500	16,500	16,700	16,900	17,100
1,500	0	Merchandise - Souvenir Cost of Sales	0	1,500	1,500	1,500	1,500
2,000	0	Sponsorship Costs	100	2,100	2,100	2,100	2,100
5,500	4,300	Marketing/Promotion	200	5,700	5,700	5,700	5,700
4,100	6,500	Youth Week	100	4,200	4,300	4,400	4,500
29,200	29,200	Contribution to Arts Northern Rivers	900	30,100	30,600	31,100	31,600
84,000	289,000	Arts Funding Program - Grant Projects	6,000	90,000	91,300	92,600	93,900
65,300	90,425	Quadrangle	(2,300)	63,000	64,900	66,600	68,300
15,900	15,900	Corporate Charges - Depreciation	(8,300)	7,600	7,700	7,800	7,900
137,000	137,000	Corporate Charges - Support Charges	11,411	148,411	155,634	158,803	162,773
<b>887,700</b>	<b>1,042,000</b>	<b>Total Operating Expenditure</b>	<b>35,111</b>	<b>922,811</b>	<b>929,234</b>	<b>946,403</b>	<b>964,273</b>
<b>(654,500)</b>	<b>(896,800)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(23,711)</b>	<b>(678,211)</b>	<b>(677,234)</b>	<b>(687,203)</b>	<b>(697,773)</b>
<b>(638,600)</b>	<b>(880,900)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(32,011)</b>	<b>(670,611)</b>	<b>(669,534)</b>	<b>(679,403)</b>	<b>(689,873)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		111,400	115,500	119,800	124,300
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(782,011)</b>	<b>(785,034)</b>	<b>(799,203)</b>	<b>(814,173)</b>

**Directorate: Chief Financial Office**  
**Program: Leisure Activities**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Goonellabah Sports &amp; Aquatic Centre (GSAC)</b>					
2,000	2,000	Fees & Charges - Administration	100	2,100	2,200	2,300	2,400
807,700	807,700	Fees & Charges - Aquatic Centre	36,400	844,100	877,800	908,600	940,400
562,500	562,500	Fees & Charges - Fitness Centre	28,100	590,600	614,300	635,800	658,000
3,700	5,700	Fees & Charges - Functions and Events	200	3,900	4,100	4,200	4,300
69,100	69,100	Fees & Charges - Sports Courts	3,500	72,600	75,500	78,100	80,800
85,000	85,000	Fees & Charges - Youth Centre Revenue	4,300	89,300	92,900	96,200	99,600
36,300	0	Fees & Charges - Jiu Jitsu	(36,300)	0	0	0	0
213,000	213,000	Other Revenues - GSAC	10,700	223,700	232,600	240,700	249,100
		<b>Lismore Memorial Baths Revenue</b>					
289,500	289,500	Fees & Charges	(100,800)	188,700	313,000	323,800	335,200
<b>2,068,800</b>	<b>2,034,500</b>	<b>Total Operating Revenue</b>	<b>(53,800)</b>	<b>2,015,000</b>	<b>2,212,400</b>	<b>2,289,700</b>	<b>2,369,800</b>
		<b>Operating Expenditure</b>					
		<b>Goonellabah Sports &amp; Aquatic Centre (GSAC)</b>					
124,600	124,600	Management Costs	6,500	131,100	135,100	138,700	142,400
340,700	340,700	Administration Costs	15,300	356,000	368,500	379,600	391,000
81,600	96,600	Cleaning & Maintenance	3,700	85,300	88,300	90,900	93,600
56,800	56,800	Creche Costs	2,600	59,400	61,500	63,300	65,200
84,800	46,800	Group Fitness Costs	3,800	88,600	91,700	94,500	97,300
137,000	117,000	Gym Costs	6,200	143,200	148,200	152,600	157,200
31,500	31,500	Gym Personal Trainer Costs	1,400	32,900	34,100	35,100	36,200
0	0	Interest on Loans	193,400	193,400	141,900	87,300	42,700
121,800	141,800	Kiosk Costs	4,600	126,400	129,600	132,500	135,600
326,000	326,000	Learn to Swim Costs	14,700	340,700	352,600	363,200	374,100
190,600	170,600	Lifeguards	8,600	199,200	206,200	212,400	218,800
24,400	0	Jiu Jitsu Programs	(24,400)	0	0	0	0
19,600	9,600	Skatepark Maintenance	(3,400)	16,200	16,400	16,600	16,800
18,400	18,400	Learn to swim - Holiday Intensive	800	19,200	19,900	20,500	21,100
29,500	29,500	Merchandise Purchases	900	30,400	30,900	31,400	31,900
581,200	605,300	Operating Costs	16,200	597,400	613,700	629,900	646,500
55,000	75,000	Plant and Equipment Maintenance	1,700	56,700	57,600	58,500	59,400
24,100	24,100	Meetings & Training	1,100	25,200	26,100	26,900	27,700
5,100	5,100	Events	200	5,300	5,500	5,700	5,900
12,500	12,500	Sports Programs	400	12,900	13,100	13,300	13,500
112,700	112,700	Corporate Charges - Swimming Pools	12,444	125,144	131,242	133,941	137,531
436,800	436,800	Corporate Charges - GSAC	41,999	478,799	503,440	513,888	527,544
93,300	93,300	Depreciation - Swimming Pools	88,500	181,800	184,500	187,200	190,000
295,000	295,000	Depreciation - GSAC	84,000	379,000	383,800	388,700	393,700

**Directorate: Chief Financial Office**  
**Program: Leisure Activities**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
		<b>Lismore Memorial Baths</b>					
195,000	195,000	Administration Costs	(25,000)	170,000	176,000	181,300	186,700
23,600	23,600	Chemicals	700	24,300	24,700	25,100	25,500
45,900	45,900	Cleaning & Maintenance	2,000	47,900	49,500	50,900	52,400
0	0	Interest on Loans	37,300	37,300	7,000	0	0
51,400	51,400	Kiosk Costs	(12,600)	38,800	54,500	55,600	56,700
9,400	9,400	Learn to Swim Costs	400	9,800	10,100	10,400	10,700
152,600	152,600	Lifeguards	(26,900)	125,700	164,300	169,200	174,300
168,200	168,200	Operating Costs	(8,800)	159,400	179,100	185,100	191,400
52,200	52,200	Plant and Equipment Maintenance	(18,400)	33,800	54,900	55,700	56,500
3,000	3,000	Merchandise - Souvenir Cost of Sales	100	3,100	3,100	3,100	3,100
10,400	10,400	Meetings & Training	500	10,900	11,300	11,600	11,900
<b>3,914,700</b>	<b>3,881,400</b>	<b>Total Operating Expenditure</b>	<b>430,543</b>	<b>4,345,243</b>	<b>4,478,382</b>	<b>4,524,628</b>	<b>4,594,875</b>
<b>(1,845,900)</b>	<b>(1,846,900)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(484,343)</b>	<b>(2,330,243)</b>	<b>(2,265,982)</b>	<b>(2,234,928)</b>	<b>(2,225,075)</b>
<b>(1,457,600)</b>	<b>(1,458,600)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(311,843)</b>	<b>(1,769,443)</b>	<b>(1,697,682)</b>	<b>(1,659,028)</b>	<b>(1,641,375)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		1,391,100	1,047,100	849,900	461,400
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(3,160,543)</b>	<b>(2,744,782)</b>	<b>(2,508,928)</b>	<b>(2,102,775)</b>



**Directorate: Chief Financial Office**  
**Program: Tourism, Events & Facilities**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Events Revenue</b>					
1,600	1,600	Fees & Charges	100	1,700	1,800	1,900	2,000
0	0	Operating Grants	0	0	0	0	0
25,000	25,000	Carols by Candlelight	1,300	26,300	27,300	28,300	29,300
60,500	60,500	Eat The Street	3,000	63,500	66,000	68,300	70,700
0	0	Baseball	0	0	0	0	0
73,500	73,500	Masters Games	3,700	77,200	80,300	83,100	86,000
1,000	1,000	NAIDOC Week	100	1,100	1,100	1,100	1,100
14,500	14,500	Other Revenues	700	15,200	15,800	16,400	17,000
30,000	30,000	NRL/AFL/Rugby Game	1,500	31,500	32,800	33,900	35,100
		<b>Tourism Revenue</b>					
13,000	13,000	Tourism Fees & Charges	700	13,700	14,200	14,700	15,200
<b>219,100</b>	<b>219,100</b>	<b>Total Operating Revenue</b>	<b>11,100</b>	<b>230,200</b>	<b>239,300</b>	<b>247,700</b>	<b>256,400</b>
		<b>Operating Expenditure</b>					
		<b>Events</b>					
41,100	41,100	Events Support Costs - NAIDOC Week	(13,400)	27,700	28,100	28,500	28,900
93,300	93,300	Recreation Officer Costs	16,300	109,600	113,400	116,800	120,300
231,400	218,396	Management Costs	(46,100)	185,300	191,600	197,200	202,900
43,900	40,900	Administration Costs	4,400	48,300	49,200	50,100	51,000
0	327,800	Grant Projects	0	0	0	0	0
159,300	179,300	Festival & Events Contributions/Incentives	44,800	204,100	207,200	210,300	213,400
39,300	35,300	Baseball	1,200	40,500	41,100	41,700	42,300
53,400	50,404	Carols by Candlelight	1,600	55,000	55,800	56,600	57,400
59,600	71,600	Eat The Steet	1,800	61,400	62,300	63,200	64,100
0	25,100	Concert	50,000	50,000	0	0	0
29,500	29,500	Lantern Parade	900	30,400	30,900	31,400	31,900
30,000	30,000	Rugby Union/AFL Match	0	30,000	30,000	30,000	30,000
9,800	9,800	North Coast National Show	10,200	20,000	10,000	10,000	10,000
73,500	73,500	Masters Games Expenses	2,200	75,700	76,800	77,900	79,000
134,700	134,700	Support Charges	15,645	150,345	155,542	158,945	163,181
		<b>Tourism</b>					
20,000	20,000	Tourism Development Costs	2,600	22,600	22,900	23,200	23,500
7,800	7,800	Tourist Signs	200	8,000	8,100	8,200	8,300
112,400	112,400	Management Costs	24,700	137,100	141,900	146,200	150,600
46,400	46,400	Administration Costs	51,600	98,000	99,300	50,600	51,900
4,900	4,900	Building Maintenance	100	5,000	5,100	5,200	5,300
63,600	63,600	Destination & Economy	26,300	89,900	93,000	95,800	98,700
85,700	85,700	Support Charges	16,317	102,017	104,351	106,404	108,608
		<b>Major Rec &amp; Cultural Facilities</b>					
169,100	169,100	Management	8,400	177,500	183,500	188,900	194,400
3,000	54,500	Administration Costs	100	3,100	3,100	3,100	3,100
61,600	61,600	Project Officer	3,600	65,200	67,400	69,400	71,400
0	20,000	Major Grant Projects (pending)	0	0	0	0	0
145,400	145,400	Support Charges	23,326	168,726	174,266	178,004	182,037

**Directorate: Chief Financial Office**  
**Program: Tourism, Events & Facilities**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Expenditure (continued)</b>					
400	400	<b>Depreciation Expenses</b>					
		Depreciation - Furniture & Fittings	100	500	500	500	500
<b>1,719,100</b>	<b>2,152,500</b>	<b>Total Operating Expenditure</b>	<b>246,887</b>	<b>1,965,987</b>	<b>1,955,359</b>	<b>1,948,152</b>	<b>1,992,726</b>
<b>(1,500,000)</b>	<b>(1,933,400)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(235,787)</b>	<b>(1,735,787)</b>	<b>(1,716,059)</b>	<b>(1,700,452)</b>	<b>(1,736,326)</b>
<b>(1,499,600)</b>	<b>(1,933,000)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(235,687)</b>	<b>(1,735,287)</b>	<b>(1,715,559)</b>	<b>(1,699,952)</b>	<b>(1,735,826)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,735,287)</b>	<b>(1,715,559)</b>	<b>(1,699,952)</b>	<b>(1,735,826)</b>

**Directorate: Chief Financial Office**  
**Program: Chief Financial Office**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Corporate Services Other Revenue	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
463,100	463,100	Management Expenses	(116,300)	346,800	358,600	369,100	379,900
5,000	5,000	International Women's Day	200	5,200	5,300	5,400	5,500
165,500	165,500	Support Charges	(90,034)	75,466	78,790	80,573	82,636
<b>633,600</b>	<b>633,600</b>	<b>Total Operating Expenditure</b>	<b>(206,134)</b>	<b>427,466</b>	<b>442,690</b>	<b>455,073</b>	<b>468,036</b>
<b>(633,600)</b>	<b>(633,600)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>206,134</b>	<b>(427,466)</b>	<b>(442,690)</b>	<b>(455,073)</b>	<b>(468,036)</b>
<b>(633,600)</b>	<b>(633,600)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>206,134</b>	<b>(427,466)</b>	<b>(442,690)</b>	<b>(455,073)</b>	<b>(468,036)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(427,466)</b>	<b>(442,690)</b>	<b>(455,073)</b>	<b>(468,036)</b>

**Directorate: Chief Financial Office**  
**Program: Customer Contact & Community Engagement**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Disaster Recovery Grant	197,600	197,600	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>197,600</b>	<b>197,600</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Customer Service</b>					
901,000	901,000	Management Costs	(400)	900,600	931,900	959,700	988,300
2,000	2,000	Administration Costs	100	2,100	2,100	2,100	2,100
(1,578,900)	(1,578,900)	Support Charges - Corp & Comm Relations	671,000	(907,900)	(939,200)	(967,000)	(995,600)
7,000	7,000	Depreciation Expenses	(1,800)	5,200	5,200	5,200	5,200
		<b>Partnering &amp; Community Engagement</b>					
120,000	389,800	Management Costs	230,200	350,200	362,300	373,100	384,200
9,000	13,500	Partnership - Community Engagement	(700)	8,300	8,300	8,300	8,300
6,000	6,000	Disability Action Plan	300	6,300	6,300	6,300	6,300
0	0	Community Recovery - Flood Relief	197,600	197,600	0	0	0
100,000	0	Partners & Community - Partnership	(100,000)	0	0	0	0
3,500	3,500	Section 356 Donations	100	3,600	3,600	3,600	3,600
91,000	1,600	Partners & Community - Engagement	(81,000)	10,000	10,200	10,400	10,600
104,000	25,200	Corporate Planning & Reporting	(42,600)	61,400	63,200	64,800	66,400
(1,975,700)	(1,975,700)	Support Charges - Corporate Planning & Engagemen	799,500	(1,176,200)	(1,215,800)	(1,251,100)	(1,287,400)
<b>(2,211,100)</b>	<b>(2,205,000)</b>	<b>Total Operating Expenditure</b>	<b>1,672,300</b>	<b>(538,800)</b>	<b>(761,900)</b>	<b>(784,600)</b>	<b>(808,000)</b>
<b>2,211,100</b>	<b>2,205,000</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(1,474,700)</b>	<b>736,400</b>	<b>761,900</b>	<b>784,600</b>	<b>808,000</b>
<b>2,218,100</b>	<b>2,212,000</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(1,476,500)</b>	<b>741,600</b>	<b>767,100</b>	<b>789,800</b>	<b>813,200</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>741,600</b>	<b>767,100</b>	<b>789,800</b>	<b>813,200</b>

**Directorate: Chief Financial Office**  
**Program: Public Libraries**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
4,200	4,200	Library Other Revenues	200	4,400	4,600	4,800	5,000
114,100	114,100	Library Special Purpose Grants	2,300	116,400	118,700	121,100	123,500
60,700	60,700	Library Special Purpose Grants	1,200	61,900	63,100	64,400	65,700
<b>179,000</b>	<b>179,000</b>	<b>Total Operating Revenue</b>	<b>3,700</b>	<b>182,700</b>	<b>186,400</b>	<b>190,300</b>	<b>194,200</b>
		<b>Operating Expenditure</b>					
		<b>Customer Service</b>					
1,740,000	1,740,000	Contribution to Richmond Tweed Regional Library	152,000	1,892,000	1,920,400	1,949,200	1,978,400
68,700	68,700	Library Building Expenses	2,800	71,500	74,000	76,600	79,200
9,400	9,400	Library Other Expenses	300	9,700	9,800	9,900	10,000
54,500	54,500	Library Project Costs	1,600	56,100	56,900	57,800	58,700
46,600	46,600	Depreciation Expenses	(12,200)	34,400	34,900	35,400	35,900
52,000	52,000	Support Charges	21,952	73,952	75,890	77,546	80,130
<b>1,971,200</b>	<b>1,971,200</b>	<b>Total Operating Expenditure</b>	<b>166,452</b>	<b>2,137,652</b>	<b>2,171,890</b>	<b>2,206,446</b>	<b>2,242,330</b>
<b>(1,792,200)</b>	<b>(1,792,200)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(162,752)</b>	<b>(1,954,952)</b>	<b>(1,985,490)</b>	<b>(2,016,146)</b>	<b>(2,048,130)</b>
<b>(1,745,600)</b>	<b>(1,745,600)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(174,952)</b>	<b>(1,920,552)</b>	<b>(1,950,590)</b>	<b>(1,980,746)</b>	<b>(2,012,230)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,920,552)</b>	<b>(1,950,590)</b>	<b>(1,980,746)</b>	<b>(2,012,230)</b>

**Directorate: Chief Financial Office**  
**Program: Finance**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Fees & Charges	20,000	20,000	20,800	21,500	22,300
0	13,213,900	Operating Grants	0	0	0	0	0
10,000	1,804,900	Other Revenues	500	10,500	10,900	11,300	11,700
32,418,000	32,411,600	General Rates Revenue	1,249,100	33,667,100	34,845,500	35,890,900	36,967,600
90,000	90,000	Rates Interest Charges	3,300	93,300	96,600	99,500	102,500
(15,000)	(15,000)	Interest Charges - Hardship Write Off	(25,000)	(40,000)	(41,400)	(42,600)	(43,900)
(735,000)	(735,000)	Rates Abandonments	(27,200)	(762,200)	(788,900)	(812,600)	(837,000)
4,951,500	5,194,600	General Purpose Grants	482,000	5,433,500	5,600,500	5,770,600	5,945,900
362,800	782,200	Investment Interest Revenue	910,600	1,273,400	1,324,400	1,370,700	1,418,600
90,300	90,300	Financial Services - Fees & Charges	4,500	94,800	98,600	102,100	105,700
0	0	Financial Services - Other Revenues	0	0	0	0	0
(40,700)	(40,700)	Net Share in JV & Associates	11,300	(29,400)	(30,600)	(31,700)	(32,800)
<b>37,131,900</b>	<b>52,796,800</b>	<b>Total Operating Revenue</b>	<b>2,629,100</b>	<b>39,761,000</b>	<b>41,136,400</b>	<b>42,379,700</b>	<b>43,660,600</b>
		<b>Operating Expenditure</b>					
454,400	454,400	Management Costs	195,200	649,600	672,200	692,300	963,000
342,200	1,384,300	Administration Costs	8,200	350,400	355,700	361,000	366,400
200,000	200,000	Special Projects	(100,000)	100,000	101,500	103,000	104,500
77,900	77,900	Donations (S356)	17,700	95,600	82,200	83,700	85,300
341,400	341,400	Rates & Debt Recovery Costs	12,600	354,000	362,100	369,700	377,500
226,200	226,200	Bank Charges	(19,000)	207,200	210,300	213,400	216,600
1,096,300	1,096,300	Interest Paid	(1,084,300)	12,000	12,200	12,400	12,600
1,000,000	1,000,000	Natural Disaster Event	(1,000,000)	0	0	0	0
(1,449,000)	(1,449,000)	Support Charges	20,244	(1,428,756)	(1,470,069)	(1,507,504)	(1,729,648)
0	0	REMP Projects - Internal Loan	0	0	0	0	0
<b>2,289,400</b>	<b>3,331,500</b>	<b>Total Operating Expenditure</b>	<b>(1,949,356)</b>	<b>340,044</b>	<b>326,131</b>	<b>327,996</b>	<b>396,252</b>
<b>34,842,500</b>	<b>49,465,300</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>4,578,456</b>	<b>39,420,956</b>	<b>40,810,269</b>	<b>42,051,704</b>	<b>43,264,348</b>
<b>34,842,500</b>	<b>49,465,300</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>4,578,456</b>	<b>39,420,956</b>	<b>40,810,269</b>	<b>42,051,704</b>	<b>43,264,348</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		1,165,100	1,194,100	1,224,000	1,254,800
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		493,100	510,200	525,300	540,900
		Loan Repayments		0	0	0	0
		Transfer to Reserves		1,894,600	1,779,100	1,777,000	1,827,700
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>38,198,356</b>	<b>39,715,069</b>	<b>40,973,404</b>	<b>42,150,548</b>

**Directorate: Chief Financial Office**  
**Program: Procurement**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	15,000	Procurement Revenue	0	0	0	0	0
<b>0</b>	<b>15,000</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Procurement</b>					
292,900	292,900	Management Costs	30,100	323,000	334,200	344,200	354,500
0	15,000	Special Projects	15,000	15,000	15,200	15,400	15,600
		<b>Project Management</b>					
482,200	482,200	Management Costs	(482,200)	0	0	0	0
		<b>Delivery Project Management</b>					
299,300	299,300	Management Costs	25,600	324,900	336,000	345,800	355,900
8,400	8,400	Administration Costs	300	8,700	8,800	8,900	9,000
8,900	8,900	Australasian LG Performance Excellence Program	300	9,200	9,300	9,400	9,500
<b>1,091,700</b>	<b>1,106,700</b>	<b>Total Operating Expenditure</b>	<b>(410,900)</b>	<b>680,800</b>	<b>703,500</b>	<b>723,700</b>	<b>744,500</b>
<b>(1,091,700)</b>	<b>(1,091,700)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>410,900</b>	<b>(680,800)</b>	<b>(703,500)</b>	<b>(723,700)</b>	<b>(744,500)</b>
<b>(1,091,700)</b>	<b>(1,091,700)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>410,900</b>	<b>(680,800)</b>	<b>(703,500)</b>	<b>(723,700)</b>	<b>(744,500)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(680,800)</b>	<b>(703,500)</b>	<b>(723,700)</b>	<b>(744,500)</b>

**Directorate: Chief Financial Office**  
**Program: Information Technology Services**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
70,000	70,000	Fees & Charges	23,500	93,500	97,200	100,600	104,100
25,000	25,000	Other Revenues	10,000	35,000	36,400	37,700	39,000
<b>95,000</b>	<b>95,000</b>	<b>Total Operating Revenue</b>	<b>33,500</b>	<b>128,500</b>	<b>133,600</b>	<b>138,300</b>	<b>143,100</b>
		<b>Operating Expenditure</b>					
		<b>Information Services</b>					
9,500	9,500	MyRoadInfo Website	300	9,800	9,900	10,000	10,200
209,300	240,120	IS Management Costs	113,100	322,400	332,800	342,100	351,700
0	0	Administration Costs	1,750	1,750	1,800	1,800	1,800
		<b>Business Systems</b>					
397,700	426,300	Management Costs	(127,800)	269,900	279,300	287,600	296,200
63,200	1,200	Administration Costs	103,300	166,500	169,000	171,500	174,000
0	0	Software Purchases	0	0	0	0	0
281,800	156,480	Business Systems	(281,800)	0	0	0	0
1,090,900	1,113,400	Software Renewals	309,100	1,400,000	1,421,000	1,442,300	1,463,900
		<b>Information Technology Hardware</b>					
691,700	673,700	Management Costs	71,100	762,800	789,500	813,200	837,600
919,800	1,091,000	Administration Costs	247,000	1,166,800	1,184,300	1,202,000	1,220,000
40,800	40,800	Hardware Maintenance	21,000	61,800	62,700	63,600	64,600
517,400	565,400	Software Purchases	28,900	546,300	554,500	562,800	571,200
(4,400)	0	GIS Costs	4,400	0	0	0	0
7,500	7,500	Depreciation Expenses	(5,600)	1,900	1,900	1,900	1,900
(3,767,200)	(3,767,200)	Support Charges	(812,500)	(4,579,700)	(4,671,300)	(4,758,700)	(4,848,200)
<b>458,000</b>	<b>558,200</b>	<b>Total Operating Expenditure</b>	<b>(327,750)</b>	<b>130,250</b>	<b>135,400</b>	<b>140,100</b>	<b>144,900</b>
<b>(363,000)</b>	<b>(463,200)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>361,250</b>	<b>(1,750)</b>	<b>(1,800)</b>	<b>(1,800)</b>	<b>(1,800)</b>
<b>(355,500)</b>	<b>(455,700)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>355,650</b>	<b>150</b>	<b>100</b>	<b>100</b>	<b>100</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>150</b>	<b>100</b>	<b>100</b>	<b>100</b>



**Directorate: Chief Financial Office  
Program: People & Culture**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	119,400	Operating Contributions	0	0	0	0	0
61,200	61,200	Operating Grants	3,100	64,300	66,900	69,200	71,600
30,100	30,100	Other Revenues	1,500	31,600	32,800	33,900	35,100
<b>91,300</b>	<b>210,700</b>	<b>Total Operating Revenue</b>	<b>4,600</b>	<b>95,900</b>	<b>99,700</b>	<b>103,100</b>	<b>106,700</b>
		<b>Operating Expenditure</b>					
735,900	1,087,000	People Management	68,000	803,900	831,500	856,100	881,500
467,500	116,400	Work Health and Safety	13,200	480,700	494,900	507,800	521,100
468,500	322,600	Staff Training	(121,800)	346,700	351,900	357,200	362,500
230,600	496,400	Other Employee Related Costs	148,500	379,100	387,800	395,900	404,100
2,000	44,700	Special Projects	100	2,100	2,100	2,100	2,100
4,842,300	4,842,300	Employee Leave Entitlements (Expense)	1,382,000	6,224,300	6,442,000	6,635,200	6,834,200
787,000	787,000	Workers Compensation Insurance	231,000	1,018,000	1,033,300	1,048,800	1,064,500
2,830,000	2,830,000	Superannuation Payments	570,000	3,400,000	3,451,000	3,502,800	3,555,300
3,000	3,000	Gratuities	100	3,100	3,100	3,100	3,100
(5,205,400)	(5,205,400)	Oncost Credits - Salaries	(2,011,300)	(7,216,700)	(7,452,300)	(7,564,100)	(7,677,600)
(3,958,000)	(3,958,000)	Oncost Credits - Wages	(198,600)	(4,156,600)	(4,218,900)	(4,282,200)	(4,346,400)
(1,112,100)	(1,112,100)	Support Charges	(86,116)	(1,198,216)	(1,470,924)	(1,510,570)	(1,551,462)
<b>91,300</b>	<b>253,900</b>	<b>Total Operating Expenditure</b>	<b>(4,916)</b>	<b>86,384</b>	<b>(144,524)</b>	<b>(47,870)</b>	<b>52,938</b>
<b>0</b>	<b>(43,200)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>9,516</b>	<b>9,516</b>	<b>244,224</b>	<b>150,970</b>	<b>53,762</b>
<b>0</b>	<b>(43,200)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>9,516</b>	<b>9,516</b>	<b>244,224</b>	<b>150,970</b>	<b>53,762</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>9,516</b>	<b>244,224</b>	<b>150,970</b>	<b>53,762</b>

Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates

Directorate: Economy & Growth

Budget Summary



Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Executive Office Economy & Growth	0	0	0	0	0
0	0	Investment & Growth	982,200	982,200	579,500	0	0
0	0	Destination & Economy	0	0	0	0	0
21,600	182,910	Strategic Planning & Environmental Strategies	1,267,700	1,289,300	1,433,600	24,500	25,400
<b>21,600</b>	<b>182,910</b>	<b>Total Operating Revenue</b>	<b>2,249,900</b>	<b>2,271,500</b>	<b>2,013,100</b>	<b>24,500</b>	<b>25,400</b>
		<b>Operating Expenditure</b>					
2,813,200	544,300	Executive Office Economy & Growth	(2,342,155)	471,045	487,385	500,748	515,025
0	0	Investment & Growth	982,200	982,200	579,500	0	0
525,900	1,141,850	Destination & Economy	320,973	846,873	876,666	901,291	927,332
1,754,300	2,416,300	Strategic Planning & Environmental Strategies	1,593,858	3,348,158	5,764,857	1,866,336	1,921,570
<b>5,093,400</b>	<b>4,102,450</b>	<b>Total Operating Expenditure</b>	<b>554,876</b>	<b>5,648,276</b>	<b>7,708,408</b>	<b>3,268,375</b>	<b>3,363,927</b>
<b>(5,071,800)</b>	<b>(3,919,540)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>1,695,024</b>	<b>(3,376,776)</b>	<b>(5,695,308)</b>	<b>(3,243,875)</b>	<b>(3,338,527)</b>
<b>(5,071,800)</b>	<b>(3,919,540)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>1,695,024</b>	<b>(3,376,776)</b>	<b>(5,695,308)</b>	<b>(3,243,875)</b>	<b>(3,338,527)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		302,600	2,513,500	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	25,500	40,200
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(3,074,176)</b>	<b>(3,181,808)</b>	<b>(3,269,375)</b>	<b>(3,378,727)</b>

**Directorate: Economy & Growth**  
**Program: Executive Office Economy & Growth**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Other Revenue	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Chief Operating Office</b>					
345,600	345,600	Management Expenses	28,700	374,300	386,900	398,100	409,600
8,600	8,600	Administration Costs	300	8,900	9,000	9,100	9,200
2,268,900	0	Build Your Future - Lismore Housing SS	(2,268,900)	0	0	0	0
190,100	190,100	Support Charges	(102,255)	87,845	91,485	93,548	96,225
<b>2,813,200</b>	<b>544,300</b>	<b>Total Operating Expenditure</b>	<b>(2,342,155)</b>	<b>471,045</b>	<b>487,385</b>	<b>500,748</b>	<b>515,025</b>
<b>(2,813,200)</b>	<b>(544,300)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>2,342,155</b>	<b>(471,045)</b>	<b>(487,385)</b>	<b>(500,748)</b>	<b>(515,025)</b>
<b>(2,813,200)</b>	<b>(544,300)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>2,342,155</b>	<b>(471,045)</b>	<b>(487,385)</b>	<b>(500,748)</b>	<b>(515,025)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(471,045)</b>	<b>(487,385)</b>	<b>(500,748)</b>	<b>(515,025)</b>

**Directorate: Economy & Growth**  
**Program: Investment & Growth**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	<b>Investment &amp; Growth</b>					
		Capacity, Capability & Recovery Roadmap	982,200	982,200	579,500	0	0
0	0	<b>Total Operating Revenue</b>	<b>982,200</b>	<b>982,200</b>	<b>579,500</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Investment &amp; Growth</b>					
0	0	Investment & Growth	225,900	225,900	97,200	0	0
0	0	Economic Development Strategy	433,200	433,200	301,300	0	0
0	0	Cultural Strategy	110,500	110,500	85,800	0	0
0	0	Marketing & Comms Strategy	192,600	192,600	95,200	0	0
0	0	Major Events Attraction Plan	20,000	20,000	0	0	0
0	0	<b>Total Operating Expenditure</b>	<b>982,200</b>	<b>982,200</b>	<b>579,500</b>	<b>0</b>	<b>0</b>
0	0	<b>Operating Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	0	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Directorate: Economy & Growth  
Program: Destination & Economy**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
0	0	Area Promotion Revenue	0	0	0	0	0
0	0	Business Facilitation Revenue	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Operating Expenditure</b>					
		<b>Business Facilitation</b>					
212,700	212,700	Management Expenses	126,700	339,400	351,200	361,700	372,500
38,500	38,500	Administration Costs	1,100	39,600	40,200	40,800	41,400
0	281,300	Grant Projects	0	0	0	0	0
122,700	180,800	Special Projects - Investment in Lismore	(122,700)	0	0	0	0
135,500	135,500	Support Charges	49,773	185,273	192,766	197,491	203,132
0	276,550	Lismore Business SRV	265,500	265,500	274,800	283,100	291,600
16,500	16,500	Nimbin Business Rate	600	17,100	17,700	18,200	18,700
<b>525,900</b>	<b>1,141,850</b>	<b>Total Operating Expenditure</b>	<b>320,973</b>	<b>846,873</b>	<b>876,666</b>	<b>901,291</b>	<b>927,332</b>
<b>(525,900)</b>	<b>(1,141,850)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(320,973)</b>	<b>(846,873)</b>	<b>(876,666)</b>	<b>(901,291)</b>	<b>(927,332)</b>
<b>(525,900)</b>	<b>(1,141,850)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(320,973)</b>	<b>(846,873)</b>	<b>(876,666)</b>	<b>(901,291)</b>	<b>(927,332)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		0	0	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	0	0
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(846,873)</b>	<b>(876,666)</b>	<b>(901,291)</b>	<b>(927,332)</b>

**Directorate: Economy & Growth**  
**Program: Strategic Planning & Environmental Strategies**

Original Budget 2022/2023	Revised Budget 31-Mar-23	Description	Movement 2023/2024	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
		<b>Operating Revenue</b>					
		<b>Strategic Planning</b>					
0	91,310	Strategic Planning Special Purpose Grant	37,000	37,000	0	0	0
0	0	Capacity, Capability & Recovery Roadmap	1,111,600	1,111,600	1,410,000	0	0
17,100	17,100	Strategic Planning Fees & Charges	900	18,000	18,700	19,400	20,100
		<b>Environmental Strategies</b>					
0	70,000	Environmental Strategies - Grants	118,000	118,000	0	0	0
300	300	Environmental Strategies - Fees & Charges	0	300	300	300	300
4,200	4,200	Environmental Strategies - Other Revenue	200	4,400	4,600	4,800	5,000
<b>21,600</b>	<b>182,910</b>	<b>Total Operating Revenue</b>	<b>1,267,700</b>	<b>1,289,300</b>	<b>1,433,600</b>	<b>24,500</b>	<b>25,400</b>
		<b>Operating Expenditure</b>					
		<b>Strategic Planning</b>					
423,600	422,600	Management Costs	(157,000)	266,600	275,500	283,400	291,500
9,700	29,200	Administration	200	9,900	10,000	10,100	10,200
0	10,000	Lismore Affordable Housing Project	190,000	190,000	2,500,000	0	0
0	133,100	Integrated Planning - Strategic Planning	1,148,600	1,148,600	1,410,000	0	0
18,500	106,200	Strategic Planning Projects (WO)	600	19,100	19,400	19,700	20,000
186,300	186,300	Support Charges	24,945	211,245	219,650	224,690	230,352
		<b>Environmental Strategies</b>					
351,200	351,200	Management Costs	132,000	483,200	499,700	514,400	529,500
6,000	6,000	Administration Costs	(300)	5,700	5,800	5,900	6,000
10,000	10,000	Catchment Administration	300	10,300	10,500	10,700	10,900
0	74,600	Special Projects	0	0	0	0	0
0	0	State of the Environment Report	15,000	15,000	0	0	17,000
557,800	557,800	Biodiversity Strategy Implementation	118,200	676,000	612,100	591,100	594,900
0	338,100	Environmental Strategies - Grant Projects	118,000	118,000	0	0	0
191,200	191,200	Support Charges	3,313	194,513	202,207	206,346	211,217
<b>1,754,300</b>	<b>2,416,300</b>	<b>Total Operating Expenditure</b>	<b>1,593,858</b>	<b>3,348,158</b>	<b>5,764,857</b>	<b>1,866,336</b>	<b>1,921,570</b>
<b>(1,732,700)</b>	<b>(2,233,390)</b>	<b>Operating Result - Surplus/(Deficit)</b>	<b>(326,158)</b>	<b>(2,058,858)</b>	<b>(4,331,257)</b>	<b>(1,841,836)</b>	<b>(1,896,170)</b>
<b>(1,732,700)</b>	<b>(2,233,390)</b>	<b>Operating Cash Result - Surplus/(Deficit)</b>	<b>(326,158)</b>	<b>(2,058,858)</b>	<b>(4,331,257)</b>	<b>(1,841,836)</b>	<b>(1,896,170)</b>
		<b>Capital Movements</b>					
		Capital Grants and Contributions		0	0	0	0
		Asset Sales		0	0	0	0
		Loan Borrowings		0	0	0	0
		Transfer from Reserves		302,600	2,513,500	0	0
		Capital Expenditure		0	0	0	0
		Loan Repayments		0	0	0	0
		Transfer to Reserves		0	0	25,500	40,200
		<b>Program Cash Result - Surplus/(Deficit)</b>		<b>(1,756,258)</b>	<b>(1,817,757)</b>	<b>(1,867,336)</b>	<b>(1,936,370)</b>

**Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates**  
**Capital Expenditure 2023/2024 - 2026/2027**

Capital Works Program	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
<b>Roads &amp; Bridges</b>				
Drainage Construction	657,400	661,000	683,000	705,000
Regional Roads Repair Program	640,000	640,000	640,000	640,000
TfNSW Grant Projects	4,500,000	4,500,000	4,500,000	4,500,000
Traffic & City Safe	35,900	35,900	35,900	35,900
Footpath Construction Program	297,500	297,500	297,500	297,500
Natural Disaster Works*	114,500,000	109,000,000	80,000,000	0
Urban & Rural Roads Resurfacing	1,150,000	1,337,600	1,337,700	2,330,100
Urban & Rural Roads Rehabilitation	2,301,782	3,153,200	4,800,700	5,268,400
Regional Roads Resurfacing	350,000	250,000	253,800	257,600
Bridge Renewals	11,157,600	1,531,300	1,555,900	1,580,900
<b>Total Roads &amp; Bridges</b>	<b>135,590,182</b>	<b>121,406,500</b>	<b>94,104,500</b>	<b>15,615,400</b>
<b>Parks &amp; Open Spaces</b>				
Open Space Assets Renewal Projects	78,600	0	750,000	800,000
Spinase Park-Tullera Upgrade	0	505,390	0	0
Hepburn Park-Dog Exercise area upgrade	0	39,838	0	0
Joblin Park Bollard Installation	0	14,462	0	0
Bob Cowley Memorial Peace Park - Seat Installation	0	7,243	0	0
Elders Memorial Park - Bollard & Gate Installation	0	19,965	0	0
Fire Hazard Reduction - Emma Way, Earls Court	0	18,150	0	0
Union Street Medium Strip Planting Upgrade	0	59,400	0	0
Entry Signs Upgrade - Bruxner Hwy West	0	30,000	0	0
Tamarind Park - Dunoon Upgrade	0	0	305,800	0
Wilson's Walking Track – Possibility of bitumen/asphalt of golf club side - Section 1	0	0	100,000	0
Village Sign Replacement Section 1	0	0	30,000	0
Wanda Drive Park - Lismore Upgrade	0	0	0	305,800
Wilson's Walking Track – Possibility of bitumen/asphalt of golf club side - Section 2	0	0	0	100,000
Village Sign Replacement Section 2	0	0	0	30,000
Sun Protection Strategy	28,000	28,000	28,000	28,000
Lismore Basketball Stadium Subfloor Drainage	236,853	0	0	0
Mortimer Oval - Cricket Nets Rebuild	43,834	0	0	0
South Lismore Celtic Football Club Fence Replacement	55,720	0	0	0
Lismore Kart Club Facility Upgrade	497,000	0	0	0
Nimbin Headers Football Club Field Drainage	164,842	0	0	0
Lismore Urban Sports Precinct Development MSCFF-22/23-0121	2,643,250	1,321,600	0	0
Heritage Park Improvements	798,121	0	0	0
Goonellabah Skatepark	306,193	0	0	0
<b>Total Parks &amp; Open Spaces</b>	<b>4,852,413</b>	<b>2,044,048</b>	<b>1,213,800</b>	<b>1,263,800</b>
<b>Property Services</b>				
Building Renewal Works	550,000	600,000	750,000	800,000
Transit Centre Changing Places Facility (SCCF5)	244,725	0	0	0
Natural Disaster Works - Building restorations*	21,201,000	0	0	0
<b>Total Property Services</b>	<b>21,995,725</b>	<b>600,000</b>	<b>750,000</b>	<b>800,000</b>
<b>Asset Management &amp; Support Services (Stormwater)</b>				
Drain rehabilitation - Zadoc Street	3,000	3,000	3,000	0
Terania Street stormwater upgrade	141,000	0	0	0
Monaltrie Creek - rehabilitation of drainage/creeks	10,000	0	6,000	0
Gasworks Creek detention basin/channel vegetation	0	27,000	0	0
Riparian rehabilitation	10,000	0	0	0
Lismore Workers golf course detention basin/s	0	5,000	0	0
Browns Creek catchment water quality/flooding improvements	50,000	30,000	30,000	0
Upper Monaltrie Creek sediment containment structures	5,000	3,000	5,000	0
Monaltrie Creek catchment stormwater treatment system	175,400	109,300	43,300	0
Newbridge St stormwater treatment system	0	0	100,000	0
USMP works to be allocated	0	0	0	250,000
<b>Total Asset Management &amp; Support Services (Stormwater)</b>	<b>394,400</b>	<b>177,300</b>	<b>187,300</b>	<b>250,000</b>
<b>Northern Rivers Waste Disposal</b>				
Leachate & Sediment Dams	3,252,494	877,000	0	0
Phyto Capping Cells 1 & 2A	150,000	2,492,958	2,500,000	0
Cell 3 Design	0	0	0	150,000
Natural Disaster Works - Wyrallah Rd Facility*	6,885,903	0	0	0
<b>Total Northern Rivers Waste Disposal</b>	<b>10,288,397</b>	<b>3,369,958</b>	<b>2,500,000</b>	<b>150,000</b>

**Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates**  
**Capital Expenditure 2023/2024 - 2026/2027**

Capital Works Program	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
<b>Northern Rivers Quarry &amp; Asphalt</b>				
Quarry Entrance Intersection Upgrade and other compliance works	160,000	160,000	160,000	160,000
Internal Road Renewals	40,000	0	0	0
Fence Replacement	7,500	0	0	0
2 Water Tanks	15,000	0	0	0
Dust Suppression System Replacement	30,000	0	0	0
<b>Total Northern Rivers Quarry &amp; Asphalt</b>	<b>252,500</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>
<b>Lismore Regional Airport</b>				
Instrument Landing System	3,760,000	410,000	0	0
<b>Total Lismore Regional Airport</b>	<b>3,760,000</b>	<b>410,000</b>	<b>0</b>	<b>0</b>
<b>Workshop &amp; Fleet Operations</b>				
Plant Purchases	5,493,600	4,739,000	2,356,400	2,575,100
<b>Total Workshop &amp; Fleet Operations</b>	<b>5,493,600</b>	<b>4,739,000</b>	<b>2,356,400</b>	<b>2,575,100</b>
<b>Lismore Wastewater</b>				
Depot Improvements	30,000	30,000	30,000	30,000
Sewer Main Renewals	2,500,000	2,502,000	2,504,100	4,006,200
SPS 35 - Perra A Caniaba - Pumps, covers, switchbord & fencing	90,250	0	0	1,500,000
SPS36 - Perra B Caniaba - Pumps, covers, switchbord & fencing	90,250	0	0	0
SPS 5 - Gerard - Pumps, covers & fencing	110,000	0	0	0
SPS 9 - Caldwell - Pumps, covers & switchboard	110,000	0	0	0
SPS 7 - Donnans - Pumps, covers & fencing	112,000	0	0	0
SPS 11 - Coleman - Pumps, covers & fencing	0	112,000	0	0
SPS 13 - Habib - Pumps & covers	0	87,500	0	0
SPS 8 - Park Av - Pumps, covers, switchbord & fencing	0	95,000	0	0
SPS 30 - Barham St - Pumps, covers, switchbord & fencing	0	110,000	0	0
SPS 24 - Airport - Pumps, covers, switchbord & fencing	0	108,000	0	0
SPS 14 - Tuncester - Pumps, covers & switchboard	0	0	110,000	0
SPS 17 - Kadina St - Pumps, covers & switchboard	0	0	95,000	0
SPS 21 - Heather Av - Pumps, covers, switchbord & fencing	0	0	92,250	0
SPS 18 - Just St - Pumps, covers, switchbord & fencing	0	0	93,250	0
SBS 34 - Skyline Road - Pumps, covers, switchbord & fencing	0	0	122,000	0
SPS 28 - Rous Road - Pumps, covers, switchbord & fencing	0	0	0	112,000
SPS 10 - Caniaba - Pumps, covers, switchbord & fencing	0	0	0	95,000
SPS 20 - Millar St - Pumps, covers, switchbord & fencing	0	0	0	90,500
SPS 23 - Sapphire Ct - Pumps, covers, switchbord & fencing	0	0	0	120,000
SPS 19 - Allambie Drive - Pumps, covers, switchbord & fencing	0	0	0	95,000
Treatment Plant Renewals	100,000	100,000	512,500	520,100
Northern Front	1,563,500	0	0	0
North Lismore Plateau	997,600	0	0	0
Natural Disaster Works - Treatment Plants & Pump Stations*	32,075,000	11,000,000	7,000,000	0
Plant Purchases	0	160,600	213,600	105,100
<b>Total Lismore Wastewater</b>	<b>37,778,600</b>	<b>14,305,100</b>	<b>10,772,700</b>	<b>6,673,900</b>
<b>Lismore Water</b>				
Water Meter Renewals	172,400	176,100	179,600	183,100
Zone Metering & Pressure Reduction	125,100	126,800	128,500	130,200
Water Reservoir Clunes - Walls, floor & pipework	210,000	0	0	0
Water Reservoir High St Lower - Pipework, vermin proofing, ladders and fencing	144,300	0	0	0
Water Reservoir High Street Upper - Walls, floor & pipework	158,000	0	0	0
Water Reservoir Ross Street No. 1 - Walls, floor & pipework	0	300,000	0	0
Water Reservoir Tanelawn - Walls, roof & pipework	0	212,300	0	0
Water Reservoir Belverdere - Walls, floor, hatches & ladders	0	0	280,000	0
Water Reservoir Nimbin - Roof, hatches, platforms and vermin proofing	0	0	125,150	0
Water Reservoir Holland Street - Walls, roof & pipework	0	0	107,150	0
Water Reservoir Ross Street No. 2 - Ladders, platforms & roof hatches	0	0	0	98,000
Water Reservoir Channon - Pipework, roof platform, hatches & retaining wall	0	0	0	32,000
Water Reservoir Wyreema Steel - External & site work	0	0	0	50,000
Water Reservoir Caniaba - Ladders, platforms & roof hatches	0	0	0	64,300
Water Reservoir Ross Street No. 3 - External & site work	0	0	0	78,000
Water Reservoir Dunoon - Roof, hatches, platforms and vermin proofing	0	0	0	90,000
Water Reservoir Robinson	0	0	0	100,000



**Lismore City Council Budget by Program 2023/2024 including Forward Financial Estimates**  
**Capital Expenditure 2023/2024 - 2026/2027**

Capital Works Program	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027
<b>Water Capital Works continued</b>				
Water Main Renewals	2,700,000	2,755,900	2,809,200	2,863,700
Water Pump Station Renewals	80,000	60,000	60,000	60,000
North Lismore Plateau Water Supply	1,740,000	0	0	0
Natural Disaster Works - Treatment Plants, Trunk Main & Weir*	5,450,000	0	0	0
Nimbin Water SID	4,010,000	0	0	0
Plant Purchases	72,700	174,400	79,100	27,300
<b>Total Lismore Water</b>	<b>14,862,500</b>	<b>3,805,500</b>	<b>3,768,700</b>	<b>3,776,600</b>
<b>Other</b>				
Capitalisation of Wages to projects	522,500	540,800	557,000	573,700
Investments in Associates - Richmond Tweed Regional Library	-29,400	-30,600	-31,700	-32,800
<b>Total Other</b>	<b>493,100</b>	<b>510,200</b>	<b>525,300</b>	<b>540,900</b>
<b>Total Capital Expenditure</b>	<b>235,761,417</b>	<b>151,527,606</b>	<b>116,338,700</b>	<b>31,805,700</b>

\* All Natural Disaster works referenced in this document are high level estimates prepared by Council and are subject to change as each project completes the design, application and assessment process with the relevant government authorities.